

CLIMATE CHANGE 2021: GENERAL SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 General Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are sub-groups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

2021 Scoring categories

The 18 scoring categories in 2021 are: 100% Disclosure points, Governance, Risk management processes, Risk Disclosure, Opportunity Disclosure, Business Strategy & Financial Planning, Scenario Analysis, Targets, Emissions reductions initiatives and low carbon products, Scope 1 & 2 emissions (incl. verification), Scope 3 emissions (incl. verification), Energy, Additional climate-related metrics (incl. verification), Carbon pricing, Value chain engagement, Public policy engagement, Communications, and Sign off.

Scoring categories and weightings: General Climate Change Methodology 100% Disclosure Additional climate-related metrics (incl. verification) Business Strategy & Financial Planning Carbon pricing Communications Emissions reduction Initiatives and low carbon products 7.0% Governance Opportunity Disclosure ■ General - Management Public policy engagement ■ General - Leadership Risk Disclosure Risk management processes Scenario Analysis Scope 1 & 2 emissions (incl. verification) Scope 3 emissions (incl. verification) Sian Off 2.0% **Targets** Value chain engagement 0.0% 2.0% 4 0% 8.0% 6.0% 10.0% 12.0% 14.0% 16.0%

The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the general climate change 2021 scoring methodology

General scoring categories: Mapped to modules and questions

| | | | | | -55 | |
|----------------------------|--|--------------------|----------|----------|----------|----------|
| Module | Scoring Category | Question Number | D | Α | M | L |
| | 100% Disclosure points | C0.1 | x | Х | х | ✓ |
| Introduction | | C0.2 | Х | Х | Х | Х |
| Introduction | Matanand | C0.3 | Х | х | Х | Х |
| | Not scored | C0.4 | Х | х | Х | Х |
| | | C0.5 | Х | Х | Х | Х |
| | | C1.1 | ✓ | ✓ | Х | Х |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ |
| Governance | | C1.1b | ✓ | ✓ | ✓ | х |
| | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ |
| | Governance | C1.2 | ✓ | ✓ | ✓ | ✓ |
| | | C1.2a | ✓ | X | ✓ | X |
| | | C1.3 | ✓ | ✓ | ✓ | X |
| | | C1.3a | ✓ | ✓ | ✓ | ✓ |
| | | C2.1 | ✓ | ✓ | Х | X |
| | | C2.1a | ✓ | ✓ | Х | X |
| | Risk management | C2.1b | ✓ | Х | ✓ | Х |
| | processes | C2.2 | ✓ | ✓ | ✓ | ✓ |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ |
| | | C2.2g | ✓ | ✓ | ✓ | ✓ |
| Risks and | | C2.3 | ✓ | X | X | Х |
| opportunities | Risk Disclosure | C2.3a | ✓ | ✓ | ✓ | ✓ |
| | | C2.3b | ✓ | ✓ | ✓ | ✓ |
| | | C2.4 | ✓ | х | х | х |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ |
| | | C2.4b | ✓ | ✓ | √ | ✓ |
| | Business Strategy and Financial Planning | C3.1 | ✓ | ✓ | х | Х |
| | | C3.1a | ✓ | ✓ | Х | X |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ |
| | Scenario Analysis | C3.2 | ✓ | ✓ | Х | х |
| Business Strategy | | C3.2a | √ | ✓ | √ | √ |
| 0, | | C3.2b | ✓ | ✓ | √ | √ |
| | | C3.3 | ✓ | √ | √ | √ |
| | Business Strategy | C3.4 | ✓ | Х | √ | √ |
| | and Financial Planning | C3.4a | Х | Х | Х | Х |
| | | C3.5 | ✓ | Х | ✓ | ✓ |
| | | C4.1 | ✓ | ✓ | ✓ | х |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ |
| | Torgeto | C4.1c | ✓ | ✓ | ✓ | ✓ |
| | Targets | C4.2 | ✓ | Х | Х | Х |
| | | C4.2a | ✓ | ✓ | ✓ | Х |
| | | C4.2b | ✓ | ✓ | Х | X |
| Targets and Performance | | C4.2c | ✓ | ✓ | Х | X |
| | | C4.3 | ✓ | ✓ | ✓ | Х |
| | | C4.3a | ✓ | ✓ | ✓ | ✓ |
| | Emissions reductions | C4.3b | ✓ | ✓ | ✓ | X |
| | Initiatives and low | C4.3c | ✓ | X | X | X |
| | carbon products | C4.3d | ✓ | X | ✓ | ✓ |
| | | C4.5 | ✓ | Х | Х | х |
| | | C4.5a | ✓ | Х | Х | Х |
| Emiral' | Scope 1 & 2 | C5.1 | ✓ | Х | Х | Х |
| Emission Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | Х | X |
| | - Cambadon) | C5.2a | Х | х | Х | х |
| | | C6.1 | √ | X | X | X |
| | Scope 1 & 2 emissions (incl. | C6.2 C6.3 | √ √ | √ √ | X | X |
| | verification) | C6.4 | √ √ | X | X | X |
| Emissions | | C6.4a | √ · | √ ✓ | √ ✓ | X |
| data | Scope 3 emissions (incl. verification) | C6.5 | ✓ | ✓ | Х | ✓ |
| | Scope 1 & 2 | C6.7 | √ | X | X | X |
| | emissions (incl. verification) | C6.7a C6.10 | √ √ | √ √ | X ✓ | X |
| | | 00.10 | V | V | V | ^ |

| Carbon pricing Carb | | Sooring | Question | | | | |
|--|----------------|--------------------------------|--------------------|----------|----------|---|----------|
| C7.1a | Module | Scoring Category | Question Number | D | Α | M | L |
| Emissions Breakdown | | | C7.1 | ✓ | ✓ | Х | Х |
| Emissions Breakdown Breakd | | | C7.1a | ✓ | ✓ | X | Х |
| Emissions Breakdown Emissions (rich emissions (inch emissions) (inch emis | | | C7.2 | ✓ | ✓ | Х | Х |
| Emissions Breakdown B | | | | - | | Х | Х |
| Emissions Scope 1 & 2 emissions (incl. verification) | | | | | | Х | Х |
| Emissions Emissions (incl. verification) C7.5 | | | | | | | |
| BreakGown Verification C7.6 V X X X X X X X X X | | Scope 1 & 2 emissions (incl | | | | | |
| C7.6a | Breakdown | | | | | | |
| C7.6b | | | | | | | |
| C7.6c | | | | | | | |
| C7.9 | | | | | | | |
| C7.9a | | | | | | | |
| Energy En | | | | | | | |
| Energy En | | | | | | | |
| Energy Energy Energy C8.2a | | | C8.1 | √ | √ | Х | |
| Energy | | | C8.2 | √ | Х | Х | Х |
| C8.2c | | | C8.2a | ✓ | ✓ | ✓ | ✓ |
| Cabon pricing Carbon pricing Carbo | Energy | Energy | C8.2b | ✓ | Х | Х | х |
| C8.2e | | | C8.2c | ✓ | Х | ✓ | Х |
| Additional metrics (incl. verification) Verification Verification Verification Verification Verification C10.1 | | | C8.2d | ✓ | ✓ | ✓ | ✓ |
| Verification C10.1 | | | C8.2e | ✓ | ✓ | ✓ | Х |
| Verification Scope 1 & 2 emissions (incl. verification) C10.1b | | related metrics (incl. | C9.1 | х | x | х | х |
| Verification C10.1b | | | C10.1 | ✓ | ✓ | ✓ | ✓ |
| Verification C10.1b | | emissions (incl. | C10.1a | ~ | x | ✓ | ✓ |
| Carbon pricing Carb | Verification | | C10.1b | √ | х | ✓ | √ |
| Carbon pricing Carb | | | C10.1c | ✓ | Х | ✓ | Х |
| Carbon pricing Carbon pricing | | Additional climate- | C10.2 | ✓ | ✓ | Х | Х |
| Carbon pricing Carbon pricing | | | C10.2a | ✓ | ✓ | Х | Х |
| Carbon pricing Carbon pricing | | | C11.1 | ✓ | Х | X | Х |
| Carbon pricing Carbon pricing Carbon pricing Carbon pricing Carbon pricing Carbon pricing C11.1c | | | C11.1a | ✓ | Х | Х | Х |
| Carbon pricing Carbon pricing C11.1d | | | | | | Х | Х |
| Engagement Public policy engagement Public policy engagement Public policy engagement Public policy engagement C12.3 | | | | | ✓ | | Х |
| Engagement Public policy engagement C12.3 | Carbon pricing | Carbon pricing | | | | | |
| Engagement C11.3 | | | | | | | |
| Engagement C11.3a | | | | | | | |
| Engagement C12.1 | | | | | | | |
| Value chain engagement C12.1a | | | | | | | |
| Value chain engagement C12.1b | | | | | | | |
| Engagement C12.1d | | | | | | | |
| Engagement Public policy engagement Public 2 communications C12.1e C12.3 C12.3 C12.3a C12.3a C12.3b C12.3b C12.3c C12.3c C12. | | engagement | | | | | |
| Engagement Public policy engagement Public 2 communications C12.3 | | | | | | | |
| Engagement Public policy engagement C12.3a | | | | | | | |
| Public policy engagement Public policy engagement C12.3b | _ | | | | | | |
| engagement C12.3d | Engagement | | C12.3b | ✓ | Х | | |
| engagement C12.3d | | | C12.3c | ✓ | ✓ | Х | Х |
| C12.3f ✓ X ✓ X C12.3g ✓ ✓ X X Communications C12.4 ✓ X ✓ | | | C12.3d | ✓ | ✓ | Х | Х |
| C12.3g ✓ X X Communications C12.4 ✓ X ✓ | | | C12.3e | ✓ | Х | Х | х |
| Communications C12.4 ✓ X ✓ ✓ | | | C12.3f | ✓ | Х | ✓ | Х |
| | | | C12.3g | √ | √ | Х | Х |
| Sign Off Sign Off C15.1 ✓ X ✓ | | | | | Х | | |
| | Sign Off | Sign Off | C15.1 | ✓ | X | ✓ | ✓ |

| Category mapping key | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | |
| х | Question not scored at this level | | | | | |



CLIMATE CHANGE 2021: AGRICULTURAL COMMODITIES SCORING METHODOLOGY CATEGORY WEIGHTINGS

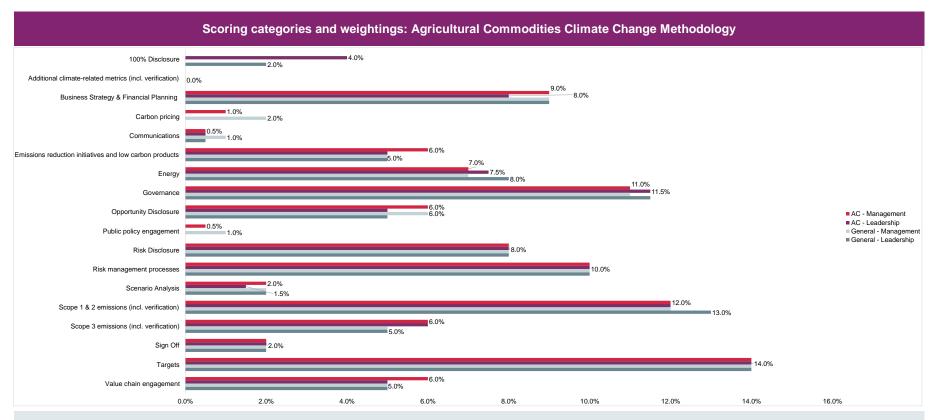
This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Agricultural Commodities Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are sub-groups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Agricultural Commodities: Key Scoring Categories

Activities in the Agricultural Commodities sector include producing and processing raw materials (crops and/or livestock) that will be used as raw ingredients in the manufacturing, packaging, and marketing of food, drinks, and tobacco consumer goods. Given the prevalence of direct land activities, the AC sector is fundamentally dependent on natural resources, and thus, directly affected by climate change. Risks associated with the AC sector are deforestation and forest degradation risks and farm management practices. Given the large emissions risks associated with the entire value chain of the agricultural commodities sector, Scope 3 emissions accounting and value chain engagement are highly important for organizations operating within this sector. Climate change and a low carbon transition plan should be integrated into the business strategy of organizations operating in this sector, implemented through emission reduction initiatives and low-carbon technologies. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the agricultural commodities climate change 2021 scoring methodology

Agricultural Commodities Scoring categories: Mapped to modules and questions

| Module | Scoring Category | Question Number | D | Α | M | L | Module | Scoring Category | Question Number | D | Α | М | L |
|-------------------------|---|--------------------|----------|----------|----------|----------|--------------------|--|--------------------|----------|----------|-------------|----------|
| | 100% Disclosure points | C0.1 | х | х | х | √ | Emissions | Scope 1 & 2 | C5.1 | ✓ | х | х | х |
| | | C0.2 | Х | Х | Х | Х | Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | Х | Х |
| | Not scored | C0.3 | х | Х | Х | Х | | · | C5.2a | X | Х | Х | х |
| | Not scored | C0.4 | Х | Х | Х | Х | | | C6.1 | ✓ | Х | Х | Х |
| | C0.5 | Х | Х | Х | Х | | Scope 1 & 2 | C6.2 | ✓ | ✓ | Х | Х | |
| | C-AC0.6 | ✓ | Х | Х | Х | | emissions (incl. | C6.3 | ✓ | ✓ | Х | Х | |
| | | C-AC0.6a | ✓ | ✓ | Х | Х | | verification) | C6.4 | ✓ | Х | Х | Х |
| Introduction | | C-AC0.6b | ✓ | ✓ | Х | Х | | | C6.4a | ✓ | ✓ | ✓ | Х |
| | | C-AC0.6c | ✓ | ✓ | Х | Х | | | C6.5 | ✓ | ✓ | Х | ✓ |
| | Governance | C-AC0.6d | ✓ | ✓ | Х | Х | | Scope 3 emissions | C-AC6.6 | ✓ | ✓ | Х | Х |
| | Covernance | C-AC0.6e | ✓ | ✓ | х | х | Emissions | (incl. verification) | C-AC6.6a | ✓ | ✓ | Х | Х |
| | | C-AC0.6f | ✓ | ✓ | Х | Х | data | | C-AC6.6b | ✓ | ✓ | Х | Х |
| | | C-AC0.6g | ✓ | ✓ | Х | X | | Scope 1 & 2 | C-AC6.8a | ✓ | ✓ | X | Х |
| | | C-AC0.7 | ✓ | ✓ | х | х | | emissions (incl. verification) | C-AC6.8a | ✓ | ✓ | х | х |
| | | C1.1 | ✓ | √ | Х | Х | | Additional climate- | C-AC6.9 | ✓ | ✓ | Х | Х |
| | | C1.1a | √ | √ | ✓ | ✓ | | related metrics (incl. verification) | C-AC6.9a | ✓ | ✓ | Х | Х |
| | | C1.1b | √ | √ | √ | х | | Scope 1 & 2 emissions (incl. verification) | C6.10 | √ | √ | √ | х |
| Governance | Governance | C1.1c | √ | 1 | ✓ | √ | | vormoutory | C7.1 | √ | √ | х | х |
| | | C1.2 | √ | 1 | ✓ | √ | | | C7.1a | √ | √ | Х | х |
| | | C1.2a | ✓ | х | ✓ | х | | | C7.2 | ✓ | ✓ | Х | х |
| | | C1.3 | √ | 1 | ✓ | Х | | | C7.3 | √ | Х | Х | Х |
| | | C1.3a | √ | 1 | ✓ | √ | | | C7.3a | √ | √ | Х | х |
| | | C2.1 | ✓ | ✓ | х | х | | | C7.3b | √ | √ | Х | х |
| | | C2.1a | √ | √ | Х | х | | | C7.3c | √ | √ | Х | х |
| | Risk management | C2.1b | √ | Х | √ | Х | | | C-AC7.4 | √ | √ | Х | х |
| | processes | C2.2 | √ | √ | √ | √ | | | C-AC7.4a | √ | Х | Х | Х |
| | | C2.2a | √ | √ | √ | √ | Emissions | | C-AC7.4b | √ | √ | Х | х |
| | | C2.2g | √ | √ | √ | √ | Breakdown | | C-AC7.4c | √ | √ | Х | х |
| Risks and opportunities | | C2.3 | √ | Х | Х | Х | | | C7.5 | √ | √ | Х | Х |
| орроналисо | Risk Disclosure | C2.3a | √ | √ | √ | √ | | | C7.6 | √ | Х | Х | х |
| | | C2.3b | √ | √ | √ | √ | | | C7.6a | √ | √ | Х | Х |
| | | C2.4 | √ | Х | Х | х | | | C7.6b | √ | √ | Х | х |
| | Opportunity | C2.4a | √ | √ | √ | ✓ | | | C7.6c | √ | √ | Х | Х |
| | Disclosure | C2.4b | ✓ | _ | / | ✓ | | | C7.9 | ✓ | _ | Х | Х |
| | | | | | | | | | | | | | |
| | Business Strategy & | C3.1 | ✓ | ✓ | Х | Х | | | C7.9a | ✓ | ✓ | ✓ | ✓ |
| | Financial Planning | C3.1a | ✓ | ✓ | Х | Х | | | C7.9b | ✓ | ✓ | Х | Х |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ | | | C8.1 | ✓ | ✓ | Х | Х |
| | | C3.2 | √ | √ | X | X | | | C8.2 | √ | Х | X | X |
| Duringer | Scenario Analysis | C3.2a | √ | ✓ · | √ | √ | | | C8.2a | √ | ✓ | ✓ | ✓ |
| Business strategy | | C3.2b | ✓ | ✓ | ✓ | ✓ | Energy | Energy | C8.2b | ✓ | Х | Х | Х |
| | | C3.3 | ✓ | ✓ | ✓ | ✓ | | | C8.2c | ✓ | Х | > | Х |
| | | C3.4 | ✓ | х | ✓ | ✓ | | | C8.2d | ✓ | ✓ | ✓ | ✓ |
| | Business Strategy & Financial Planning | C3.4a | Х | Х | Х | X | | | C8.2e | ✓ | ✓ | ✓ | Х |
| | | C3.5 | ✓ | х | √ | √ | Additional metrics | Additional climate- related metrics (incl. verification) | C9.1 | х | х | х | х |
| | | C4.1 | √ | ✓ | 1 | х | | 0100 | C10.1 | √ | √ | ✓ | √ |
| | | C4.1a | √ | ✓ | ✓ | √ | | Scope 1 & 2 emissions (incl. | C10.1a | ✓ | Х | ✓ | ✓ |
| | | C4.1b | √ · | √ ✓ | √ / | √ / | | verification) | C10.1b | √ / | Х | √ | √ / |
| | | | · √ | <i>\</i> | √ · | √ . | Verification | Scope 3 emissions | | √ · | | | |
| | Targets | C4.1c | | | | | | (incl. verification) | C10.1c | | X | ✓ | Х |
| | | C4.2 | √ | X | X | X | | Additional climate- related metrics (incl. | C10.2 | √ | √ | X | X |
| | | C4.2a | ✓ | ✓ | ✓ | Х | | verification) | C10.2a | √ | ✓ | Х | Х |
| | | C4.2b | √ | √ , | X | X | | | C11.1 | √ | X | X | X |
| Targets and | | C4.2c | √ | √ | X | X | | | C11.1a | √ | X | X | X |
| Performance | | C4.3 | √ | √ | √ | X | | | C11.1b | √ | √ | X | X |
| | | C4.3a | √ | √ | √ | ✓ | 0 1 | | C11.1c | √ | √ | X | X |
| | | C4.3b | √ | √ | √ | X | Carbon pricing | Carbon pricing | C11.1d | √ | √ | √ | X |
| | Emissions reductions | C4.3c | √ / | √ | X | X | | | C11.2 | √ / | X | X | X |
| | initiatives and low carbon products | C4.3d | √ | X | √ | √ × | | | C11.2a | √ | X | √ , | X |
| | | C-AC4.4 | √ / | √ / | X | X | | | C11.3 | √ / | √ / | √ / | X |
| | | C-AC4.4a | √ | √ | X | X | | | C11.3a | ✓ | ✓ | ✓ | X |
| | | C4.5 | √ | X | X | X | | | | | | | |
| | | C4.5a | ✓ | Х | X | X | | | | | | | |

| Module | Scoring Category | Question Number | D | А | М | L |
|--------------------------|--|--------------------|---|----------|---|---|
| | | C12.1 | ✓ | ✓ | ✓ | Х |
| | | C12.1a | ✓ | ✓ | ✓ | ✓ |
| | | C12.1b | ✓ | ✓ | ✓ | ✓ |
| | | C12.1d | ✓ | Х | ✓ | Х |
| | Value chain engagement | C12.1e | ✓ | ✓ | ✓ | ✓ |
| | engagement | C-AC12.2 | ✓ | ✓ | Х | Х |
| | | C-AC12.2a | ✓ | ✓ | Х | Х |
| | | C-AC12.2b | ✓ | ✓ | Х | Х |
| Engagement | | C-AC12.2c | ✓ | ✓ | Х | Х |
| Lingagomoni | Public policy engagement | C12.3 | ✓ | ✓ | Х | Х |
| | | C12.3a | ✓ | ✓ | Х | Х |
| | | C12.3b | ✓ | Х | Х | Х |
| | | C12.3c | ✓ | ✓ | Х | Х |
| | | C12.3d | ✓ | ✓ | Х | Х |
| | | C12.3e | ✓ | Х | Х | Х |
| | | C12.3f | ✓ | Х | ✓ | Х |
| | | C12.3g | ✓ | ✓ | Х | Х |
| | Communications | C12.4 | ✓ | Х | ✓ | ✓ |
| | Emissions reductions initiatives and low | C-AC13.1 | ✓ | ✓ | х | х |
| Other Land Management | carbon products | C-AC13.1a | ✓ | √ | х | х |
| Impacts | Value chain | C-AC13.2 | ✓ | ✓ | Х | Х |
| | engagement | C-AC13.2a | ✓ | ✓ | Х | Х |
| Sign Off | Sign Off | C15.1 | ✓ | Х | ✓ | ✓ |

| | Category mapping key | | | | | |
|-----------|-----------------------------------|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | |
| х | Question not scored at this level | | | | | |
| Bold text | Sector specific questions | | | | | |



CLIMATE CHANGE 2021: FOOD, BEVERAGE & TOBACCO SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 food, beverage & tobacco Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

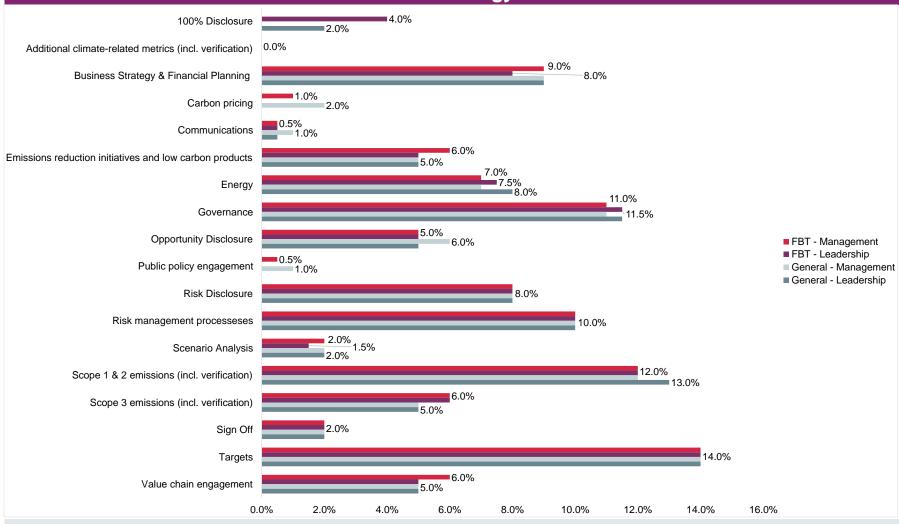
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Food, Beverage & Tobacco: Key Scoring Categories

Activities in the FBT sector include processing (including packaging). manufacturing and trade of food, drinks, and tobacco consumer goods. Organizations in this sector usually source their raw materials from those in the agricultural commodities sector. The FBT sector inherits risks from agricultural activities in its supply chain, including physical risks such as changing weather patterns, and regulatory risks relating to farm management practices. Other risks associated with the processing. manufacture, and packaging of food, drinks, and tobacco products exist for food, beverage & tobacco organizations, such as CO2e emissions from machinery, storage facilities and transportation. As such, value chain engagement and Scope 3 emissions accounting is highly important to address risk for organizations in this sector. Climate change and a low carbon transition plan should be integrated into the business strategy of organizations operating in this sector, implemented through emission reduction initiatives and low-carbon technologies. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.





The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the food, beverage & tobacco climate change 2021 scoring methodology

| Food, Beverage & Tobacco scor | ring categories: Mapped | d to modules and questions |
|-------------------------------|-------------------------|----------------------------|
|-------------------------------|-------------------------|----------------------------|

| | | ou, bevera | | | | .9 |
|----------------------------|---|--------------------|----------|----------|----------|----------|
| Module | Scoring Category | Question Number | D | Α | M | L |
| | 100% Disclosure points | C0.1 | х | х | х | √ |
| | points | C0.2 | Х | Х | Х | X |
| | | C0.3 | Х | X | Х | х |
| | Not scored | C0.4 | X | Х | Х | X |
| | | C0.5 | х | Х | Х | x |
| Introduction | | C-FB0.6 | √ | Х | Х | x |
| | | C-FB0.6a | √ | √ | Х | x |
| | | C-FB0.6b | √ | √ | Х | X |
| | | C-FB0.6c | ✓ | ✓ | Х | x |
| | | C-FB0.6d | ✓ | ✓ | Х | x |
| | Governance | C-FB0.6e | ✓ | ✓ | Х | X |
| | | C-FB0.6f | ✓ | ✓ | Х | X |
| | | C-FB0.6g | ✓ | ✓ | Х | X |
| | | C-FB0.7 | ✓ | ✓ | х | х |
| | | C1.1 | ✓ | √ | Х | X |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ |
| | | C1.1b | √ | √ | √ | х |
| Governance | Governance | C1.1c | √ | ✓ | √ | √ |
| | | C1.2 | √ | √ · | √ | √ / |
| | | C1.2a | √ | Х | √ | X |
| | | C1.3 | √ | √ | √ | Х |
| | | C1.3a | √ | √ | √ | √ |
| | | C2.1 | √ | √ | Х | х |
| | | C2.1a | ✓ | ✓ | Х | X |
| | Risk management | C2.1b | ✓ | Х | √ | x |
| Risks and | processes | C2.2 | ✓ | ✓ | ✓ | ✓ |
| | | C2.2a | ✓ | ✓ | √ | ✓ |
| | | C2.2g | ✓ | ✓ | √ | ✓ |
| opportunities | Risk Disclosure | C2.3 | ✓ | Х | Х | х |
| | | C2.3a | ✓ | ✓ | ✓ | ✓ |
| | | C2.3b | ✓ | ✓ | ✓ | ✓ |
| | | C2.4 | ✓ | Х | Х | X |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ |
| | | C2.4b | ✓ | ✓ | ✓ | ✓ |
| | | C3.1 | ✓ | ✓ | Х | X |
| | Business Strategy & Financial Planning | C3.1a | ✓ | ✓ | Х | X |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ |
| | | C3.2 | ✓ | ✓ | Х | X |
| Business | Scenario Analysis | C3.2a | ✓ | ✓ | ✓ | ✓ |
| strategy | | C3.2b | ✓ | ✓ | ✓ | ✓ |
| | | C3.3 | ✓ | ✓ | ✓ | ✓. |
| | Business Strategy & | C3.4 | ✓ | X | ✓ | ✓ |
| | Financial Planning | C3.4a | X | X | Х | X |
| | | C3.5 | ✓ | х | ✓ | ✓ |
| | | C4.1 | √ | √ | √ | X |
| | | C4.1a C4.1b | √ ✓ | √ ✓ | √ ✓ | ✓ ✓ |
| | | | | | | |
| | Targets | C4.1c | ✓ | ✓ | ✓ | ✓ |
| | | C4.2 | ✓ | Х | Х | X |
| | | C4.2a | ✓ | ✓ | ✓ | Х |
| | | C4.2b | ✓ | √ | Х | X |
| Targets and Performance | | C4.2c | ✓ | ✓ | Х | X |
| renormance | | C4.3 | √ | ✓ | √ | X |
| | | C4.3a | ✓ | √ | ✓ | ✓ |
| | | C4.3b | ✓ | √ | ✓ | Х |
| | Emissions reductions | C4.3c | √ | √ | X | X |
| | initiatives and low carbon products | C4.3d | √ | X | ✓ | ✓ |
| | | C-FB4.4 | √ , | √ | X | X |
| | | C-FB4.4a | √ / | √ | X | X |
| | | C4.5 | √ / | X | X | X |
| | | C4.5a | ✓ | X | Х | Х |

| Scope 18 2 emissions (incl. verification) Scope 18 2 emissions | Module | Scoring | Question | D | Α | М | L |
|--|----------------|-----------------------------------|----------|----------|----------|----------|----------|
| Semissions Methodology | Wodule | Category | Number | | | IVI | |
| Methodology emissions (incl. verification) C5.2 | Emissions | Scope 1 & 2 | C5.1 | ✓ | Х | X | Х |
| Scope 1 8 2 | | emissions (incl. verification) | C5.2 | ✓ | X | Х | Х |
| Scope 1 & 2 | | | | | Х | Х | Х |
| Emissions data Emissions data Emissions (incl. verification) Scope 3 emissions (incl. verification) Scope 1 8.2 emissions (incl. verification) Additional climaterelated metrics (incl. verification) Emissions Emissions (incl. verification) Emission | | | | | | | |
| Emissions data | | Scope 1 & 2 | | | | | |
| C6.4a | | emissions (incl. verification) | | | | | |
| Emissions data | | | | | | | |
| Scope 3 emissions (incl. verification) | | | | | | | |
| Emissions | | | | | | | |
| C-FB6.6b | | (incl. verification) | | | | | |
| Scope 1 & 2 emissions (incl. verification) C-FB6.8a | | | | | | | |
| Emissions Scope 1 & 2 emissions (incl. verification) C-FB6.9 | | | | | | | |
| Part | | emissions (incl. | | | | | |
| Part | | Additional alimata | | , | | | |
| Scope 1 & 2 emissions (incl. verification) | | related metrics (incl. | | | | | |
| Emissions (incl. verification) | | | C-FB6.9a | V | · · | Х | Х |
| Emissions Breakdown | | emissions (incl. | C6.10 | ✓ | ✓ | ✓ | Х |
| Emissions Breakdown Scope 1 & 2 emissions (incl. verification) Energy Energ | | | | | | Х | Х |
| Emissions Breakdown Scope 1 8 2 emissions (incl. verification) Fig. 2 emissions (incl. verification) Energy Energy | | | | | • | X | Х |
| Emissions Breakdown Scope 1 8.2 emissions (incl. verification) Energy Energ | | | | | | | |
| Emissions Breakdown Scope 1 & 2 emissions (incl. verification) Energy E | | | | | | | |
| Emissions Breakdown Scope 1 & 2 emissions (incl. verification) Scope 1 & 2 emissions (incl. verification) Freakdown Freakdown Freakdown Freakdown Scope 1 & 2 emissions (incl. verification) Freakdown Verification Verification Carbon pricing | | | | | | | |
| Emissions Breakdown Scope 1 & 2 emissions (incl. verification) Freakdown Scope 1 & 2 emissions (incl. verification) Freakdown C-FB7.4 C-FB7.4 C-FB7.4b C-FB7.4c C-FB7.4c C-FB7.4c C-7.5 C-7.6 C-7.9 C-7.9 C-7.9 C-7.9 C-7.9 C-7.9 C-7.9 C-8.2 C- | | | | | | | |
| Emissions Breakdown Preakform Preakf | | | | | - | | |
| Emissions Breakdown Scope 1 & 2 emissions (incl. verification) | | | | | | | |
| Verification Verification Verification Verification Verification Verification Verification Verification Carbon pricing Car | | emissions (incl. | | | | | |
| C7.5 | Breakdown | | | | | | |
| C7.6 | | | | | | | |
| C7.6a | | | | ✓ | Х | | |
| C7.6c | | | C7.6a | √ | | | |
| C7.9 | | | C7.6b | ✓ | ✓ | Х | Х |
| C7.9a | | | C7.6c | ✓ | ✓ | Х | Х |
| C7.9b | | | C7.9 | ✓ | ✓ | Х | Х |
| Energy Energy | | | C7.9a | ✓ | ✓ | ✓ | ✓ |
| Energy Energy C8.2 | | | C7.9b | ✓ | ✓ | X | Х |
| Energy Energy C8.2a | | | C8.1 | ✓ | ✓ | X | X |
| Energy Energy C8.2b | | | C8.2 | | | | |
| C8.2c | _ | _ | | | | | |
| C8.2d | Energy | Energy | | | | | |
| Additional climate-related metrics (incl. verification) C9.1 | | | | | | | |
| Additional plantate related metrics C9.1 | | | | | | | |
| Verification Scope 1 & 2 emissions (incl. verification) C10.1a | | related metrics (incl. | | | | | |
| Verification C10.1a ✓ X ✓ ✓ Scope 3 emissions (incl. verification) C10.1b ✓ X ✓ ✓ Additional climate-related metrics (incl. verification) C10.2 ✓ ✓ X X C10.2a ✓ ✓ X X X C11.1 ✓ X X X C11.1a ✓ X X X C11.1b ✓ ✓ X X C11.1b ✓ ✓ X X C11.1c ✓ ✓ X X C11.1c ✓ ✓ X X C11.1d ✓ ✓ X X C11.2a ✓ X X X C11.2a ✓ X X X | mouled | , | C10.1 | √ | √ | √ | √ |
| Verification C10.1b ✓ X ✓ ✓ X ✓ ✓ X ✓ X | | emissions (incl. | C10.1a | √ | Х | √ | √ |
| Carbon pricing Carb | V | verincation) | | √ | | √ | √ |
| Carbon pricing Carb | verification | | C10.1c | 1 | × | 1 | x |
| Carbon pricing | | | | | | | |
| Carbon pricing | | related metrics (incl. | | | | | |
| Carbon pricing | | verification) | | | | | |
| Carbon pricing Carbon pricing | | | | | | | |
| Carbon pricing Carbon pricing C11.1c | | | | | | | |
| Carbon pricing Carbon pricing C11.1d ✓ ✓ X C11.2 ✓ X X X C11.2a ✓ X ✓ X C11.3 ✓ ✓ X X | | | | | | | |
| C11.2 | Carbon pricing | Carbon pricing | | | | | |
| C11.2a | . 3 | | | | | | |
| | | | | √ | | | |
| C11.3a | | | C11.3 | √ | ✓ | √ | Х |
| | | | C11.3a | ✓ | ✓ | ✓ | Х |
| | | | | | | | |

| Module | Scoring Category | Question Number | D | Α | M | L |
|--------------------------|--|--------------------|----------|---|---|----------|
| | | C12.1 | ✓ | ✓ | ✓ | Х |
| | | C12.1a | ✓ | ✓ | ✓ | ✓ |
| | | C12.1b | ✓ | ✓ | ✓ | ✓ |
| | | C12.1d | ✓ | Х | ✓ | Х |
| | Value chain engagement | C12.1e | ✓ | ✓ | ✓ | ✓ |
| | 3.3. | C-FB12.2 | ✓ | ✓ | Х | Х |
| | | C-FB12.2a | ✓ | ✓ | Х | Х |
| | | C-FB12.2b | ✓ | ✓ | Х | Х |
| Francoment | | C-FB12.2c | ✓ | ✓ | Х | Х |
| Engagement | | C12.3 | ✓ | ✓ | х | Х |
| | Public policy engagement | C12.3a | ✓ | ✓ | х | Х |
| | | C12.3b | ✓ | Х | Х | Х |
| | | C12.3c | ✓ | ✓ | Х | Х |
| | | C12.3d | ✓ | ✓ | Х | Х |
| | | C12.3e | ✓ | Х | Х | Х |
| | | C12.3f | ✓ | Х | ✓ | Х |
| | | C12.3g | ✓ | ✓ | Х | Х |
| | Communications | C12.4 | ✓ | Х | ✓ | ✓ |
| | Emissions reductions initiatives and low | C-FB13.1 | ✓ | ✓ | Х | Х |
| Other Land Management | carbon products | C-FB13.1a | √ | ✓ | Х | X |
| Impacts | Value chain | C-FB13.2 | ✓ | ✓ | X | X |
| | engagement | C-FB13.2a | ✓ | ✓ | Х | Х |
| Sign Off | Sign Off | C15.1 | ✓ | х | ✓ | ✓ |

| Category mapping key | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | |
| х | Question not scored at this level | | | | | |
| Bold text | Sector specific questions | | | | | |



CLIMATE CHANGE 2021: PAPER & FORESTRY SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Paper & Forestry Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

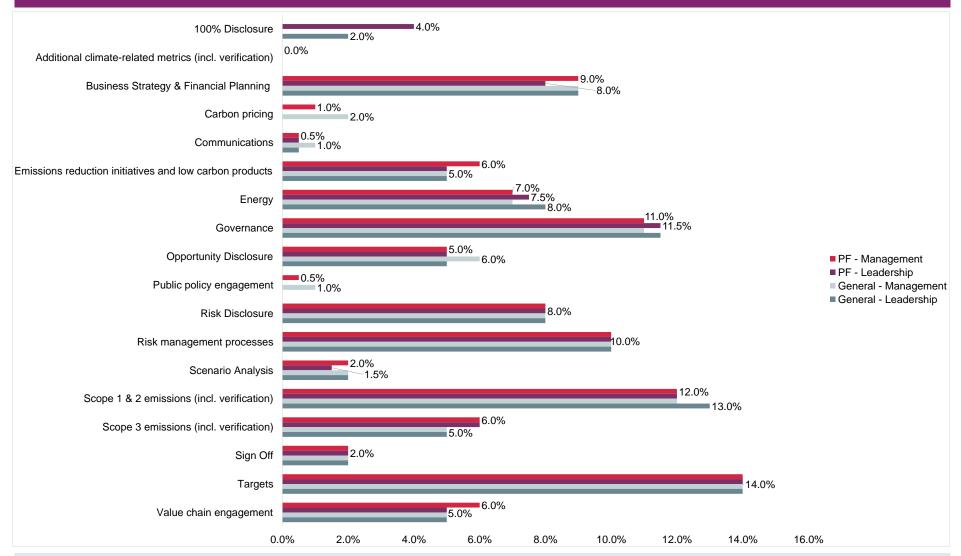
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Paper & Forestry: Key Scoring Categories

Activities in the PF sector include the production and/or sourcing of timber and timber-based products. Risks associated with the PF sector extend across the whole value chain and arise from a variety of sources. For example, unsustainable forest management activities, the use of wood as biofuel for facility energy use, downstream and upstream transportation and distribution, and the waste management from plantation/machinery residues. Given the large emissions risks associated with the entire value chain for organizations operating within this sector, Scope 3 emissions accounting and value chain engagement are highly important to address risks in this sector. Climate change and a low carbon transition plan should be integrated into the business strategy of organizations operating in this sector, implemented through emission reduction initiatives and low-carbon technologies. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.

Scoring categories and weightings: Paper & Forestry Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the paper & forestry climate change 2021 scoring methodology

| Paner & F | orestry scori | n categories: M | apped to modules | and questions |
|------------|---------------|--------------------|--------------------|---------------|
| I apel G I | OLCOLLY SCOLL | iy caleyorics, ivi | apped to illoudies | anu questions |

| Madalas | Scoring | Question | | | | | Modele | Scoring | Question | | | | |
|---------------|---|---------------|----------|----------|----------|----------|---|---|-----------------|----------|----------|----------|----------|
| Module | Category 100% Disclosure | Number | D | A | M | L | Module | Category | Number | D | A | M | L |
| | points | C0.1 | Х | Х | Х | ✓ | Emissions | Scope 1 & 2 | C5.1 | ✓ | Х | Х | X |
| | | C0.2 | Х | Х | Х | Х | Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | Х | Х |
| | Not scored | C0.3 | Х | X | X | X | | , | C5.2a | X | Х | X | X |
| | Not scored | C0.4 | Х | Х | Х | Х | | | C6.1 | ✓ | Х | Х | х |
| | | C0.5 | Х | Х | Х | Х | | Scope 1 & 2 | C6.2 | ✓ | ✓ | Х | х |
| | | C-PF0.6 | ✓ | Х | Х | Х | | emissions (incl. | C6.3 | ✓ | ✓ | Х | х |
| | | C-PF0.6a | ✓ | ✓ | Х | Х | | verification) | C6.4 | ✓ | Х | Х | Х |
| Introduction | | C-PF0.6b | ✓ | ✓ | х | Х | Scope 3 emissions (incl. verification) data | | C6.4a | ✓ | ✓ | √ | х |
| | | C-PF0.6c | ✓ | ✓ | Х | Х | | | C6.5 | ✓ | √ | Х | 1 |
| | | C-PF0.6d | ✓ | ✓ | Х | Х | | Scope 3 emissions | C-PF6.6 | ✓ | √ | Х | х |
| | Governance | C-PF0.6e | ✓ | ✓ | х | Х | | (incl. verification) | C-PF6.6a | ✓ | ✓ | Х | х |
| | | C-PF0.6f | ✓ | ✓ | Х | Х | | | C-PF6.6b | ✓ | √ | Х | х |
| | | C-PF0.6g | ✓ | ✓ | Х | Х | | Coope 1 9 2 | C-PF6.8 | ✓ | ✓ | Х | х |
| | | | , | , | | | | emissions (incl. | | , | | | |
| | | C-PF0.7 | ✓ | √ | Х | Х | | verification) | C-PF6.8a | ✓ | √ | Х | Х |
| | | C1.1 | ✓ | ✓ | X | X | | Additional climate- related metrics (incl. | C-PF6.9 | ✓ | ✓ | Х | Х |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ | | verification) | C-PF6.9a | ✓ | ✓ | Х | X |
| | | C1.1b | √ | ✓ | ✓ | Х | | Scope 1 & 2 emissions (incl. | C6.10 | √ | √ | 1 | х |
| Governance | Governance | C1.1c | √ | √ | √ | √ | | verification) | C7.1 | √ | √ | х | х |
| 50.0.nano6 | 22.2.10.00 | C1.10 | √ ✓ | √ ✓ | √ ✓ | √ √ | | | C7.1a | √ ✓ | √ | X | X |
| | | C1.2a | √ √ | X | √ ✓ | X | | | C7.1a | ✓ ✓ | √ ✓ | X | X |
| | | | | | | | | | | | | | |
| | | C1.3 C1.3a | √ √ | √ √ | √ √ | X ✓ | | | C7.3 C7.3a | √ ✓ | X ✓ | X | X |
| | | | | | | | | | | | | X | |
| | | C2.1 | √ | √ | X | X | | | C7.3b | √ | √ | X | X |
| | | C2.1a | √ | ✓ | X | X | | | C7.3c | √ | √ | Х | X |
| | Risk management processes | C2.1b | √ | X | √ | X | | | C-PF7.4 | √ , | ✓ | Х | Х |
| ' | processes | C2.2 | ✓ | ✓ | ✓ | ✓ | . | Scope 1 & 2 | C-PF7.4a | ✓ | Х | Х | Х |
| | | C2.2a | ✓ | ✓ | √ | ✓ | Emissions Breakdowns | emissions (incl. verification) | C-PF7.4b | ✓ | ✓ | Х | Х |
| Risks and | | C2.2g | ✓ | ✓ | ✓ | ✓ | | verification) | C-PF7.4c | √ | ✓ | Х | Х |
| opportunities | | C2.3 | ✓ | Х | Х | Х | | | C7.5 | ✓ | ✓ | Х | Х |
| | Risk Disclosure | C2.3a | ✓ | √ | ✓ | ✓ | | | C7.6 | ✓ | Х | Х | Х |
| | | C2.3b | ✓ | ✓ | ✓ | ✓ | | | C7.6a | ✓ | ✓ | Х | X |
| | | C2.4 | ✓ | Х | Х | Х | | | C7.6b | ✓ | ✓ | Х | X |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ | | | C7.6c | ✓ | ✓ | Х | X |
| | | C2.4b | ✓ | ✓ | ✓ | ✓ | | | C7.9 | ✓ | ✓ | х | Х |
| | | C3.1 | ✓ | √ | Х | х | | | C7.9a | ✓ | ✓ | √ | √ |
| | Business Strategy & Financial Planning | C3.1a | ✓ | ✓ | Х | Х | | | C7.9b | ✓ | ✓ | Х | Х |
| | T in an indicate it distanting | C3.1b | ✓ | ✓ | ✓ | ✓ | | | C8.1 | ✓ | ✓ | Х | х |
| | | C3.2 | ✓ | ✓ | Х | Х | | | C8.2 | ✓ | Х | Х | х |
| | Scenario Analysis | C3.2a | ✓ | ✓ | ✓ | ✓ | | | C8.2a | ✓ | ✓ | √ | ✓ |
| Business | | C3.2b | ✓ | ✓ | ✓ | ✓ | Energy | Energy | C8.2b | ✓ | Х | Х | Х |
| strategy | | C3.3 | √ | 1 | 1 | √ | g, | 0, | C8.2c | √ | х | √ | х |
| | | C3.4 | √ | | √ | √ · | | | C8.2d | ✓ | √ | √ · | √ |
| | Business Strategy & Financial Planning | C3.4a | X | X | X | X | | | C8.2a | √ ✓ | √ ✓ | √ √ | X |
| | Financial Planning | C3.5 | ^ | X | ^ | ^ | Additional | Additional climate- related metrics (incl. | C9.1 | x | x | X | X |
| | | | | | | | metrics | verification) | | | | | |
| | | C4.1 | ✓ | ✓ | ✓ | Х | | Scope 1 & 2 | C10.1 | ✓ | ✓ | ✓ | ✓ |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | emissions (incl. verification) | C10.1a | ✓ | Х | ✓ | ✓ |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ | Verification | | C10.1b | ✓ | х | ✓ | ✓ |
| | Targets | C4.1c | ✓ | ✓ | ✓ | ✓ | | Scope 3 emissions (incl. verification) | C10.1c | ✓ | Х | ✓ | х |
| | | C4.2 | ✓ | Х | Х | Х | | Additional climate- | C10.2 | √ | 1 | Х | Х |
| | | C4.2a | √ | √ | √ | X | | related metrics (incl. verification) | C10.2a | √ · | 1 | X | Х |
| | | C4.2b | √ / | √ | X | X | | , | C11.1 | √ / | х | Х | X |
| Targets and | | C4.2c | √ . | · ✓ | Х | X | | | C11.1a | √ / | Х | X | X |
| Performance | | C4.3 | √ / | √ | √ | X | | | C11.1b | √ · | <i>√</i> | Х | Х |
| | | C4.3a | √ / | · ✓ | · ✓ | X | | | C11.1c | √ / | <i>'</i> | X | X |
| | | C4.3b | √ / | √ ✓ | √ ✓ | X | Carbon pricing | Carbon pricing | C11.1d | ✓ | √ ✓ | ^ | X |
| | | C4.3c | √ ✓ | √ ✓ | X | X | Ca. bon pricing | , in particular | C11.1u | ✓ ✓ | X | X | X |
| | Emissions reductions initiatives and low | C4.3d | √ ✓ | X | × ✓ | × ✓ | | | C11.2a | ✓ ✓ | X | ^ | X |
| | carbon products | | √ ✓ | X ✓ | X | X | | | C11.2a | ✓ ✓ | X ✓ | √ ✓ | X |
| | | C-PF4.4 | √ √ | √ √ | | | | | C11.3 C11.3a | √ ✓ | √ ✓ | √ √ | |
| | | C-PF4.4a | | | X | X | | | U11.3a | V | V | V | X |
| | | C4.5 | √ / | X | X | X | | | | | | | |
| | | C4.5a | ✓ | X | X | X | | | | | | | |

| Module | Scoring | Question | D | Α | М | L |
|--------------------------|--|-----------------|--------|--------|----------|----------|
| | Category | Number C12.1 | 1 | 1 | 1 | X |
| | | C12.1a | √ ✓ | 1 | <i>\</i> | ✓ ✓ |
| | | C12.1a | √ ✓ | √ √ | √ ✓ | <i>\</i> |
| | | C12.1b | √ √ | - | √ √ | - |
| | Value chain | | | X | - | X |
| | engagement | C12.1e | ✓ | √ | ✓ | ✓ |
| | | C-PF12.2 | ✓ | ✓ | Х | Х |
| | | C-PF12.2a | ✓ | ✓ | X | Х |
| | | C-PF12.2b | ✓ | ✓ | X | X |
| | | C-PF12.2c | ✓ | ✓ | Х | X |
| Engagement | | C12.3 | ✓ | ✓ | х | Х |
| | Public policy engagement | C12.3a | ✓ | ✓ | Х | Х |
| | | C12.3b | ✓ | Х | Х | Х |
| | | C12.3c | ✓ | ✓ | Х | Х |
| | | C12.3d | ✓ | ✓ | Х | х |
| | | C12.3e | ✓ | Х | Х | Х |
| | | C12.3f | ✓ | Х | ✓ | Х |
| | | C12.3g | ✓ | ✓ | Х | х |
| | Communications | C12.4 | ✓ | х | ✓ | ✓ |
| | Emissions reductions initiatives and low | C-PF13.1 | ✓ | ✓ | х | Х |
| Other Land Management | carbon products | C-PF13.1a | ✓ | ✓ | X | Х |
| Impacts | Value chain | C-PF13.2 | ✓ | ✓ | Х | х |
| | engagement | C-PF13.2a | ✓ | ✓ | Х | Х |
| Sign Off | Sign Off | C15.1 | ✓ | Х | ✓ | ✓ |

| Category mapping key | | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | | |
| x | Question not scored at this level | | | | | | |
| Bold text | Sector specific questions | | | | | | |



CLIMATE CHANGE 2021: CAPITAL GOODS SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Capital Goods Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

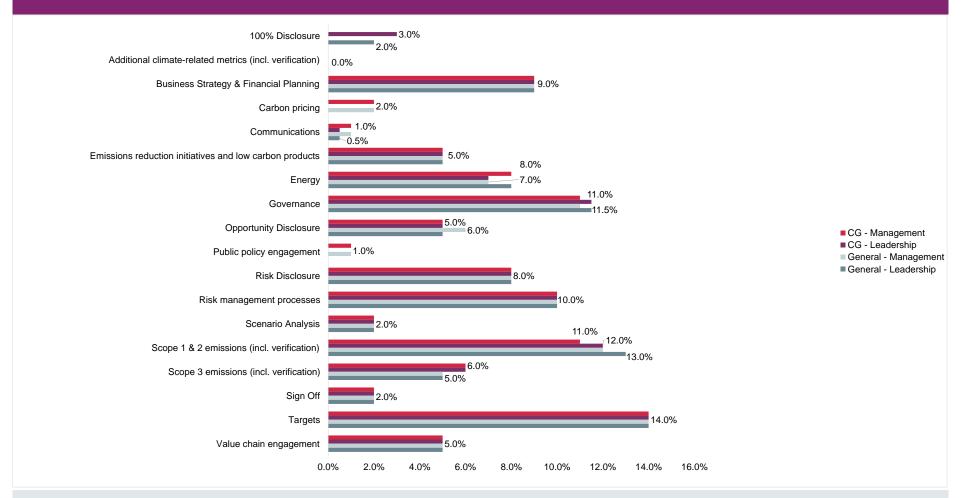
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organizations progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Capital Goods: Key Scoring Categories

The Capital goods sector provides products and services to key high emitting end markets, such as power generation, construction, transportation, and industry. Therefore, indirect emissions in the value chain (Scope 3) are key for the sector, with the majority related to the use of sold products and services. Capital goods producers must therefore be able to understand their indirect emissions profile and manage their product-related climate change risks if they are to ensure future competitive success and be prepared for any product-related regulation. Investment in research and development of energy efficient low-carbon products with scope for system-wide change will be also key for the capital goods sector's transition to a low-carbon future. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category and the 'Scope 3' category.

Scoring categories and weightings: Capital Goods Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the capital goods climate change 2021 scoring methodology

Capital Goods Scoring categories: Mapped to modules and questions

| | Scoring | Question | _ | | | |
|----------------|---|----------------|----------|----------|----------|------------|
| Module | Category | Number | D | Α | M | L |
| | 100% Disclosure points | C0.1 | х | х | Х | ✓ |
| Introduction | | C0.2 | Х | Х | Х | X |
| Introduction | Not scored | C0.3 | Х | Х | Х | X |
| | | C0.4 C0.5 | X | X | X | X |
| | | C0.5 | X ✓ | X ✓ | X | X |
| | | C1.1a | √ | √ ✓ | ^ | ^ |
| | | C1.1b | √ · | √ · | √ · | X |
| • | | C1.1c | ✓ | √ | √ | √ |
| Governance | Governance | C1.2 | ✓ | ✓ | ✓ | ✓ |
| | | C1.2a | ✓ | X | ✓ | X |
| | | C1.3 | ✓ | ✓ | ✓ | X |
| | | C1.3a | √ | ✓ | √ | ✓ |
| | | C2.1 | √ | √ | X | X |
| | | C2.1a C2.1b | √ √ | √ | X | X |
| | Risk management processes | C2.10 | √ √ | X | √ ✓ | X |
| | | C2.2a | √ | √ ✓ | √ | |
| Risks and | | C2.2q | √ · | √ | √ · | √ · |
| opportunities | | C2.3 | √ | Х | Х | Х |
| | Risk Disclosure | C2.3a | ✓ | Х | Х | Х |
| | | C2.3b | ✓ | ✓ | ✓ | ✓ |
| | | C2.4 | ✓ | Х | Х | X |
| | Opportunity Disclosure | C2.4a | ✓ | Х | Х | Х |
| | | C2.4b | ✓ | ✓ | √ | ✓ |
| | Business Strategy & | C3.1 | ✓ | ✓ | х | X |
| | Financial Planning | C3.1a | ✓ | ✓ | Х | X |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ |
| | Scenario Analysis | C3.2 | ✓ | ✓ | Х | X |
| Business | | C3.2a | √ | ✓ | √ | √ |
| Strategy | | C3.2b | √ | √ | √ | ✓ · |
| | | C3.3 | ✓ | ✓ | ✓ | ✓ |
| | Business Strategy & Financial Planning | C3.4 | ✓ | Х | ✓ | ✓ |
| | g | C3.4a | Х | Х | Х | Х |
| | | C3.5 | ✓ | Х | ✓ | ✓ |
| | | C4.1 | ✓ | ✓ | ✓ | X |
| | | C4.1a | √ | ✓ | √ | ✓ |
| | | C4.1b | ✓ | ✓ | ✓ | √ |
| | Targets | C4.1c | ✓ | ✓ | ✓ | ✓ |
| | | C4.2 | ✓ | Х | Х | X |
| | | C4.2a | ✓ | ✓ | ✓ | X |
| Targets and | | C4.2b | ✓ | √ | Х | X |
| Performance | | C4.2c | √ | ✓ | Х | X |
| | | C4.3 | √ | √ | √ | X |
| | | C4.3a | √ | √ | √ | √ |
| | Emissions reductions | C4.3b | √ | √ | √ | X |
| | linitiatives and low carbon products | C4.3c | √ | X | X | X |
| | | C4.3d C4.5 | √ √ | X | √ ∨ | ✓ ✓ |
| | | C4.5 C4.5a | √ √ | X | X | X |
| | | C4.5a | ✓ ✓ | X | X | X |
| Emission | Scope 1 & 2 emissions (incl. | C5.2 | √ ✓ | X | X | X |
| Methodology | verification) | C5.2a | X | X | X | X |
| | | C6.1 | √ | X | X | X |
| | | C6.2 | √ | √ | X | X |
| | Scope 1 & 2 emissions (incl. | C6.3 | ✓ | ✓ | Х | x |
| Emissions data | verification) | C6.4 | √ | X | X | × |
| | | C6.4a | √ ✓ | X ✓ | X ✓ | X |
| | Scope 3 emissions | C6.5 | √ . | · ✓ | Х | <i>X</i> ✓ |
| | (incl. verification) | 50.5 | | | | • |

| Category mapping key | | | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | | | |
| х | Question not scored at this level | | | | | | | |
| Bold text | Sector specific questions | | | | | | | |

| Module | Scoring Category | Question Number | D | Α | M | L |
|------------------------|--|-----------------------|----------|----------|----------|----------|
| | Additional climate related metrics (incl. | C-CG6.6 | √ | √ | х | х |
| Emissions | verification) | C-CG6.6a | ✓ | √ | Х | Х |
| data | Scope 1 & 2 | C6.7 | √ | X | X | X |
| | emissions (incl. verification) | C6.7a | √ √ | √ ✓ | X ✓ | X |
| | | C7.1 | √ | √ | х | x |
| | | C7.1a | √ | ✓ | Х | X |
| | | C7.2 C7.3 | √ √ | × | X | X |
| | | C7.3a | √ | X | X | X |
| | | C7.3b | ✓ | ✓ | Х | Х |
| | Scope 1 & 2 emissions (incl. | C7.3c | √ √ | √ ✓ | X X | X |
| Emissions Breakdown | verification) | C7.6 | √ | X | X | X |
| Dieakuowii | | C7.6a | ✓ | ✓ | Х | Х |
| | | C7.6b | √ √ | √ | X | X |
| | | C7.6c C7.9 | √ √ | √ √ | X | X |
| | | C7.9a | √ | √ | ✓ | ✓ |
| | | C7.9b | √ | √ | X | Х |
| | Scope 3 emissions (incl. verification) | C-CG7.10 C-CG7.10a | √ √ | √ ✓ | X | X |
| | | C8.1 | √ | Х | X | X |
| | | C8.2 | ✓ | Х | Х | Х |
| | | C8.2a | √ | √ | √ | √ |
| | Energy | C8.2b | √ | Х | Х | Х |
| Energy | | C8.2c | √ √ | √ √ | × | X |
| | | C8.2e | √ | √ / | ^ | X |
| | | C8.2f | ✓ | ✓ | ✓ | Х |
| | Additional climate related metrics (incl. | C-CG8.5 | √ √ | √ / | X | X |
| | verification) Additional climate- | C-CG8.5a | | √ | X | X |
| Additional metrics | related metrics (incl. verification) Emissions reduction | C9.1 | X | X | X | X |
| metrics | initiatives and low carbon products | C-CG9.6a | √ √ | √ √ | X | X |
| | Scope 1 & 2 | C10.1 | √ | ✓ | √ | √ |
| | emissions (incl. verification) | C10.1a | √ | X | ✓ · | √ |
| Verification | Scope 3 emissions | C10.1b | √ , | X | √ | √ |
| | (incl. verification) Additional climate- | C10.1c | √ , | X | √ | X |
| | related metrics (incl. verification) | C10.2 C10.2a | √ √ | √ √ | X | X |
| | | C11.1 | ✓ | Х | x | x |
| | | C11.1a | √ | X | Х | X |
| | | C11.1b | √ √ | √ √ | X | X |
| Carbon pricing | Carbon pricing | C11.1d | √ | √ | √ · | X |
| | | C11.2 | ✓ | Х | х | х |
| | | C11.2a C11.3 | √ √ | X ✓ | √ ✓ | X |
| | | C11.3a | √ | √ ✓ | √ ✓ | X |
| | | C12.1 | ✓ | ✓ | ✓ | х |
| | Value chain | C12.1a C12.1b | √ √ | √ ✓ | √ ✓ | √ / |
| | engagement | C12.1b | √ √ | X | √ ✓ | × |
| | | C12.1e | ✓ | √ | √ | √ |
| | | C12.3 | ✓ | √ | Х | Х |
| Engagement | | C12.3a C12.3b | √ √ | √ X | X X | X X |
| | Public policy | C12.30 | √ √ | X ✓ | X | X |
| | engagement | C12.3d | ✓ | √ | Х | X |
| | | C12.3e | √ / | X | X | X |
| | | C12.3f C12.3g | √ √ | X ✓ | X | X |
| | Communications | C12.4 | √ | X | ✓ | X |
| Sign Off | Sign Off | C15.1 | ✓ | Х | ✓ | ✓ |



CLIMATE CHANGE 2021: COAL SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Coal Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

Scoring categories & weightings: an overview

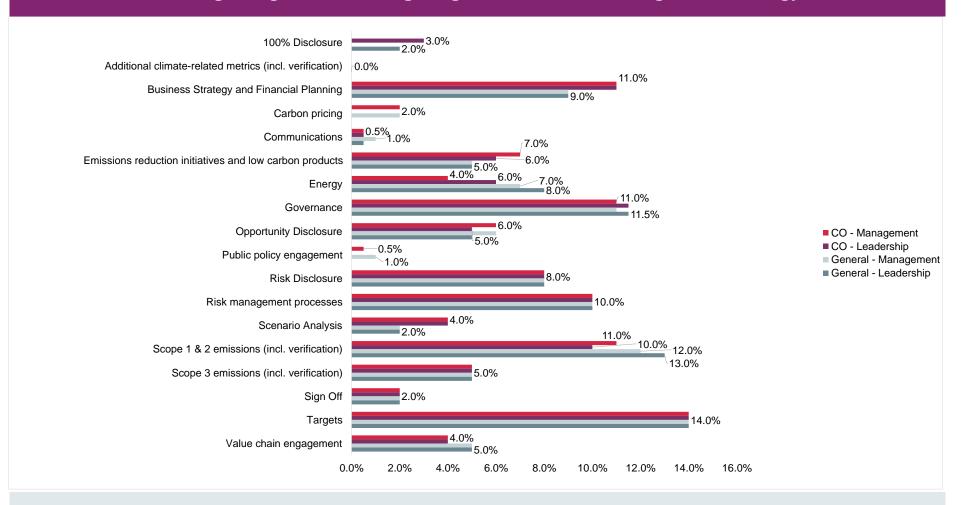
Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Coal: Key Scoring Categories

Coal is an energy intensive, high emitting sector. Emissions reduction targets along with other emissions reduction initiatives and low carbon products are particularly important for organizations operating in this sector, as globally coal combustion contributes to the largest share of anthropogenic greenhouse gas increase in the atmosphere and dominates power generation. Coal faces increasing regulatory and market pressures in its downstream use, including competition from natural gas and renewables. As such, climate change should be integrated into the business strategy and included in financial planning assessments of organizations operating within this sector.

Environmental stewards in this sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.

Scoring categories and weightings: Coal Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the coal climate change 2021 scoring methodology

| Coal Scoring categories: Mapped to modules and questions | | | | | | | | | | | | | |
|--|---|--------------------|----------|------------|----------|----------|-------------------|---|---------------------|----------|----------|----------|--------|
| Module | Scoring Category | Question Number | D | Α | M | L | Module | Scoring Category | Question Number | D | Α | M | L |
| | 100% Disclosure | C0.1 | X | Х | Х | √ | | | C6.7 | √ | X | Х | X |
| | points | C0.2 | X | X | X | X | Emissions data | emissions (inci. | C6.7a | √ | <i>√</i> | X | X |
| Introduction | | C0.3 | X | X | X | X | uata | verification) | C6.10 | √ | √ | ✓ | X |
| Introduction | Not scored | C0.4 | Х | х | х | Х | | | C7.1 | ✓ | ✓ | Х | Х |
| | | C0.5 | Х | Х | Х | Х | | | C7.1a | ✓ | ✓ | Х | Х |
| | Introduction | C-C00.7 | X | X | X | X | | | C-C07.1b | √ | √ | X | X |
| | | C1.1 C1.1a | √ √ | √ √ | X ✓ | X ✓ | | | C7.2 C7.3 | √ √ | × | X | X |
| | | C1.1b | √ | √ / | √ / | X | | | C7.3a | √ / | ^ | X | X |
| Governance | Governance | C1.1c | ✓ | √ | ✓ | √ | | | C7.3b | ✓ | ✓ | Х | Х |
| Governance | Governance | C1.2 | ✓ | ✓ | ✓ | ✓ | | | C7.3c | ✓ | ✓ | Х | Х |
| | | C1.2a | ✓ | ✓ | √ | X | Emissions | Scope 1 & 2 emissions (incl. | C-CO7.4 | ✓ | Х | Х | X |
| | | C1.3 | √ √ | √ √ | √ √ | X | Breakdown | verification) | C7.5 | √ / | √ | X | X |
| | | C1.3a C2.1 | √ √ | √ ✓ | X | √ X | | | C7.6 C7.6a | √ √ | X | X | X |
| | | C2.1a | √ | √ · | X | X | | | C7.6b | √ / | √ / | X | X |
| | Risk management | C2.1b | ✓ | х | ✓ | х | | | C7.6c | ✓ | ✓ | Х | х |
| | processes | C2.2 | ✓ | ✓ | ✓ | Х | | | C-C07.7 | ✓ | Х | Х | Х |
| | | C2.2a | √ | √ | √ | ✓ | | | C7.9 | √ | ✓ | Х | Х |
| Risks and opportunities | | C2.2g | √ | √ × | √ | √ × | | | C7.9a | √ / | √ | √ | √ |
| opportunities | Risk Disclosure | C2.3a | √ √ | X | X | X | | | C7.9b C8.1 | √ ✓ | √ X | X X | X |
| | Nisk Disclosure | C2.3b | √ ✓ | × ✓ | × ✓ | <i>✓</i> | | | C8.2 | √ | X | X | X |
| | | C2.4 | √ | Х | Х | X | | | C8.2a | √ | √ | √ | √ |
| | Opportunity Disclosure | C2.4a | ✓ | х | х | Х | Energy | Energy | C8.2b | √ | Х | Х | Х |
| | | C2.4b | ✓ | ✓ | ✓ | ✓ | | | C8.2c | ✓ | ✓ | ✓ | Х |
| | Business Strategy & | C3.1 | √ | √ , | X | X | | | C8.2d | √ | √ | X | X |
| | Financial Planning | C3.1a | √ √ | √ ✓ | X ✓ | X ✓ | | | C8.2e C9.1 | √ X | √ X | √ X | X |
| | | C3.15 | √ ✓ | ✓ / | X | X | | | C-CO9.2a | ^ | ^ | X | X |
| Business | Scenario Analysis | C3.2a | ✓ | √ | ✓ | ✓ | | Additional climate | C-CO9.2b | ✓ | √ | Х | Х |
| Strategy | | C3.2b | ~ | ✓ | ✓ | ✓ | Additional | related metrics (incl. verification) | C-CO9.3a | \ | ✓ | Х | Х |
| | | C3.3 | ✓ | ✓ | ✓ | ✓ | metrics | | C-CO9.3b | √ | ✓ | Х | Х |
| | Business Strategy & Financial Planning | C3.4 | √ | X | √ | √ | | Emissions reduction | C-CO9.4a | √ | X | X | X |
| | | C3.4a C3.5 | X ✓ | X X | X ✓ | X ✓ | | initiatives and low carbon products | C-CO9.6 C-CO9.6a | √ √ | √ ✓ | X X | X |
| | | C4.1 | √ | ✓ | √ · | X | | | C10.1 | √ | √ / | X | ✓ |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | Scope 1 & 2 emissions (incl. verification) | C10.1a | ✓ | Х | ✓ | ✓ |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ | | | · | C10.1b | ✓ | Х | ✓ |
| | | C4.1c | ✓ | ✓ | ✓ | ✓ | Verification | Scope 3 emissions (incl. verification) | C10.1c | ✓ | х | ✓ | х |
| | Targets | C4.2 | ✓ | Х | Х | Х | | Additional climate- related metrics (incl. | C10.2 | ✓ | ✓ | Х | Х |
| | | C4.2a | ✓ | ✓ | ✓ | Х | | verification) | C10.2a | ✓ | ✓ | Х | Х |
| | | C4.2b | √ | √ | X | X | | | C11.1 | √ | X | X | X |
| | | C4.2c C-CO4.2d | √ √ | √ X | X ✓ | X | | | C11.1a C11.1b | √ √ | X ✓ | X | X |
| | | C4.3 | √ ✓ | × ✓ | √ ✓ | X | | | C11.1b | √ ✓ | √ ✓ | X | X |
| Targets and Performance | | C4.3a | √ | ✓ | √ | ✓ | Carbon pricing | Carbon pricing | C11.1d | √ | ✓ | √ | X |
| | Emissions reductions | C4.3b | ✓ | ✓ | ✓ | х | | | C11.2 | ✓ | х | Х | х |
| | initiatives and low carbon products | C4.3c | √ | Х | Х | Х | | | C11.2a | ✓ | Х | √ | Х |
| | | C4.3d | √ √ | X | ✓ ✓ | √ × | | | C11.3 | √ √ | √ √ | √ / | X |
| | | C4.5 C4.5a | √ √ | X X | X X | X | | | C11.3a C12.1 | √ √ | √ √ | √ √ | X X |
| | | C-CO4.6 | √ √ | X | × ✓ | X | | | C12.1a | √ ✓ | √ ✓ | √ √ | × ✓ |
| | | C-CO4.7 | √ | √ · | √ / | X | | Value chain engagement | C12.1b | √ | √ · | √ | √ · |
| | Targets | C-CO4.7a | √ | Х | ✓ | х | | gagolon | C12.1d | √ | х | √ | х |
| | | C-CO4.7b | ✓ | х | ✓ | Х | | | C12.1e | ✓ | ✓ | ✓ | ✓ |
| | | C-CO4.8 | √ | X | √ | X | | | C12.3 | √ | √ | X | X |
| Emissions | Scope 1 & 2 emissions (incl. | C5.1 C5.2 | √ √ | X X | X X | X | Engagement | | C12.3a C12.3b | √ √ | × | X X | X X |
| Methodology | verification) | C5.2a | X | X | X | X | | Public policy | C12.3b | √ √ | × | X | X |
| | | C6.1 | ✓ | X | X | X | | engagement | C12.3d | √ ✓ | √ / | X | X |
| | Scope 1 & 2 | C6.2 | √ | √ | Х | х | | | C12.3e | √ | х | Х | х |
| Emissions | emissions (incl. verification) | C6.3 | ✓ | ✓ | Х | Х | | C12.3f | ✓ | х | √ | х | |
| data | verification) | C6.4 | √ | X | X | X | | C12.3g | √ / | √ | X | X | |
| | Scope 3 emissions | C6.4a | √ √ | √ √ | √ | X ✓ | S: C'' | Communications | C12.4 | √ √ | X | √ √ | √ √ |
| | (incl. verification) | C6.5 | V | V | X | V | Sign Off | Sign Off | C15.1 | V | Х | V | V |

| Category mapping key | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | |
| X | Question not scored at this level | | | | | |
| Bold text | Sector specific questions | | | | | |



CLIMATE CHANGE 2021: ELECTRIC UTILITIES SCORING METHODOLOGY CATEGORY WEIGHTINGS

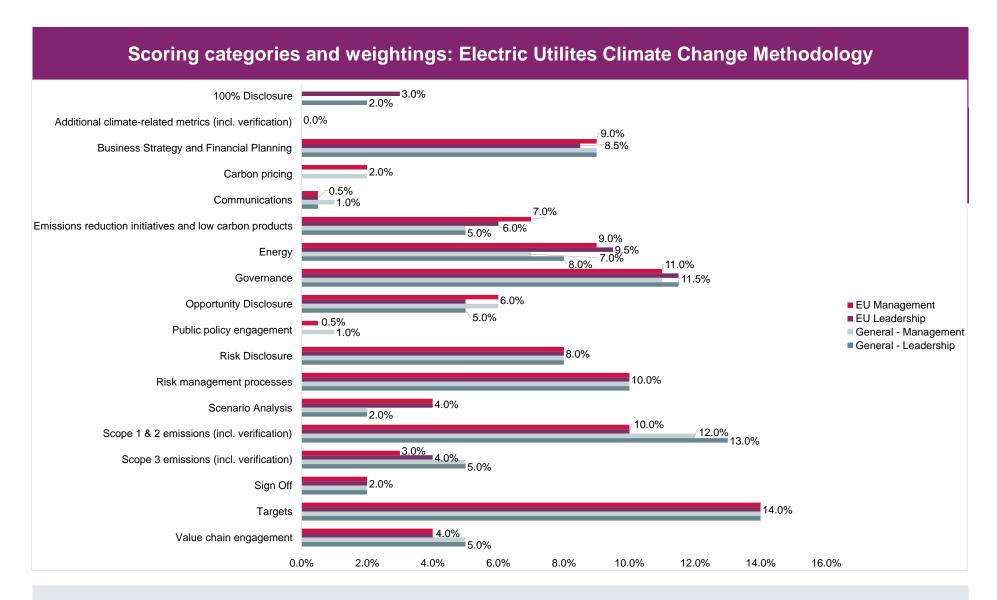
This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Electric Utilites Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Electric Utilities: Key Scoring Categories

Electric Utilities is an energy intensive, high emitting sector. Emission reduction targets along with other emission reduction initiatives and lowcarbon products are particularly important for organizations in this sector. Climate change is a strategic issue for the electric utilities sector, with power generation being the single largest emitter of CO2, accounting for 25% of global emissions. With the increasing commercialization of renewable energy sources and the advent of decentralized power production, the electric utilities sector has the key potential to undergo a transition to low-carbon energy sources. As such, climate change and a low carbon transition plan should be integrated into the business strategy and considered in financial planning assessments of electric utilities organizations. Environmental stewards in this sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the electric utilities climate change 2021 scoring methodology

Electric Utilities Scoring categories: Mapped to modules and questions

| Module | Scoring Category | Question Number | D | Α | M | L | Module | Sco Cate | |
|-------------------|--|--------------------|----------|----------|----------|----------|------------------------|--|--|
| | 100% Disclosure points | C0.1 | Х | Х | Х | ✓ | Emissions | Scop emissi | |
| | | C0.2 | Х | Х | X | X | data | verifi | |
| Introduction | Not scored | C0.3 | Х | Х | X | Х | | | |
| | | C0.4 | Х | Х | X | X | | | |
| | | C0.5 | Х | Х | X | X | | | |
| | Introduction | C-EU0.7 | Х | Х | Х | X | | | |
| | | C1.1 | √ | ✓ | Х | Х | | | |
| | | C1.1a | √ | ✓ | ✓ | ✓ | | 0 | |
| | | C1.1b | √ | √ | √ , | X | | Scop emissi | |
| Governance | Governance | C1.1c | √ | √ | √ | √ | Emissions Breakdown | verifi | |
| | | C1.2 C1.2a | √ ✓ | √ ∨ | √ √ | √ × | Dicardowii | | |
| | | C1.2a | ✓ ✓ | X ✓ | √ ✓ | X | | | |
| | | C1.3a | ✓ ✓ | ✓ ✓ | √ ✓ | × ✓ | | | |
| | | C1.3a | ✓ ✓ | √ ✓ | X | X | | | |
| | | C2.1a | √ | √ | X | X | | | |
| | B: 1 | C2.1b | √ ✓ | X | ^ | X | | | |
| | Risk management processes | C2.2 | √ · | ✓ | √ · | X | | Scope 3 (incl. ve | |
| | | C2.2a | √ | √ | √ / | \ \ | | | |
| Risks and | | C2.2g | √ · | √ · | √ · | √ | | | |
| opportunities | | C2.3 | | Х | X | X | | | |
| | Risk Disclosure | C2.3a | √ · | X | X | X | | | |
| | | C2.3b | √ · | √ · | √ · | √ · | | | |
| | | C2.4 | ✓ | Х | Х | Х | Energy | En | |
| | Opportunity Disclosure | C2.4a | ✓ | Х | Х | Х | | | |
| | | C2.4b | ✓ | √ | √ | √ | | | |
| | | C3.1 | √ | ✓ | х | х | | | |
| | Business Strategy & Financial Planning | C3.1a | ✓ | √ | Х | Х | | | |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ | | | |
| | | C3.2 | ✓ | ✓ | Х | X | | Addition | |
| Business | Scenario Analysis | C3.2a | ✓ | ✓ | ✓ | ✓ | Additional metrics | related m | |
| Strategy | | C3.2b | ✓ | ✓ | ✓ | ✓ | 111041100 | verifi | |
| | Business Strategy & Financial Planning | C3.3 | ✓ | ✓ | ✓ | ✓ | | | |
| | | C3.4 | ✓ | Х | ✓ | ✓ | | Scop | |
| | | C3.4a | Х | Х | Х | X | | emissi verifi Scope 3 (incl. ve | |
| | | C3.5 | ✓ | Х | ✓ | ✓ | Verification | | |
| | | C4.1 | ✓ | ✓ | ✓ | х | verilication | | |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | | |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ | | related m verifi | |
| | Targets | C4.1c | ✓ | ✓ | ✓ | ✓ | | | |
| | | C4.2 | ✓ | Х | X | X | | | |
| | | C4.2a | ✓ | ✓ | ✓ | X | | | |
| | | C4.2b | ✓ | ✓ | х | Х | | | |
| Targets and | | C4.2c | ✓ | ✓ | х | Х | Carbon pricing | Carbo | |
| Performance | | C4.3 | ✓ | ✓ | ✓ | Х | | | |
| | | C4.3a | ✓ | ✓ | ✓ | ✓ | | | |
| | | C4.3b | ✓ | ✓ | ✓ | Х | | | |
| | Emissions reductions linitiatives and low | C4.3c | √ | Х | Х | X | | | |
| | carbon products | C4.3d | ✓ | Х | ✓ | ✓ | | | |
| | | C4.5 | ✓ | Х | Х | X | | Valu | |
| | | C4.5a | √ | Х | Х | Х | | enga | |
| | | C-EU4.6 | √ | X | ✓ | X | | | |
| Emissions | Scope 1 & 2 | C5.1 | √ | X | X | X | | | |
| Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | X | X | | | |
| | | C5.2a | X | X | X | X | | | |
| | | C6.1 | √ / | X | X | X | Engagement | | |
| | Scope 1 & 2 | C6.2 | √ / | √ / | X | X | | Publi | |
| | emissions (incl. verification) | C6.3 | √ / | √ | X | X | | enga | |
| Emissions data | | C6.4 | √ / | X | X | X | | | |
| data | Scope 3 emissions | C6.4a | √ , | √ | √ | X | | | |
| | (incl. verification) | C6.5 | ✓ | ✓ | Х | √ | | | |
| | Scope 1 & 2 emissions (incl. verification) | C6.7 | ✓ | х | х | Х | | Commu | |
| | · ormoduori) | | | | | | Sign Off | Sig | |
| | tegory mapping ke | | ı | | | | | | |

| Module | Scoring Category | Question Number | D | Α | M | L |
|------------------------|---|--------------------|----------|----------|----------|----------|
| Emissions data | Scope 1 & 2 emissions (incl. | C6.7a | √ | √ | Х | Х |
| data | verification) | C6.10 | ✓ | ✓ | ✓ | Х |
| | | C7.1a | ✓ | ✓ | Х | X |
| | | C-EU7.1b | ✓ | ✓ | X | Х |
| | | C7.2 | √ | ✓ | Х | Х |
| | | C7.3 | √ | X | Х | Х |
| | | C7.3a | √ √ | √ √ | X | Х |
| | Scope 1 & 2 | C7.3b | √ √ | √ √ | X | X |
| | emissions (incl. | C7.3c | √ ✓ | | X | X |
| Emissions Breakdown | verification) | C7.5 | √ ✓ | X ✓ | X | X X |
| | | C7.6 | √ ✓ | X | X | X |
| | | C7.6a | √ ✓ | ∧ | X | X |
| | | C7.6b | √ | √ ✓ | X | X |
| | | C7.6c | √ | √ ✓ | X | X |
| | | C7.9 | √ | √ | X | X |
| | Scope 3 emissions | C7.9a | √ | √ | <i>√</i> | <i>√</i> |
| | (incl. verification) | C7.9b | ✓ | ✓ | Х | Х |
| | | C8.1 | ✓ | Х | X | X |
| | | C8.2 | √ | X | X | X |
| | | C8.2a | ✓ | ✓ | Х | Х |
| | | C8.2b | √ | Х | Х | Х |
| | | C8.2c | ✓ | ✓ | ✓ | Х |
| Energy | Energy | C8.2d | ✓ | ✓ | Х | Х |
| | | C-EU8.2d | ✓ | ✓ | ✓ | ✓ |
| | | C8.2e | ✓ | ✓ | ✓ | Х |
| | | C-EU8.4 | ✓ | х | х | х |
| | | C-EU8.4a | ✓ | ✓ | Х | Х |
| | | | Х | X | Х | Х |
| A 1 85 | Additional climate- | C-EU9.5a | ✓ | ✓ | X | X |
| Additional metrics | related metrics (incl. verification) | C-EU9.5b | ✓ | ✓ | X | X |
| | | C-EU9.6 | ✓ | ✓ | X | Х |
| | | C-EU9.6a | ✓ | ✓ | Х | Х |
| | Scope 1 & 2 | C10.1 | ✓ | ✓ | ✓ | ✓ |
| | emissions (incl. verification) | C10.1a | ✓ | Х | ✓ | ✓ |
| Verification | | C10.1b | ✓ | Х | ✓ | ✓ |
| romodion | Scope 3 emissions (incl. verification) | C10.1c | ✓ | Х | ✓ | X |
| | Additional climate- related metrics (incl. | C10.2 | ✓ | ✓ | Х | Х |
| | verification) | C10.2a | ✓ | ✓ | Х | Х |
| | | C11.1 | ✓ | X | X | X |
| | | C11.1a | ✓ | X | X | X |
| | | C11.1b | ✓ | ✓ | Х | Х |
| | | C11.1c | ✓ | ✓ | Х | Х |
| Carbon pricing | Carbon pricing | C11.1d | ✓ | ✓ | ✓ | Х |
| | | C11.2 | √ | Х | X | Х |
| | | C11.2a | √ | Х | √ | Х |
| | | C11.3 | √ | √ | √ | X |
| | | C11.3a | √ | √ | √ | X |
| | | C12.1 | √ | √ | √ | X |
| | Value chain | C12.1a | √ | √ | √ | √ |
| | engagement | C12.1b | √ ./ | √ | ./ | √ ∨ |
| | | C12.1d | √ | X | √ | X |
| | | C12.1e | √ / | √ / | √ | √ |
| | | C12.3 | √ | √ | X | X |
| | | C12.3a | √ | ✓ ✓ | X | X |
| Engagement | | C12.3b | √ / | X | X | X |
| | Public policy | C12.3c | √ | √ , | X | X |
| | engagement | C12.3d | ✓ | ✓ | Х | Х |
| | | C12.3e | ✓ | Х | Х | Х |
| | | C12.3f | ✓ | Х | ✓ | Х |
| | | C12.3g | ✓ | ✓ | Х | Х |
| | Communications | C12.4 | √ | Х | √ | √ |
| Sign Off | Sign Off | C15.1 | ✓ | х | ✓ | ✓ |
| | | | | | | |

| Category mapping key | | | | | | |
|---------------------------------|-----------------------------------|--|--|--|--|--|
| √ Question scored at this level | | | | | | |
| х | Question not scored at this level | | | | | |
| Bold text | Sector specific questions | | | | | |



CLIMATE CHANGE 2021: OIL & GAS SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Oil & Gas Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

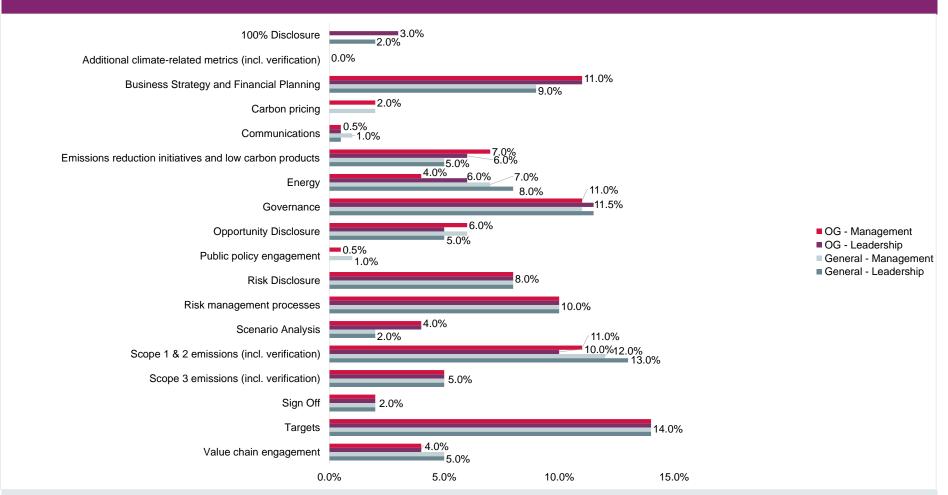
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Oil & Gas: Key Scoring Categories

Oil & Gas is an energy intensive, high emitting sector. Emissions reduction targets along with other emission reduction initiatives and low carbon products are particularly important for organizations in this sector. Climate change is a strategic risk for the oil & gas sector, whose operational and use phase emissions collectively account for half of global CO2 emissions. As such, climate change and a low carbon transition plan should be integrated into the business strategy of oil & gas organizations. Environmental stewards in this sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.

Scoring categories and weightings: Oil & Gas Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the oil & gas climate change 2021 scoring methodology

| Oil & | Gas Scoring | categories: | Mapped to mo | dules and | auestions |
|-------|---------------|---------------|----------------|------------|-----------|
| OII 0 | : Gas Scoriii | i calcuulies. | Madded to IIIo | uules allu | uucsuulis |

| Module | Scoring Category | Question Number | D | Α | M | L | Module | Scoring Category | Question Number | D | Α | M | L |
|----------------------------|---|--------------------|--|----------|--------|------------|-------------------------|--|--------------------|----------|----------|----------|---|
| | 100% Disclosure points | C0.1 | Х | х | х | ✓ | | | C6.1 | √ | х | х | х |
| | | C0.2 | Х | х | Х | х | | Scope 1 & 2 | C6.2 | √ | √ | х | х |
| Introduction | | C0.3 | Х | х | Х | х | | emissions (incl. verification) | C6.3 | √ | ✓ | х | Х |
| Introduction | Not scored | C0.4 | Х | х | Х | Х | | verification) | C6.4 | √ | Х | х | Х |
| | | C0.5 | Х | х | Х | х | | | C6.4a | √ | ✓ | ✓ | Х |
| | Introduction | C-OG0.7 | C-OG0.7 X X X X X Emissions data Scope 3 emissions (incl. partition) | | | | C6.5 | ✓ | √ | Х | ✓ | | |
| | | C1.1 | √ | ✓ | Х | Х | | (incl. verification) | C6.7 | ✓ | Х | Х | X |
| | | C1.1a | √ | √ | √ | <i>X</i> ✓ | | | C6.7a | √ | √ · | X | X |
| | | C1.1b | √ | <i>\</i> | √ | X | | Scope 1 & 2 emissions (incl. | C6.10 | √ | · ✓ | ✓ | X |
| | | C1.1c | √ · | √ | √ | <i>×</i> | | verification) | C-OG6.12 | √ | <i>\</i> | √ / | X |
| Governance | Governance | C1.2 | √ | 1 | · ✓ | <i>'</i> | | | C-OG6.13 | · ✓ | 1 | X | X |
| | | C1.2a | √ | X | √ | X | | | C7.1 | √ | √ · | Х | X |
| | | C1.3 | √ | √ | √ | X | | | C7.1a | √ | √ · | X | X |
| | | C1.3a | √ | √ | √ | <i>×</i> | | | C-OG7.1b | √ | √ | X | X |
| | | C2.1 | √ | √ | Х | X | | | C7.2 | √ | <i>\</i> | X | X |
| | | C2.1a | √ | 1 | X | X | | | C7.3 | · ✓ | X | X | X |
| | Diel | C2.1b | √ | Х | √ | X | | | C7.3a | √ | √ · | X | X |
| | Risk management processes | C2.2 | √ | X | √ | X | | | C7.3b | · ✓ | · / | X | X |
| | | C2.2a | √ / | √ / | √ / | × ✓ | | | C7.3c | √ ✓ | √ / | X | X |
| Risks and | | C2.2g | √ ✓ | √ ✓ | √ ✓ | √ ✓ | | Scope 1 & 2 | C-OG7.4 | √ | X | X | X |
| opportunities | | C2.3 | √ | Х | Х | Х | Emissions Breakdowns | emissions (incl. | C7.5 | · ✓ | √ | X | X |
| | Risk Disclosure | C2.3a | √ / | X | X | X | Breakdowns | verification) | C7.6 | √ ✓ | X | X | X |
| | THICK DISCISSARS | C2.3b | √ ✓ | <i>^</i> | | \ \ | | | C7.6a | √ | ^ | X | X |
| | | C2.4 | √ / | X | X | X | | | C7.6b | √ ✓ | √ / | X | X |
| | Opportunity | C2.4a | √ / | X | X | X | | | C7.6c | √ ✓ | <i>\</i> | X | X |
| | Disclosure | C2.4b | √ / | × ✓ | \ \ | × ✓ | | | C-OG7.7 | √ ✓ | Х | X | X |
| | | | | | | | | | | | | | |
| | Business Strategy & Financial Planning | C3.1 | ✓ | ✓ | Х | Х | | | C7.9 | ✓ | ✓ | Х | X |
| | | C3.1a | ✓ | ✓ | Х | X | | | C7.9a | ✓ | ✓ | ✓ | ✓ |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ | | | C7.9b | ✓ | ✓ | Х | X |
| | Scenario Analysis | C3.2 | ✓ | ✓ | Х | X | | | C8.1 | ✓ | Х | Х | X |
| Business Strategy | | C3.2a | ✓ | ✓ | ✓ | ✓ | | Energy | C8.2 | ✓ | Х | Х | X |
| Strategy | | C3.2b | ✓ | ✓ | ✓ | ✓ | | | C8.2a | ✓ | ✓ | ✓ | ✓ |
| | | C3.3 | ✓ | ✓ | ✓ | ✓ | Energy | | C8.2b | ✓ | Х | Х | X |
| | Business Strategy & | C3.4 | ✓ | Х | ✓ | ✓ | | | C8.2c | ✓ | ✓ | ✓ | X |
| | Financial Planning | C3.4a | Х | Х | Х | X | | | C8.2d | ✓ | ✓ | Х | X |
| | | C3.5 | ✓ | Х | ✓ | ✓ | | | C8.2e | ✓ | ✓ | ✓ | X |
| | | C4.1 | ✓ | ✓ | ✓ | Х | | | C9.1 | X | Х | X | X |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | | C-OG9.2a | ✓ | ✓ | Х | X |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ | | | C-OG9.2b | ✓ | ✓ | Х | X |
| | | C4.1c | ✓ | ✓ | ✓ | ✓ | | | C-OG2c | ✓ | Х | Х | X |
| | Targets | C4.2 | ✓ | Х | X | Х | | A 1 Per 1 P | C-OG9.2d | ✓ | Х | Х | X |
| | | C4.2a | ✓ | ✓ | ✓ | Х | | Additional climate- related metrics (incl. | C-OG9.2e | ✓ | ✓ | Х | X |
| | | C4.2b | ✓ | ✓ | Х | х | | verification) | C-OG9.3a | ✓ | ✓ | Х | X |
| | | C4.2c | ✓ | ✓ | Х | Х | | | C-OG9.3b | ✓ | ✓ | Х | X |
| | | C-CO4.2d | ✓ | Х | ✓ | Х | Additional | | C-OG9.3c | ✓ | ✓ | Х | X |
| | | C4.3 | ✓ | ✓ | ✓ | Х | metrics | | C-OG9.3d | ✓ | ✓ | Х | X |
| Targets and Performance | | C4.3a | ✓ | ✓ | ✓ | ✓ | | | C-OG9.3e | ✓ | ✓ | х | x |
| | | C4.3b | ✓ | ✓ | ✓ | Х | | Emission reduction initiatives and low | C-OG9.6 | ✓ | ✓ | Х | X |
| | | C4.3c | ✓ | Х | Х | х | | carbon products | C-OG9.6a | ✓ | ✓ | Х | X |
| | | C4.3d | ✓ | Х | ✓ | ✓ | | | C-OG9.7 | ✓ | Х | Х | X |
| | Emissions reductions initiatives and low | C4.5 | ✓ | Х | Х | х | | Addition climate- | C-OG9.8 | ✓ | х | Х | x |
| | carbon products | C4.5a | ✓ | Х | Х | Х | | related metrics (incl. | C-OG9.8a | ✓ | ✓ | Х | X |
| | | C-OG4.6 | ✓ | Х | ✓ | х | | verification) | C-OG9.8b | ✓ | ✓ | Х | Х |
| | | C-OG4.7 | ✓ | ✓ | ✓ | х | | | C-OG9.8c | ✓ | х | Х | х |
| | | C-OG4.7a | ✓ | Х | ✓ | Х | | Scope 1 & 2 | C10.1 | ✓ | ✓ | ✓ | ✓ |
| | | C-OG4.7b | ✓ | Х | ✓ | х | | Scope 1 & 2 emissions (incl. verification) | C10.1a | ✓ | х | ✓ | ✓ |
| | | C-OG4.8 | ✓ | Х | ✓ | х | | | C10.1b | ✓ | х | √ | ✓ |
| | | C5.1 | √ | х | х | Х | Verification | Scope 3 emissions | C10.1c | ✓ | Х | √ | x |
| Emissions | Scope 1 & 2 emissions (incl. | C5.2 | √ | X | X | X | | (incl. verification) Additional climate- | C10.2 | √ | ~ ✓ | Х | X |
| Methodology | verification) | C5.2a | X | X | X | X | | related metrics (incl. | C10.2a | √ ✓ | ✓ ✓ | X | X |
| | | 33.Zu | ^ | | ^ | | | verification) | 5.5.Zu | · · | · · | ^ | |

| Module | Scoring Category | Question Number | D | Α | М | L |
|----------------|---------------------------|--------------------|---|---|--|---|
| | | C11.1 | ✓ | Х | Х | Х |
| | | C11.1a | ✓ | Х | х | Х |
| Carbon pricing | | C11.1b | ✓ | ✓ | Х | Х |
| | | C11.1c | ✓ | ✓ | Х | Х |
| | Carbon pricing | C11.1d | ✓ | ✓ | ✓ | Х |
| | | C11.2 | ✓ | Х | Х | Х |
| | | C11.2a | ✓ | Х | ✓ | Х |
| | | C11.3 | ✓ | ✓ | ✓ | Х |
| | | C11.3a | ✓ | ✓ | ✓ | Х |
| | | C12.1 | ✓ | ✓ | ✓ | Х |
| | | C12.1a | ✓ | ✓ | ✓ | ✓ |
| | Value chain engagement | C12.1b | ✓ | ✓ | ✓ | ✓ |
| | 0.0 | C12.1d | ✓ | Х | ✓ | Х |
| | | C12.1e | ✓ | ✓ | ✓ | ✓ |
| | | C12.3 | ✓ | ✓ | Х | Х |
| Engagement | Public policy | C12.3a | ✓ | ✓ | \(\frac{1}{\sqrt{2}} \) \(\frac{1}{\sqrt{2}} | Х |
| Engagement | engagement | C12.3b | ✓ | Х | Х | Х |
| | | C12.3c | ✓ | ✓ | х | Х |
| | | C12.3d | ✓ | ✓ | Х | х |
| | Public Policy | C12.3e | ✓ | Х | Х | х |
| | Engagement | C12.3f | ✓ | х | ✓ | х |
| | | C12.3g | ✓ | ✓ | Х | Х |
| | Communications | C12.4 | ✓ | Х | ✓ | ✓ |
| Sign Off | Sign Off | C15.1 | ✓ | Х | ✓ | ✓ |

| | Category mapping key | | | | | | | | | |
|-----------|-----------------------------------|--|--|--|--|--|--|--|--|--|
| √ | Question scored at this level | | | | | | | | | |
| х | Question not scored at this level | | | | | | | | | |
| Bold text | Sector specific questions | | | | | | | | | |



CLIMATE CHANGE 2021: FINANCIAL SERVICES SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Financial Services Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

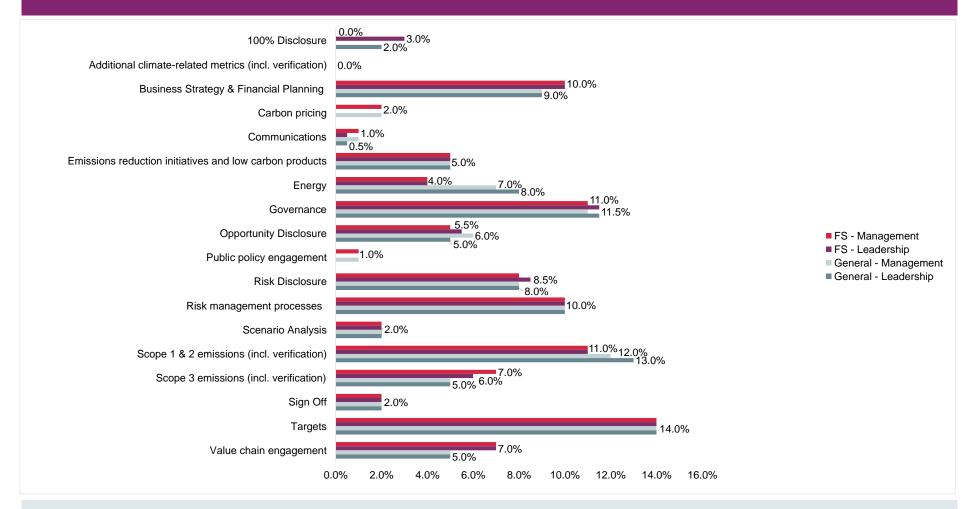
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Financial Services: Key Scoring Categories

Activities in the financial services sector include bank lending, investing (asset management and/or asset ownership), and insurance underwriting. The recommendations of the Task Force on Climaterelated Financial Disclosures (TCFD) highlight the important role of the financial sector as preparers of climate-related financial disclosures. Disclosure by this sector will enable investors, central banks, regulators/supervisors and other relevant stakeholders to better understand the concentrations of carbon-related assets in the financial sector as well as the financial system's exposures to climate-related risks. Therefore, the TCFD places a focus on financial institutions' portfolios to incentivise the redirection of capital to finance the transition to a low-carbon economy. There is a need to shift the focus of disclosure away from solely operational activities to financed emissions. This is reflected in the decreased weighting of the 'Energy' category and the increased weightings of the 'Scope 3', 'Business strategy & Financial planning', and 'Value chain engagement' category.

Scoring categories and weightings: Financial Services Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the financial services climate change 2021 scoring methodology

| Financial Services Scoring | a catogorio | e: Mannad to | modulos and | augetione |
|-----------------------------------|-------------|--------------|------------------|-----------|
| Fillancial Services Scoring | y calegorie | is. Mappeu u | , illouules allu | questions |

| 1000 | | | Financia | al Serv | ices So | oring c | ategorie | es: Mapped to | o modules | |
|--|--------------|---|----------|----------|----------|----------|----------|----------------|--|--|
| Introduction After accored CO.2 X | Module | | | D | Α | M | L | Module | Scoring Categor | |
| Introduction Arasocret C.0.2 X | | 100% Disclosure points | C0.1 | Х | Х | Х | ✓ | | | |
| Introduction | | | C0.2 | Х | Х | х | Х | | Emissions redu initiatives and | |
| Co.5 | Introduction | | C0.3 | Х | Х | х | х | Performance | carbon produ | |
| C-FS0.7 | | Not scored | C0.4 | Х | Х | Х | Х | | | |
| C-F3.7 | | | C0.5 | Х | X | х | Х | Emissions | Scope 1 & | |
| C1.1 | | | | | | | | | emissions (in verification | |
| Governance Go | | | | | | | | | | |
| Governance Gov | | | | | | | | | | |
| C1-2 | | | | | | | | | Scope 1 & emissions (in | |
| Governance | | | | | | | | | verification | |
| C1.3 | Governance | Governance | | √ | х | ✓ | Х | | | |
| C-13a | | | | | | √ | | data | Scope 3 emiss (incl. verificati | |
| Risk management processes | | | C1.3a | ✓ | ✓ | ✓ | ✓ | | Scope 1 & emissions (in verification | |
| Risk management C2-1 | | | C-FS1.4 | | | | | - | Scope 1 & | |
| Risk management processes | | | | | | Х | Х | | emissions (in verification | |
| Risk management processes | | | | | | | | | vermeation | |
| Risk management processes | | | | | | | | _ | _ | |
| Risk management processes | | | | | | | | Energy | Energy | |
| Risks and opportunities C-FS2.2c | | | | | | | | | Additional clim related metrics | |
| C-FS2.2d | Dielerand | · | C-FS2.2c | √ | ✓ | √ | Х | moulos | verification Scope 1 & | |
| C-FS2.2e | | | C-FS2.2d | ✓ | х | Х | Х | | emissions (i | |
| C-F52.2f | | | C-FS2.2e | | | Х | Х | Verification | | |
| Risk Disclosure | | | C-FS2.2f | ✓ | ✓ | Х | Х | vermoduori | Scope 3 emiss (incl. verificati | |
| Risk Disclosure | | | C2.2g | | | | | | Additional clim related metrics | |
| C2.3b | | Risk Disclosure | | | | | | | verification | |
| Common | | THEN DISCISSARS | | | | | | | | |
| Disclosure | | Opportunity | | ✓ | Х | Х | Х | Carbon pricing | Carbon prici | |
| Business Strategy & Financial Planning C3.1 | | Disclosure | | | | - | | | | |
| Financial Planning | | | | | | | | | | |
| C3.1b | | Business Strategy & Financial Planning | C3.1a | ✓ | ✓ | Х | Х | | Value chair | |
| Scenario Analysis C3.2a | | | C3.1b | | ✓ | ✓ | ✓ | | engagemen | |
| Business strategy C3.2b | | | C3.2 | ✓ | ✓ | | | | | |
| C3.3 | | Scenario Analysis | | | | | | | | |
| Business strategy C3.4 | | | | | | | | | | |
| Business strategy | | | | | | | | Engagement | | |
| Strategy C3.4a | Business | | | | | | | Lingagement | D.1." " | |
| Business Strategy & C-FS3.6 | | | | | | | | | Public polic engagemer | |
| Business Strategy & C-F83.6a | | | | | | | | | | |
| C-Fs3.6b | | Business Strategy & | | ✓ | ✓ | ✓ | Х | | | |
| C-FS3.7 | | Financial Planning | C-FS3.6b | ✓ | ✓ | Х | Х | | | |
| C-FS3.7a | | | C-FS3.6c | ✓ | Х | ✓ | Х | | Communication | |
| C-FS3.7b | | | | | | | | | Public polic engagemer | |
| Targets and Performance Targets and Performance Emissions reductions initiatives and low carbon products C4.3a | | | | | | | | | | |
| Targets and Performance Targets and Performance C4.1a | | | | | | | | | | |
| Targets and Performance Targets C4.1b | | | | | | | | | Scope 2 amics | |
| Targets and Performance | | | | ✓ | ✓ | ✓ | ✓ | | (incl. verificati | |
| Targets and Performance | | | C4.1c | ✓ | ✓ | ✓ | ✓ | | | |
| Targets and Performance | | Targets | C4.2 | √ | Х | Х | х | | | |
| Performance C4.2c | Targets and | | | | | | | puot | | |
| Emissions reductions initiatives and low carbon products C4.3 | | | | | | | | | Value chair | |
| initiatives and low carbon products C4.3a | | Emissions reductions | C4.3 | √ | √ | √ | х | | engagemer | |
| Carbon products | | initiatives and low | C4.3a | √ | √ | √ | √ | Sign Off | Sign Off | |
| C4.3b | | Sarbon products | | | | | | | | |

| Module | Scoring Category | Question Number | D | Α | M | L |
|--------------------------|--|------------------------|----------|----------|----------|------------|
| | | C4.3c | √ | Х | Х | Х |
| Targets and | Emissions reductions | C4.3d | √ | Х | √ | √ |
| Performance | initiatives and low carbon products | C4.5 | ✓ | Х | Х | х |
| | | C4.5a | ✓ | х | Х | х |
| | Scope 1 & 2 | C5.1 | ✓ | Х | Х | Х |
| Emissions Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | х | х |
| | verification) | C5.2a | Х | Х | Х | X |
| | | C6.1 | ✓ | Х | Х | Х |
| | Scope 1 & 2 | C6.2 C6.3 | √ √ | √ √ | X | X |
| | emissions (incl. verification) | C6.4 | √ ✓ | X | X | X |
| Emissions data | | C6.4a | √ ✓ | <i>x</i> | X ✓ | X |
| uata | Scope 3 emissions | C6.5 | · ✓ | · √ | X | <i>x</i> ✓ |
| | (incl. verification) | C0.5 | · · | V | ^ | V |
| | Scope 1 & 2 emissions (incl. verification) | C6.10 | ✓ | ✓ | ✓ | х |
| Emissions | Scope 1 & 2 | C7.9 | √ / | √ | X | X |
| Breakdown | emissions (incl. verification) | C7.9a | √ | √ | √ | √ |
| | | C7.9b | √ | √ | X | X |
| Faorau | Energy | C8.1 C8.2 | √ | √ | X | X |
| Energy | Energy | | √ √ | X | X | X |
| | Additional climate- | C8.2a | √ | √ | √ | √ |
| Additional metrics | related metrics (incl. verification) | C9.1 | х | х | х | х |
| | Scope 1 & 2 | C10.1 | ✓ | ✓ | ✓ | ✓ |
| | emissions (incl. verification) | C10.1a | √ | X | √ | √ |
| Verification | Scope 3 emissions | C10.1b | √ | X | √ | √ |
| | (incl. verification) | C10.1c | ✓ | Х | ✓ | Х |
| | Additional climate- related metrics (incl. | C10.2 | √ | ✓ | Х | Х |
| | verification) | C10.2a | √ ′ | √ | X | X |
| | | C11.2 C11.2a | √ √ | X | X ✓ | X |
| Carbon pricing | Carbon pricing | C11.3 | ✓ | ✓ | ✓ | Х |
| | | C11.3a | √ √ | √ √ | √ √ | X |
| | | C12.1 C12.1a | √ ✓ | √ ✓ | √ | ^ |
| | Value chain | C12.1b | ✓ | ✓ | ✓ | ✓ |
| | engagement | C-FS12.1c | ✓ | ✓ | ✓ | ✓ |
| | | C12.1d | ✓ | х | ✓ | Х |
| | | C12.1e | ✓ | ✓ | ✓ | ✓ |
| | | C12.3 | ✓ | ✓ | х | Х |
| | | C12.3a | ✓ | ✓ | х | Х |
| Engagement | | C12.3b | ✓ | х | х | Х |
| | Public policy | C12.3c | ✓ | ✓ | Х | Х |
| | engagement | C12.3d | ✓ | ✓ | Х | Х |
| | | C12.3e | √ | X | X | X |
| | | C12.3f | √ | X | √ | X |
| | | C12.3g | √ | √ | X | X |
| | Communications | C12.4 | ✓ | Х | √ | √ |
| | Public policy engagement | C-FS12.5 | ✓ | Х | X | X |
| | | C-FS14.1 | √ | √ | Х | Х |
| | | C-FS14.1a | ✓ | ✓ | ✓ | Х |
| | | C-FS14.1b | √ / | √ ∨ | √ / | X |
| | Scope 3 emissions (incl. verification) | C-FS14.1c | √ √ | X ✓ | × | X |
| | (moi. vermoation) | C-FS14.2 C-FS14.2a | √ √ | √ √ | X | X |
| Portfolio | | C-FS14.2a C-FS14.2b | √ √ | √ √ | X | |
| Impact | | C-FS14.2b | √ √ | √ √ | X | X |
| | | C-FS14.2c | √ ✓ | √ √ | X | X |
| | Value chain engagement | C-FS14.3a | √ | √ | Х | х |
| | | C-FS14.3b | √ | √ | Х | Х |
| Sign Off | Sign Off | C15.1 | ✓ | Х | ✓ | ✓ |
| | | | | | | |

| ✓ | Question scored at this level |
|------|-----------------------------------|
| X | Question not scored at this level |
| Bold | Sector specific questions |



CLIMATE CHANGE 2021: CEMENT SCORING METHODOLOGY CATEGORY WEIGHTINGS

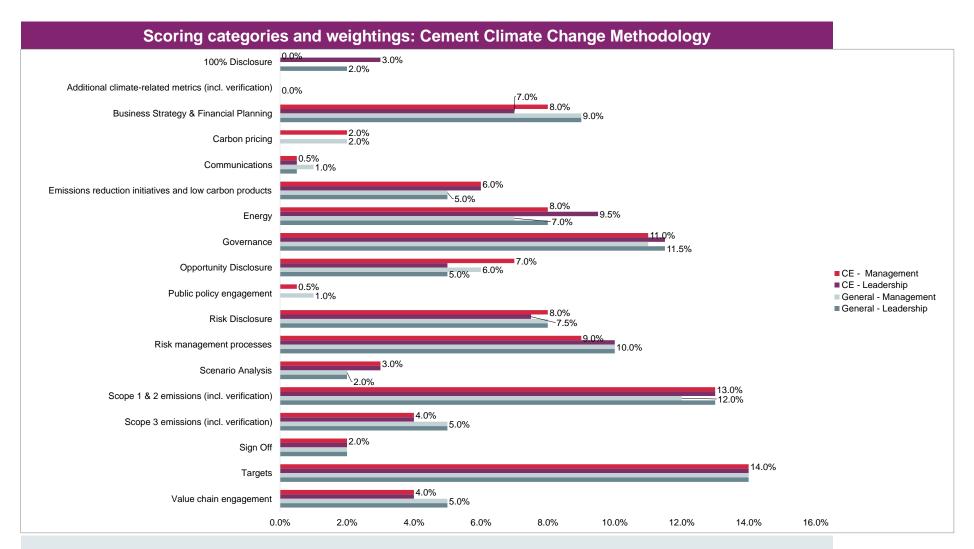
This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Cement Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Cement: Key Scoring Categories

Cement production is an energy intensive process. Most of the GHG emissions for cement production originate in the combustion of fossil fuels for the required heating of key ingredients. In addition, significant CO2 emissions are released as process emissions during production. As such, energy consumption and generation breakdowns, emission accounting, emissions performance and verification are particularly important for organizations operating in this sector. Emissions reduction initiatives and low carbon products such as increasing energy efficiency, fuel switching, reducing clinker content, and moving to more efficient dry process kilns with pre-calciner and pre-heating technologies are key ways the cement industry can reduce its emissions. Climate change should be integrated into the business strategy of cement companies. Environmental stewards in this sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the cement climate change 2021 scoring methodology

Cement scoring categories: Mapped to modules and questions

| | | ` | , emem | SCOLILI | g catego | nics. IVI |
|-------------------------|---|--------------------|----------|----------|----------|-----------|
| Module | Scoring Category | Question Number | D | A | M | L |
| | 100% Disclosure points | C0.1 | х | Х | х | ✓ |
| | | C0.2 | Х | Х | Х | Х |
| Introduction | | C0.3 | X | х | Х | Х |
| | Not scored | C0.4 | X | Х | X | Х |
| | | C0.5 | X | X | X | X |
| | | C-CE0.7 C1.1 | X | X | X | X |
| | | C1.1a | √ | √ | ✓ | X |
| | | C1.1b | ✓ | ✓ | ✓ | х |
| Governance | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ |
| | Covernance | C1.2 | ✓ | ✓ | ✓ | ✓ |
| | | C1.2a | √ | X | √ | X |
| | | C1.3 | √ √ | √ √ | √ √ | X ✓ |
| | | C1.3a C2.1 | √ ✓ | ✓ ✓ | X | X |
| | | C2.1a | √ | ✓ | X | X |
| | Risk management | C2.1b | ✓ | Х | ✓ | х |
| | processes | C2.2 | ✓ | ✓ | ✓ | ✓ |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ |
| Risks and opportunities | | C2.2g | √ | √ | √ | √ |
| оррогинисо | Risk Disclosure | C2.3 C2.3a | √ √ | X | X | X |
| | THOM DISCISSAR | C2.3a | √ ✓ | √ | √ | √ |
| | | C2.4 | √ | Х | Х | Х |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ |
| | | C2.4b | ✓ | ✓ | ✓ | ✓ |
| | | C3.1 | ✓ | ✓ | X | X |
| | Business Strategy & Financial Planning | C3.1a | ✓ | ✓ | X | х |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ |
| | | C3.2 | ✓ | ✓ | X | Х |
| Business strategy | Scenario Analysis | C3.2a | √ | ✓ | ✓ | ✓ |
| Strategy | | C3.2b | √ √ | √ √ | √ √ | √ √ |
| | | C3.3 | √ ✓ | X | √ ✓ | √ ✓ |
| | Business Strategy & Financial Planning | C3.4 | | X | X | |
| | | C3.4a C3.5 | X | X | X ✓ | X ✓ |
| | | C4.1 | √ | <i>✓</i> | √ | X |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ |
| | Targets | C4.1c | √ | ✓ | ✓ | ✓ |
| | | C4.2 C4.2a | √ ✓ | X ✓ | X ✓ | X |
| | | C4.2a | √ ✓ | √ | X | X |
| Targets and | | C4.2c | ✓ | √ | Х | Х |
| Performance | | C4.3 | ✓ | ✓ | ✓ | х |
| | | C4.3a | ✓ | ✓ | ✓ | ✓ |
| | | C4.3b | √ | ✓ | ✓ | Х |
| | Emissions reductions initiatives and low | C4.3c | √ | X | X | X ✓ |
| | carbon products | C4.3d C4.5 | √ √ | X | X | X |
| | | C4.5a | √ | X | X | X |
| | | C-CE4.9 | ✓ | Х | х | х |
| Emissions | Scope 1 & 2 emissions (incl. | C5.1 C5.2 | √ √ | X | X | X |
| Methodology | verification) | C5.2a | Х | X | X | X |
| | | C6.1 | √ / | X ✓ | X | X |
| | Scope 1 & 2 emissions (incl. | C6.2 C6.3 | √ √ | √ √ | X | X |
| | verification) | | √ ✓ | | | |
| Emissions | | C6.4 C6.4a | √ ✓ | X ✓ | X ✓ | X |
| data | Scope 3 emissions (incl. verification) | C6.5 | √ | √ | х | √ |
| | (IIICI. VC/IIICALIOTI) | C6.7 | ✓ | Х | Х | Х |
| | Scope 1 & 2 emissions (incl. | C6.7a | √ | ✓ | Х | Х |
| | verification) | C6.10 | ✓ | ✓ | ✓ | х |
| | | C-CE6.11 | √ | ✓ | Х | Х |
| | | | | | | |

| | Module | Scoring Category | Question Number | D | Α | M | L |
|---|----------------|--|--------------------|----------|----------|----------|----------|
| | | - Gategory | C7.1 | √ | √ | Х | Х |
| | | | C7.1a | √ | ✓ | Х | Х |
| | | | C7.2 | ✓ | ✓ | X | X |
| | | | C7.3 | ✓ | Х | Х | Х |
| | | | C7.3a | ✓ | ✓ | х | х |
| | | | C7.3b | ✓ | ✓ | Х | Х |
| | | | C7.3c | ✓ | ✓ | Х | Х |
| | Emissions | Scope 1 & 2 | C-CE7.4 | ✓ | X | X | X |
| | Breakdown | emissions (incl. verification) | C7.5 | ✓ | ✓ | Х | Х |
| | | | C7.6 | ✓ | Х | Х | Х |
| | | | C7.6a | ✓ | ✓ | Х | Х |
| | | | C7.6b | ✓ | √ | Х | Х |
| | | | C7.6c | √ | ✓ | X | X |
| | | | C-CE7.7 | √ | X | X | X |
| | | | C7.9 | √ √ | √ √ | X ✓ | X |
| | | | C7.9a C7.9b | √ √ | √ √ | X | X |
| | | | C8.1 | √ √ | √ √ | X | X |
| | | | C8.2 | √ | X | X | X |
| | | | C8.2a | √ ✓ | × ✓ | × ✓ | ✓ |
| | | | C-CE8.2a | √ | √ | Х | X |
| | | | C8.2b | ✓ | х | х | х |
| | Energy | Energy | C8.2c | √ | х | ✓ | Х |
| | | | C-CE8.2c | ✓ | ✓ | х | х |
| | | | C8.2d | ✓ | ✓ | ✓ | ✓ |
| | | | C-CE8.2d | ✓ | ✓ | Х | х |
| | | | C8.2e | ✓ | ✓ | ✓ | х |
| | Additional | Additional climate- related metrics (incl. verification) | C9.1 | х | Х | х | х |
| | metrics | Emissions reductions initiatives and low | C-CE9.6 | ✓ | ✓ | Х | Х |
| | | carbon products | C-CE9.6a | ✓ | ✓ | Х | Х |
| | | Scope 1 & 2 | C10.1 | ✓ | ✓ | ✓ | ✓ |
| | | emissions (incl. verification) | C10.1a | \ | Х | ✓ | ✓ |
| | \ | | C10.1b | ✓ | Х | ✓ | ✓ |
| | Verification | Scope 3 emissions (incl. verification) | C10.1c | ✓ | х | ✓ | х |
| | | Additional climate- | C10.2 | ✓ | ✓ | Х | Х |
| | | related metrics (incl. verification) | C10.2a | ✓ | ✓ | Х | Х |
| | | | C11.1 | ✓ | Х | X | Х |
| | | | C11.1a | ✓ | Х | X | Х |
| | | | C11.1b | ✓ | ✓ | Х | Х |
| | | | C11.1c | ✓ | ✓ | Х | Х |
| | Carbon pricing | Carbon pricing | C11.1d | ✓ | ✓ | ✓ | Х |
| | | | C11.2 | ✓ | Х | Х | Х |
| | | | C11.2a | ✓ | Х | ✓ | Х |
| | | | C11.3 | √ | √ | √ | X |
| | | | C11.3a | √ | √ | √ | X |
| | | | C12.1 | √ | √ | √ | X |
| | | Value chain | C12.1a C12.1b | √ √ | √ √ | √ √ | √ ✓ |
| | | engagement | C12.1b | √ √ | X | √ ✓ | X |
| | | | C12.1d | √ | | √ ✓ | |
| | | | C12.16 | √ ✓ | √ | X | X |
| | Fnac (| | C12.3a | √ | √ | X | X |
| | Engagement | | C12.3b | √ | Х | Х | Х |
| | | Public policy | C12.3c C12.3d | √ √ | √ √ | X | X |
| | | engagement | C12.3d | √ ✓ | X | X | X |
| | | | C12.3f | √ | X | √ | Х |
| | | | C12.3g | √ | √ | х | х |
| | | Communications | C12.4 | √ | Х | √ | √ |
| | Sign Off | Sign Off | C15.1 | ✓ | Х | √ | √ |
| ľ | | | | | | | |
| | Cat | tegory mapping ke | у | | | | |

| Category mapping key | | | | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | | | | |
| X | Question not scored at this level | | | | | | | | |
| Bold text | Sector specific questions | | | | | | | | |



CLIMATE CHANGE 2021: CHEMICALS SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Chemicals Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

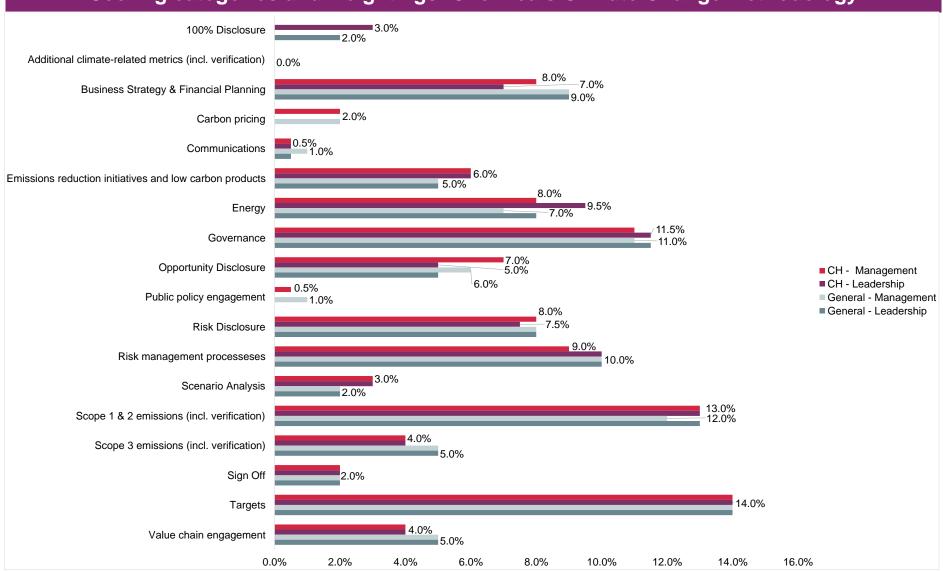
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Chemicals: Key Scoring Categories

The chemicals sector is diverse, creating an immense variety of products. Most of the emissions in the chemicals sector originate from either fossil fuel combustion in production processes or as process chemical emissions. Energy consumption and breakdowns, emissions accounting, emissions performance and verification are particularly important for organizations operating in this sector. Emissions reduction initiatives and low carbon products such as process redesign, increased heat production efficiency through cogeneration, and fuelswitching are key ways to cut emissions in this sector. Depending on feedstocks used, this sector may have significant upstream emissions. thus feedstock switching from fossil to bio-based fuels may greatly reduce emissions as well. Climate change and a low carbon transition plan should be integrated into the business strategy of chemical organizations. Environmental stewards in this sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.





The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the chemicals climate change 2021 scoring methodology

| Chemicals scoring categories: Mapped to modules and questions | | | | | | | | | | | | | |
|---|---|--------------------|----------|----------|----------|----------|----------------|---|---------------------|-------------|----------|----------|--------|
| Module | Scoring Category | Question Number | D | A | М | L | Module | Scoring Category | Question Number | D | Α | М | L |
| | 100% Disclosure points | C0.1 | Х | Х | х | ✓ | | | C7.1 | > | ✓ | Х | Х |
| | · | C0.2 | Х | Х | х | Х | | | C7.1a | ✓ | ✓ | Х | Х |
| Introduction | | C0.3 | X | X | X | X | | | C7.2 | ✓ | ✓ | Х | Х |
| min oddonom | Not scored | C0.4 | Х | Х | Х | X | | | C7.3 | ✓ | Х | Х | Х |
| | | C0.5 | х | Х | Х | Х | | | C7.3a | ✓ | ✓ | Х | Х |
| | | C-CH0.7 | Х | Х | X | X | | | C7.3b | ✓ | ✓ | Х | Х |
| | | C1.1 | ✓ | ✓ | Х | Х | Emissions | Scope 1 & 2 emissions (incl. | C7.3c | √ | ✓ | Х | Х |
| | | C1.1a | √ | √ | √ | √ | | verification) | C-CH7.4 | √ | Х | Х | Х |
| | | C1.1b | √ | √ | √ | X | | | C7.5 | √ | √ | X | Χ |
| Governance | Governance | C1.1c | √ √ | √ √ | √ √ | √ √ | Breakdown | | C7.6 C7.6a | √ √ | X ✓ | X | X |
| | | C1.2 C1.2a | √ ✓ | X | √ ✓ | X | | | C7.6b | √ ✓ | ✓ ✓ | X | X |
| | | C1.2a | √ ✓ | ∧ | √ / | X | | | C7.6c | √ | <i>\</i> | X | X |
| | | C1.3a | √ | √ | <i>√</i> | <i>√</i> | | | C-CH7.7 | √ | X | X | X |
| | | C2.1 | ✓ | √ | х | Х | | Scope 3 emissions | C-CH7.8 | ✓ | Х | х | Х |
| | | C2.1a | ✓ | ✓ | х | Х | | (incl. verification) | C-CH7.8a | √ | ✓ | х | Х |
| | Risk management | C2.1b | ✓ | х | ✓ | Х | | Scope 1 & 2 emissions (incl. verification) | C7.9 | ✓ | ✓ | х | Х |
| Risks and | processes | C2.2 | ✓ | ✓ | ✓ | ✓ | | | C7.9a | √ | ✓ | ✓ | ✓ |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ | | | C7.9b | √ | ✓ | Х | Х |
| | | C2.2g | ✓ | ✓ | ✓ | ✓ | | | C8.1 | ✓ | ✓ | Х | Х |
| opportunities | | C2.3 | ✓ | Х | Х | X | | | C8.2 | ✓ | Х | Х | Х |
| | Risk Disclosure | C2.3a | ✓ | ✓ | ✓ | ✓ | | | C8.2a | √ | ✓ | ✓ | ✓ |
| | | C2.3b | ✓ | ✓ | ✓ | ✓ | | | C-CH8.2a | √ . | ✓ | Х | Х |
| | Opportunity | C2.4 | √ | X | X | X | | Energy | C8.2b | √ | X | X | X |
| | Disclosure | C2.4a | √ √ | √ √ | √ √ | √ √ | Energy | | C8.2c | √ √ | X ✓ | √ ✓ | X |
| | | C2.4b C3.1 | √ √ | √ ✓ | X | X | | | C-CH8.2d | √ √ | √ ✓ | X | X |
| | Business Strategy & | C3.1a | √ ✓ | √ | X | X | | | C8.2e | √ / | √ ✓ | X | X |
| | Financial Planning | C3.1b | √ | √ | √ | √ · | | | C-CH8.3 | √ | X | Х | Х |
| | | C3.2 | √ | ✓ | Х | Х | | | C-CH8.3a | √ | √ | х | Х |
| Business | Scenario Analysis | C3.2a | ✓ | ✓ | ✓ | ✓ | | | C-CH8.3b | √ | ✓ | х | Х |
| strategy | | C3.2b | ✓ | ✓ | ✓ | ✓ | | Additional climate- related metrics (incl. | C9.1 | Х | Х | Х | Х |
| | | C3.3 | ✓ | ✓ | √ | √ | Additional | verification) | C-CH9.3a | √ | √ | Х | X |
| | Business Strategy & Financial Planning | C3.4 | √ ∨ | X | √ | √ X | metrics | Emissions reduction initiatives and low | C-CH9.6 C-CH9.6a | √ √ | √ √ | X | X |
| | | C3.4a C3.5 | X ✓ | X | X ✓ | × ✓ | | carbon products | C10.1 | √ √ | √ ✓ | ∧ | × ✓ |
| | | C4.1 | √ | X | √ · | X | | Scope 1 & 2 emissions (incl. | C10.1a | · √ | х | √ . | · ✓ |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | verification) Scope 3 emissions (incl. verification) | C10.1b | √ | х | ✓ | ✓ |
| | | C4.1b | √ | √ | √ | √ | Verification | | C10.1c | √ | х | √ | х |
| | _ | C4.1c | √ | √ | √ | √ | | Additional climate- | C10.2 | ✓ | ✓ | Х | Х |
| | Targets | C4.2 | ✓ | х | х | Х | | related metrics (incl. verification) | C10.2a | ✓ | ✓ | х | Х |
| | | C4.2a | √ | ✓ | √ | Х | | | C11.1 | √ | х | х | Х |
| - | | C4.2b | ✓ | ✓ | х | Х | | | C11.1a | ✓ | х | х | х |
| Targets and Performance | | C4.2c | ✓ | ✓ | Х | Х | | | C11.1b | ✓ | ✓ | Х | Х |
| | | C4.3 | ✓ | ✓ | ✓ | Х | | | C11.1c | \ | ✓ | Х | Х |
| | | C4.3a | ✓ | ✓ | ✓ | ✓ | Carbon pricing | Carbon pricing | C11.1d | ✓ | ✓ | ✓ | Х |
| | Emissions reductions | C4.3b | ✓ | ✓ | ✓ | X | | | C11.2 | ✓ | Х | Х | Х |
| | initiatives and low carbon products | C4.3c | √ | Х | Х | X | | | C11.2a | √ | Х | √ | Х |
| | | C4.3d | √ | X | √ | ✓ | | | C11.3 | √ | √ | √ | X |
| | | C4.5 | √ / | X | X | X | | | C11.3a | √ / | √ / | √ / | X |
| | | C4.5a | √ √ | X | X | X | | | C12.1 C12.1a | √ √ | √ √ | √ ✓ | X ✓ |
| Emissions | Scope 1 & 2 emissions (incl. | C5.1 C5.2 | √ ✓ | X | X | X | | Value chain | C12.1a | √ √ | √ ✓ | √ ✓ | √ ✓ |
| Methodology | verification) | C5.2a | X | X | X | X | | engagement | C12.1d | √ / | X | √ / | X |
| | | C6.1 | √ | Х | X | X | | | C12.1e | √ | √ | √ | ✓ |
| | | C6.2 | √ | √ | Х | Х | | | C12.3 | √ | √ | Х | Х |
| | Scope 1 & 2 emissions (incl. | C6.3 | √ | √ | Х | Х | | | C12.3a | ✓ | ✓ | Х | х |
| | verification) | | √ | Х | X | X | Engagement | | C12.3b | · √ | Х | X | X |
| Emissions data | | C6.4 C6.4a | √ √ | X ✓ | X ✓ | X | | Public policy | C12.3b | √ √ | X ✓ | X | X |
| uaid | Scope 3 emissions | C6.4a | ✓ ✓ | ✓ ✓ | X | X ✓ | | engagement | C12.3d | √ ✓ | ✓ ✓ | X | X |
| | (incl. verification) | C6.5 | √ ✓ | X | X | X | | | C12.3d | √ √ | X | X | X |
| | Scope 1 & 2 emissions (incl. | C6.7a | ✓ ✓ | X ✓ | X | X | | | C12.36 | √ ✓ | X | X ✓ | X |
| | verification) | C6.10 | ✓ | √ | X | X | | | C12.3g | <i>√</i> | X | Х | X |
| | | | | | | | | Communications | C12.4 | ✓ | Х | ✓ | ✓ |
| | tegory mapping ke | | ļ | | | | Sign Off | Sign Off | C15.1 | ✓ | X | ✓ | ✓ |
| ✓ | Question scored a | t this level | 1 | | | | | | | | | | |
| | | | I | | | | | | | | | | |

Question not scored at this level

Bold text Sector specific questions



CLIMATE CHANGE 2021: METALS & MINING SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 metals & mining Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

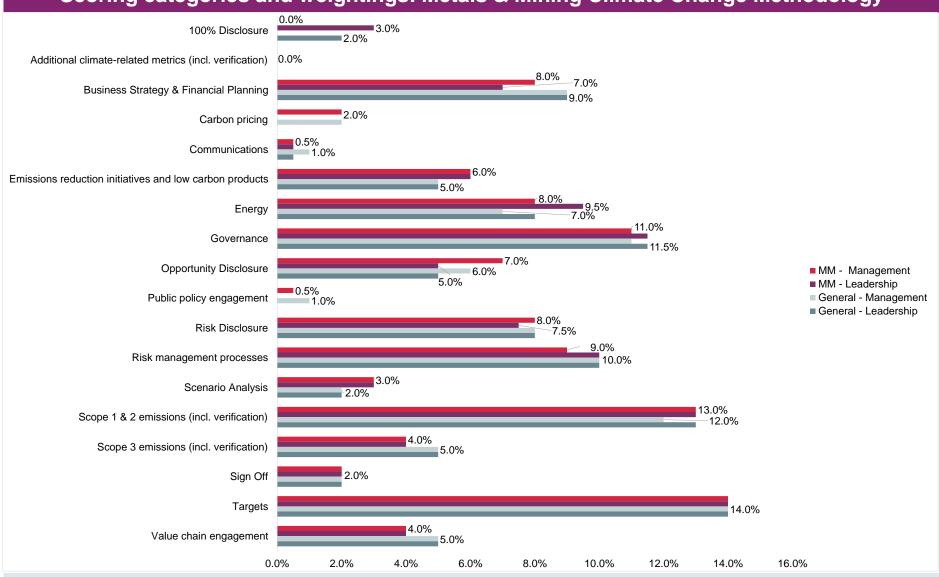
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Metals & Mining: Key Scoring Categories

The metals & mining sector is the first stage of the life cycle of a huge range of products. Emissions from this sector occur at mining sites during the combustion of fossil fuels and the processing of materials. As such, Scope 1 and 2 emissions accounting, performance and verification are particularly important for organizations operating within this sector. Emissions reduction initiatives and low carbon products such as increased recycling, increased purchases of renewable and low-carbon electricity, and through generation at production sites, which may be particularly significant in remote mines not connected to a power grid are key to reducing emissions in this sector. Energy consumption and breakdown disclosure are important for metals & mining organizations as fuel switching, and energy efficiency improvements are needed at metal processing facilities. Environmental stewards in the metals & mining sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.





The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the metals & mining climate change 2021 scoring methodology

| Matela O Minima accui | a a ta u a ula a . Ma | anne d'an me delle e en d'anne ette ne | |
|-----------------------|-----------------------|--|--|
| wetais & wining scori | ng categories: ivia | apped to modules and questions | |

| | | | otalo a i | | g | atogorioo | . mapped to | modules and | |
|----------------------|---|--------------------|-----------|----------|----------|-----------|-----------------------|---|--|
| Module | Scoring Category | Question Number | D | Α | М | L | Module | Scoring Category | |
| | 100% Disclosure points | C0.1 | Х | х | Х | ✓ | | | |
| | | C0.2 | X | Х | X | X | | | |
| Introduction | | C0.3 | X | Х | X | X | | | |
| | Not scored | C0.4 | X | Х | X | X | | | |
| | | C0.5 | X | Х | X | X | | | |
| | | C-MM0.7 | X | Х | X | X | | | |
| | | C1.1 | ✓ | ✓ | х | Х | | | |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ | Emissions | Scope 1 & 2 | |
| | | C1.1b | ✓ | ✓ | ✓ | Х | Breakdown | emissions (incl. verification) | |
| Governance | Covernone | C1.1c | ✓ | ✓ | ✓ | ✓ | | , | |
| Governance | Governance | C1.2 | ✓ | ✓ | ✓ | ✓ | | | |
| | | C1.2a | ✓ | х | ✓ | Х | | | |
| | | C1.3 | ✓ | ✓ | ✓ | Х | | | |
| | | C1.3a | ✓ | ✓ | ✓ | ✓ | | | |
| | | C2.1 | ✓ | ✓ | Х | Х | | | |
| | | C2.1a | ✓ | ✓ | Х | Х | | | |
| | Risk management | C2.1b | ✓ | Х | ✓ | Х | | | |
| | processes | C2.2 | ✓ | ✓ | ✓ | ✓ | | | |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ | | | |
| Risks and | | C2.2g | ✓ | ✓ | ✓ | ✓ | | | |
| opportunities | | C2.3 | ✓ | х | х | Х | | | |
| | Risk Disclosure | C2.3a | ✓ | ✓ | ✓ | √ | Energy | Energy | |
| | | C2.3b | ✓ | ✓ | ✓ | √ | | | |
| | | C2.4 | ✓ | Х | Х | Х | | | |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ | | | |
| | Biodiocaro | C2.4b | ✓ | ✓ | ✓ | √ | | | |
| | | C3.1 | ✓ | ✓ | Х | Х | | | |
| | Business Strategy & Financial Planning | C3.1a | √ | √ | Х | Х | | Additional climate- related metrics (incl. | |
| | 3 | C3.1b | √ | √ | √ | √ | Additional metrics | verification) | |
| | Scenario Analysis | C3.2 | √ | √ | Х | Х | metrics | Emissions reduction | |
| ъ. | | C3.2a | √ | √ | √ | √ | | initiatives and low carbon products | |
| Business strategy | | C3.2b | √ | ✓ | √ | ✓ | | | |
| | | C3.3 | √ | ✓ | ✓ | / | | Scope 1 & 2 emissions (incl. | |
| | | C3.4 | √ | х | √ | / | Verification | verification) | |
| | Business Strategy & Financial Planning | | | | | | | Scope 3 emissions | |
| | Financial Planning | C3.4a | Х | Х | Х | Х | | (incl. verification) | |
| | | C3.5 | ✓ | Х | ✓ | ✓ | | Additional climate- related metrics (incl. | |
| | | C4.1 | ✓ | ✓ | ✓ | Х | | verification) | |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | | |
| | | C4.1b | ✓ | ✓ | ✓ | √ | | | |
| | Targets | C4.1c | ✓ | ✓ | ✓ | ✓ | | | |
| | | C4.2 | ✓ | Х | Х | Х | | | |
| | | C4.2a | ✓ | ✓ | √ | Х | Carbon pricing | Carbon pricing | |
| Targets and | | C4.2b | ✓ | ✓ | Х | X | | | |
| Performance | | C4.2c | ✓ | ✓ | Х | X | | | |
| | | C4.3 | ✓ | ✓ | ✓ | Х | | | |
| | | C4.3a | ✓ | ✓ | ✓ | ✓ | | | |
| | Emissions reductions | C4.3b | ✓ | ✓ | ✓ | Х | | | |
| | linitiatives and low carbon products | C4.3c | ✓ | Х | Х | Х | | Value chain | |
| | · | C4.3d | ✓ | Х | ✓ | ✓ | | engagement | |
| | | C4.5 | ✓ | Х | X | X | | | |
| | | C4.5a | ✓ | Х | X | X | | | |
| Emissions | Scope 1 & 2 | C5.1 | ✓ | Х | Х | X | | | |
| Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | Х | X | Engagement | | |
| | | C5.2a | X | Х | Х | X | | | |
| | | C6.1 | ✓ | Х | Х | X | | Public policy | |
| | Scope 1 & 2 | C6.2 | ✓ | ✓ | Х | Х | | engagement | |
| | emissions (incl. verification) | C6.3 | ✓ | ✓ | Х | Х | | | |
| Emissions | voimodion) | C6.4 | ✓ | Х | Х | X | | | |
| data | 0 | C6.4a | ✓ | ✓ | ✓ | Х | | | |
| | Scope 3 emissions (incl. verification) | C6.5 | ✓ | ✓ | X | ✓ | | Communications | |
| | Scope 1 & 2 | C6.7 | √ | X | X | X | Sign Off | Sign Off | |
| | emissions (incl. verification) | C6.7a | √ √ | √ ✓ | X √ | X | - 0- | egory mapping t | |
| | | C6.10 | V | V | V | X | √ √ | egory mapping k Question score | |

| | Scoring | Question | | | | |
|----------------|--|------------------|----------|----------|-------------|----------|
| Module | Category | Number | D | Α | M | L |
| | | C7.1 | ✓ | ✓ | х | х |
| | | C7.1a | ✓ | ✓ | Х | х |
| | | C7.2 | ✓ | ✓ | Х | х |
| | | C7.3 | ✓ | Х | Х | Х |
| | | C7.3a | ✓ | ✓ | Х | Х |
| | | C7.3b | ✓ | ✓ | Х | х |
| | | C7.3c | ✓ | ✓ | X | X |
| Emissions | Scope 1 & 2 | C-MM7.4 | ✓ | Х | Х | X |
| Breakdown | emissions (incl. verification) | C7.5 | ✓ | ✓ | Х | X |
| | | C7.6 | ✓ | X | Х | Х |
| | | C7.6a | √ | √ | Х | Х |
| | | C7.6b | √ √ | √ √ | X | X |
| | | C7.6c C-MM7.7 | | | X | X |
| | | C7.9 | √ √ | X | X | X |
| | | C7.9a | √ | √ ✓ | ^ | X |
| | | C7.9b | | √ | X | X |
| | | C8.1 | · √ | · ✓ | X | X |
| | | C8.2 | √ | х | X | X |
| | | C8.2a | √ | √ | √ | √ |
| | | C-MM8.2a | ✓ | ✓ | Х | Х |
| Energy | Energy | C8.2b | ✓ | Х | Х | Х |
| | | C8.2c | ✓ | Х | ✓ | х |
| | | C8.2d | ✓ | ✓ | ✓ | ✓ |
| | | C-MM8.2d | ✓ | ✓ | X | X |
| | | C8.2e | ✓ | ✓ | ✓ | X |
| | Additional climate- related metrics (incl. verification) | C9.1 | Х | Х | Х | X |
| Additional | | C-MM9.3a | ✓ | ✓ | Х | X |
| metrics | | C-MM9.3b | ✓ | ✓ | Х | X |
| | Emissions reduction initiatives and low | C-MM9.6 | √ | √ | Х | X |
| | Scope 1 & 2 | C-MM9.6a | ✓ | √ | Х | X |
| | | C10.1 | √ | ✓ | √ | √ |
| | emissions (incl. verification) | C10.1a | √ | X | √ | √ √ |
| Verification | Scope 3 emissions | C10.1b | ✓ | X | √ | V |
| | (incl. verification) | C10.1c | ✓ | Х | > | X |
| | Additional climate- related metrics (incl. | C10.2 | ✓ | ✓ | X | X |
| | verification) | C10.2a | ✓ | ✓ | X | X |
| | | C11.1 | ✓ | Х | X | X |
| | | C11.1a | √ | X | Х | X |
| | | C11.1b | √ | √ | Х | X |
| 0 1 | 0-4 | C11.1c | √ ′ | √ | X | X |
| Carbon pricing | Carbon pricing | C11.1d C11.2 | √ √ | √ × | √ | X |
| | | C11.2a | √ √ | X | X ✓ | X |
| | | C11.2a | √ ✓ | X | √ √ | X |
| | | C11.3a | √ ✓ | √ ✓ | √ ✓ | X |
| | | C12.1 | √ · | √ . | √ | X |
| | | C12.1a | √ | √ . | √ | <i>√</i> |
| | Value chain engagement | C12.1b | ✓ | ✓ | ✓ | ✓ |
| | Grigagement | C12.1d | ✓ | х | ✓ | х |
| | | C12.1e | ✓ | ✓ | ✓ | ✓ |
| | | C12.3 | ✓ | ✓ | Х | Х |
| Engagement | | C12.3a | ✓ | ✓ | Х | х |
| Engagement | | C12.3b | ✓ | Х | Х | х |
| | Public policy | C12.3c | ✓ | ✓ | X | X |
| | engagement | C12.3d | ✓ | ✓ | Х | Х |
| | | C12.3e | ✓ | Х | Х | х |
| | | C12.3f | ✓ | Х | ✓ | X |
| | | C12.3g | √ | ✓ | Х | Х |
| | Communications | C12.4 | √ | X | √ | √ |
| Sign Off | Sign Off | C15.1 | ✓ | X | ✓ | ✓ |
| _ | agan, manning ka | | i | | | |

| Oigit Oil | Oigii Oii | 0.0 | |
|-----------|---------------------------|---------------|--|
| | | | |
| Cat | egory mapping ke | У | |
| ✓ | Question scored | at this level | |
| x | Question not sco level | ored at this | |
| Bold text | Sector specific | questions | |
| | | | |



CLIMATE CHANGE 2021: STEEL SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 steel Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

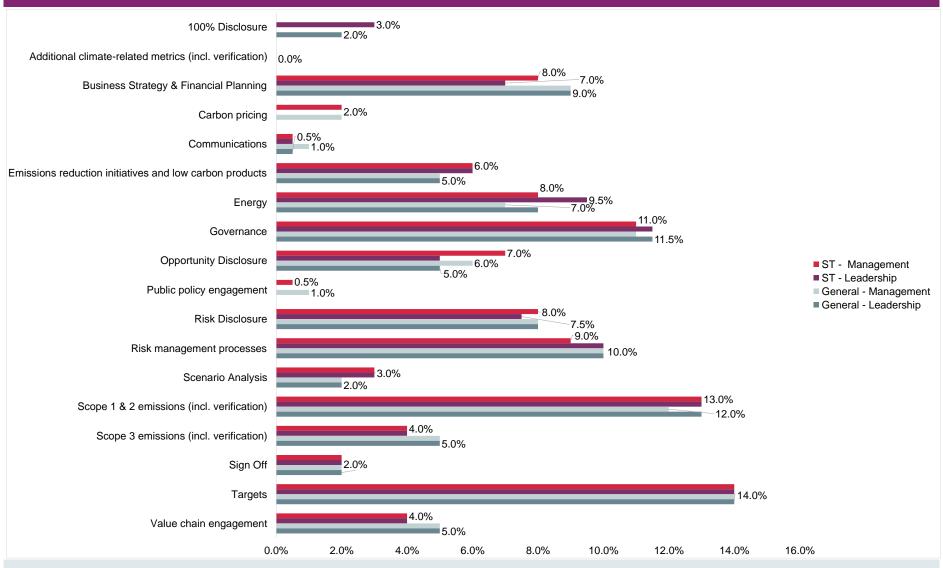
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Steel: Key Scoring Categories

Steel production is an energy, high emitting intensive process. The transformation of iron ore to steel requires significant amounts of heat and cooking coal, an emissions-intensive product. As such, energy consumption and breakdown disclosure and Scope 1 and 2 emissions accounting, performance and verification are particularly important for steel organizations. Emissions reduction initiatives and low carbon products including attention to feedstocks, implementing various techniques throughout the production process, installing technologies at plants, and switching to less emissions-intensive fuels will lower production emissions in the steel industry. Climate change and a low carbon transition plan should be integrated into the business strategy of steel organizations. Environmental stewards operating in this sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.

Scoring categories and weightings: Steel Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the steel climate change 2021 scoring methodology

| O. 1 | | | |
|---------------|-----------------|--------------|---------------------|
| Steel scoring | a categories: N | apped to mod | dules and questions |

| Module Category Number Co.1 | | | | 0.00 | | , outlogo | ies. Map |
|---|--------------|---|----------|----------|----------|-----------|----------|
| Introduction Financial Planning Co.1 | Modulo | Scoring | Question | | Λ. | M | |
| Introduction | Module | | Number | | ^ | IVI | <u> </u> |
| Introduction | | | C0.1 | X | Х | X | ✓ |
| Morscored C0.4 | | | C0.2 | Х | Х | Х | Х |
| Abdiscovering | Introduction | | C0.3 | Х | Х | Х | X |
| Governance Gov | introduction | Not scored | C0.4 | Х | Х | Х | X |
| Governance Gov | | | C0.5 | Х | Х | Х | Х |
| Governance Gov | | | C-ST0.7 | Х | Х | Х | Х |
| Governance Gov | | | C1.1 | ✓ | ✓ | Х | Х |
| Covernance Cov | | | C1.1a | ✓ | ✓ | ✓ | ✓ |
| Risk and opportunities Risk Disclosure C2.1 V V V V X X X C2.1 V V V V X X X X C2.2 V V V V V X X X X C2.2 V V V V V V X X X X C2.2 V V V V V V V X X X X C2.2 V V V V V V V V X X X X X C2.2 V V V V V V V V V V V V V V V V V V | | | C1.1b | ✓ | ✓ | ✓ | Х |
| C1.2 | _ | | C1.1c | ✓ | ✓ | ✓ | √ |
| Risk management processes C2.1 | Governance | Governance | C1.2 | √ | ✓ | √ | √ |
| Risk and opportunities Risk management processes C2.1a | | | C1.2a | √ | ✓ | √ | Х |
| Risk management processes | | | | √ | ✓ | √ | Х |
| Risk and opportunities Risk ranagement processes C2.1 | | | | | | | |
| Risks and opportunities Risk management processes Risk baccosure Risk Daccosure Risk Daccosure Risk Daccosure Risk Daccosure C2.2a | | | | | √ | X | |
| Risks and opportunities C2.1b | | | | 1 | 1 | | |
| Risks and opportunities Risk Disclosure C2.2a | | Risk management | | | | | |
| Risks and opportunities C2.2a | | | | | | | |
| Risk and opportunities C2.2g | | | _ | | | | |
| Opportunities Risk Disclosure C2.3 ✓ X <t< td=""><td>Risks and</td><td></td><td></td><td></td><td></td><td></td><td></td></t<> | Risks and | | | | | | |
| C2.3b | | | | ✓ | Х | Х | Х |
| Description | | Risk Disclosure | C2.3a | √ | ✓ | ✓ | √ |
| Description | | | C2.3b | √ | √ | √ | √ |
| Disclosure C2.4a | | | | | | | |
| Business Strategy & C3.1 | | Opportunity | | | | | |
| Business Strategy & Financial Planning C3.1a | | Disclosure | | | | 1 | |
| Business Strategy & Financial Planning C3.1a | | | 02.40 | · | • | • | • |
| Business strategy Scenario Analysis C3.1a V | | Durings Otests and | C3.1 | ✓ | ✓ | Х | X |
| Business strategy C3.1b | | Financial Planning | C3.1a | √ | √ | Х | X |
| Scenario Analysis C3.2 | | | | | | √ | |
| Business strategy | | | | | 1 | Y | |
| C3.2b | Business | | | | | | |
| Business Strategy & Financial Planning C3.4 | strategy | | | | | | |
| Business Strategy & Financial Planning C3.4 | | | | | | | |
| Targets and Performance Targets and Performance Emissions reductions initiatives and low carbon products Scope 1 & 2 emissions (incl. verification) Volume Volum | | | | | | | |
| C3.4a | | Business Strategy & Financial Planning | | | | - | |
| Targets and Performance Targets and Performance C4.1a | | | | | | | |
| Targets and Performance Targets and Performance C4.1a | | | | | | | |
| Targets and Performance C4.1b | | | | | - | - | |
| Targets and Performance Targets and Performance C4.2c | | | | | | | |
| Targets and Performance C4.2 | | | | | | | |
| Targets and Performance C4.2a | | Targets | | | | | |
| Targets and Performance C4.2b | | | | | | | |
| Targets and Performance C4.2c | | | | · | | - | |
| C4.3 | | | C4.2b | ✓ | | Х | Х |
| Emissions reductions initiatives and low carbon products Emissions C4.3a | Targets and | | C4.2c | ✓ | | | X |
| Emissions reductions initiatives and low carbon products C4.3b | renomance | | | | | | |
| Emissions reductions initiatives and low carbon products C4.3c | | | C4.3a | | | | ✓ |
| Emissions data C6.4 C7.5 C7.5 | | | C4.3b | | ✓ | ✓ | X |
| Carbon products | | initiatives and low | C4.3c | | Х | | |
| Emissions data Emissions data Emissions (incl. verification) Emissions data Emissions (incl. verification) Scope 1 & 2 emissions (incl. verification) Emissions (incl. verification) Emissions (incl. verification) Scope 3 emissions (incl. verification) Scope 1 & 2 emissions (incl. verification) | | carbon products | C4.3d | ✓ | Х | ✓ | ✓ |
| Emissions Methodology Scope 1 & 2 | | | C4.5 | ✓ | X | X | X |
| Emissions Methodology Scope 1 & 2 | | | C4.5a | ✓ | Х | Х | X |
| Emissions Methodology | | | C-ST4.9 | | ✓ | X | X |
| Emissions data C6.2 C5.2 C5.2 | Emissions | Scope 1 & 2 | C5.1 | ✓ | X | X | X |
| C5.2a | | emissions (incl. | C5.2 | | Х | | |
| Emissions data C6.2 | | voimodion) | C5.2a | X | Х | X | X |
| Scope 1 & 2 | | | C6.1 | ✓ | Х | Х | X |
| Emissions (incl. verification) | | | C6.2 | ✓ | ✓ | Х | Х |
| Emissions data C6.4 | | emissions (incl. | C6.3 | √ | √ | х | х |
| Emissions data | | 2, | C6.4 | √ | Х | Х | Х |
| Scope 3 emissions (incl. verification) C6.5 \(\) \(\ | | | | | | | |
| (incl. verification) Scope 1 & 2 emissions (incl. verification) C6.7a \(\sqrt{X} \) \(\text{X} | data | | | | | | |
| emissions (incl. verification) | | | | | | | |
| Scope 1 & 2 emissions (incl. | | emissions (incl. | | | | | |
| emissions (incl. | | | | | | | |
| VCIIII-CAUCII) C-310.14 V V X | | emissions (incl. | | | | | |
| | | verincation) | 0-310.14 | V | V | ^ | ^ |

| | Scoring | Question | | | | |
|------------------------|--|---------------------|----------|----------|----------|----------|
| Module | Category | Number | D | Α | M | L |
| | | C7.1 | ✓ | ✓ | Х | Х |
| | | C7.1a | √ | ✓ | Х | Х |
| | | C7.2 | √ | ✓ | Х | Х |
| | | C7.3 | √ | X | X | X |
| | | C7.3a | √ | √ | X | X |
| | | C7.3b C7.3c | √ √ | ✓ ✓ | X | X |
| | | C-ST7.4 | <u>√</u> | X | X | X |
| Emissions Breakdown | Scope 1 & 2 emissions (incl. | C7.5 | | ✓ | X | X |
| DIEAKOOWII | verification) | C7.6 | √ | Х | Х | Х |
| | | C7.6a | ✓ | √ | Х | Х |
| | | C7.6b | ✓ | ✓ | Х | Х |
| | | C7.6c | ✓ | ✓ | Х | Х |
| | | C-ST7.7 | ✓ | Х | Х | Х |
| | | C7.9 | ✓ | ✓ | Х | Х |
| | | C7.9a | √ | √ | ✓ | ✓ |
| | | C7.9b | √ | √ | X | Х |
| | | C8.1 C8.2 | √ √ | √ | X | X |
| | | C8.2a | | X | X | X ✓ |
| | | C-ST8.2a | ✓ | ✓ | Х | Х |
| Energy | | C8.2b | ✓ | Х | Х | Х |
| | Energy | C8.2c | ✓ | Х | ✓ | X |
| | | C8.2d | ✓ | ✓ | ✓ | ✓ |
| | | C-ST8.2d | √ | ✓ | Х | Х |
| | | C8.2e | ✓ | ✓ | ✓ | Х |
| | | C-ST8.3 | ✓ | ✓ | Х | Х |
| | Additional climate- | C9.1 | Х | Х | Х | Х |
| Additional | related metrics (incl. verification) | C-ST9.3a | ✓ | ✓ | Х | Х |
| metrics | Emissions reduction | C-ST9.3b | √ | √ | X | X |
| | initiatives and low | C-ST9.6 C-ST9.6a | √ √ | √ ✓ | X | X |
| | carbon products | C-319.6a | √ | √ ✓ | ^ | ^ |
| | Scope 1 & 2 emissions (incl. | C10.1a | | X | √ / | √ · |
| | verification) | C10.1b | √ | X | ✓ | ✓ |
| Verification | Scope 3 emissions | C10.1c | ✓ | Х | √ | Х |
| | (incl. verification) Additional climate- | C10.2 | √ | √ | Х | Х |
| | related metrics (incl. verification) | C10.2a | ✓ | ✓ | Х | Х |
| | | C11.1 | ✓ | Х | Х | Х |
| | | C11.1a | ✓ | Х | Х | Х |
| | | C11.1b | ✓ | ✓ | Х | Х |
| | | C11.1c | √ | ✓ | Х | Х |
| Carbon pricing | Carbon pricing | C11.1d | √ | √ | √ | X |
| | | C11.2 C11.2a | √ √ | X | X ✓ | X |
| | | C11.2a | √ √ | X ✓ | √ √ | X X |
| | | C11.3a | ✓ | ✓ ✓ | ✓ ✓ | X |
| | | C12.1 | √ | √ / | √ / | X |
| | | C12.1a | √ | √ · | √ · | √ |
| | Value chain engagement | C12.1b | ✓ | ✓ | ✓ | √ |
| | | C12.1d | ✓ | Х | ✓ | Х |
| | | C12.1e | √ | √ | √ | ✓ |
| | | C12.3 | √ | √ | X | X |
| F | | C12.3a | √ | √ | X | X |
| Engagement | | C12.3b C12.3c | √ √ | X | X | X |
| | Public policy | C12.3d | √ √ | √ √ | X | X |
| | engagement | C12.3e | √ | X | X | X |
| | | C12.3f | √ | X | √ | Х |
| | | C12.31 | ✓ | × / | X | X |
| | Communications | C12.4 | √ | X | \ \ | ^ |
| Sign Off | Sign Off | C15.1 | <u> </u> | X | √ / | · ✓ |
| 2.9 311 | | | | | | |

| Category mapping key | | | | | |
|----------------------|-----------------------------------|--|--|--|--|
| ✓ | Question scored at this level | | | | |
| х | Question not scored at this level | | | | |
| Bold text | Sector specific questions | | | | |



CLIMATE CHANGE 2021: CONSTRUCTION SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Construction Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

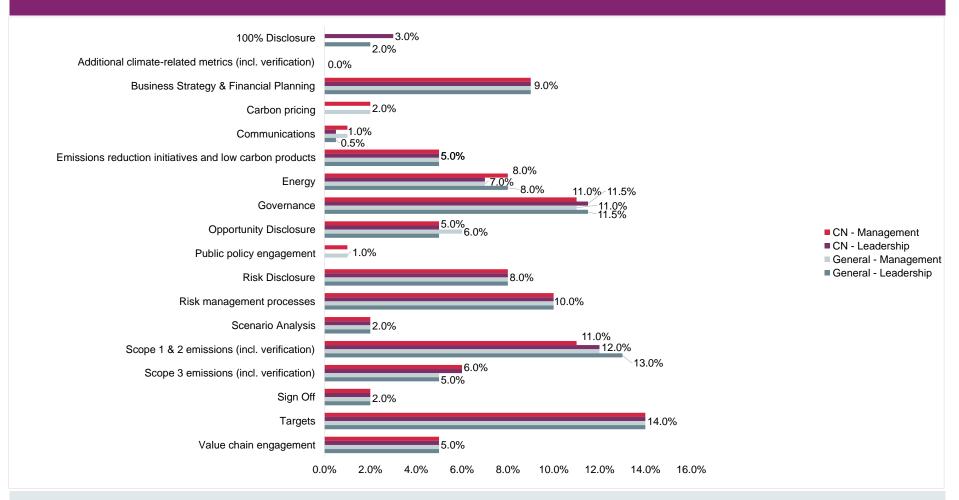
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Construction: Key Scoring Categories

Activities in the Construction sector operate at different points in the value chain spanning across design, materials manufacturing, construction and life cycle maintenance. Buildings are currently responsible for 39% of global GHG emissions. The sizeable part of these emissions is attributable not only to the construction process itself, but also to materials manufacturing (embodied emissions) and to operational emissions during the use stage of buildings. With the present global building floor area set to more than double by 2060, there will be increased demand for construction materials for new buildings, extensions, renovations and infrastructure, creating significant and immediate carbon emissions before a project's completion. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category and the 'Scope 3' category.

Scoring categories and weightings: Construction Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the construction climate change 2021 scoring methodology

| | | Const | | | | | | | |
|----------------------------|--|--------------------|----------|----------|----------|----------|------------------------|--|------------------|
| Module | Scoring Category | Question Number | D | Α | M | L | Module | Scoring Category | Questio Numbe |
| | 100% Disclosure points | C0.1 | Х | Х | Х | ✓ | | Additional climate- | C-CN6.6 |
| | ронко | C0.2 | Х | х | х | Х | | related metrics (incl. verification) | C-CN6.6 |
| | | C0.3 | х | х | х | Х | Emissions data | | C6.7 |
| Introduction | Not scored | C0.4 | Х | х | х | Х | uata | Scope 1 & 2 emissions (incl. | C6.7a |
| | | C0.5 | х | X | х | Х | | verification) | C6.10 |
| | | C-CN0.7 | х | х | х | х | | | C7.1 |
| | | C1.1 | ✓ | √ | Х | Х | | | C7.1a |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ | | | C7.2 |
| | | C1.1b | ✓ | ✓ | ✓ | Х | | | C7.3 |
| 0 | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ | | | C7.3a |
| Governance | Governance | C1.2 | ✓ | ✓ | ✓ | ✓ | | | C7.3b |
| | | C1.2a | ✓ | Х | ✓ | Х | | Scope 1 & 2 | C7.3c |
| | | C1.3 | ✓ | ✓ | ✓ | Х | Emissions Breakdown | emissions (incl. | C7.5 |
| | | C1.3a | ✓ | ✓ | ✓ | ✓ | breakdown | verification) | C7.6 |
| | | C2.1 | ✓ | ✓ | Х | Х | | | C7.6a |
| | | C2.1a | ✓ | ✓ | х | Х | | | C7.6b |
| | Risk management | C2.1b | ✓ | х | ✓ | Х | | | C7.6c |
| | processes | C2.2 | ✓ | ✓ | ✓ | ✓ | | | C7.9 |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ | | | C7.9a |
| Risks and | | C2.2g | ✓ | ✓ | ✓ | ✓ | | | C7.9b |
| opportunities | | C2.3 | ✓ | х | х | х | | Energy Energy | C8.1 |
| | Risk Disclosure | C2.3a | ✓ | ✓ | ✓ | ✓ | Energy | | C8.2 |
| | | C2.3b | ✓ | ✓ | ✓ | ✓ | | | C8.2a |
| | | C2.4 | ✓ | х | х | Х | | | C8.2b |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ | | | C8.2c |
| | Disclosure | C2.4b | ✓ | ✓ | ✓ | ✓ | | | C8.2d |
| | | C3.1 | ✓ | √ | х | Х | | | C8.2e |
| | Business Strategy & Financial Planning | C3.1a | √ | √ | х | х | Additional metrics | Additional climate- related metrics (incl. verification) | C9.1 |
| | | C3.1b | √ | √ | √ | √ | | Emissions reduction initiatives and low | C-CN9. |
| Business | | C3.2 | ✓ | √ | х | Х | | | C-CN9.6 |
| Strategy | Scenario Analysis | C3.2a | √ | √ | √ | √ | | | C-CN9.1 |
| 0, | ŕ | C3.2b | ✓ | 1 | 1 | √ | | carbon products | C-CN9.1 |
| | | C3.3 | √ | √ · | 1 | <i>\</i> | | | C-CN9.1 |
| | Business Strategy and Financial | C3.4 | √ | X | 1 | √ · | | Scope 1 & 2 | C10.1 |
| | Planning | C3.4a | Х | Х | Х | Х | | emissions (incl. | C10.1a |
| | | C3.5 | ✓ | Х | ✓ | ✓ | Varification | verification) | C10.1b |
| | | C4.1 | ✓ | ✓ | ✓ | Х | Verification | Scope 3 emissions (incl. verification) | C10.1c |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | Additional climate- related metrics (incl. | C10.2 |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ | | verification) | C10.2a |
| | Targets | C4.1c | √ / | √ | √ ∨ | √ × | | | C11.1 |
| | | C4.2 C4.2a | √ √ | X √ | X | X | | | C11.1a |
| | | C4.2b | √ · | 1 | Х | X | | | C11.1c |
| Targets and Performance | | C4.2c | ✓ | √ | Х | Х | Carbon procing | Carbon pricing | C11.1d |
| errormance | | C4.3 | ✓ | ✓ | ✓ | Х | procing | | C11.2 |
| | | C4.3a | ✓ | ✓ | ✓ | ✓ | | | C11.2a |
| | Emissions reductions Initiatives | C4.3b | √ | √ | √ | X | | | C11.3 C11.3a |
| | and low carbon | C4.3c C4.3d | √ √ | X | X ✓ | X ✓ | | | C11.3a |
| | products | | | X | | | | | |
| | | C4.5 | √ | X | X | X | | Value chain | C12.1a |
| | | C4.5a C5.1 | √ √ | X | X | X | | engagement | C12.1b |
| Emissions | Scope 1 & 2 emissions (incl. | C5.1 | √ √ | X | X | X | | | C12.1d |
| Methodology | verification) | C5.2a | X | X | X | X | | | C12.16 |
| | | C6.1 | ✓ | X | X | X | | | C12.3a |
| | Scope 1 & 2 | C6.2 | √ ✓ | √ | X | X | Engagement | | C12.3b |
| Emissions | emissions (incl. | C6.3 | √ | √ | Х | X | | Public policy | C12.3c |
| data | verification) | C6.4 | √ | х | Х | Х | | engagement | C12.3d |
| | | C6.4a | √ | √ | √ | Х | | | C12.3e |

| | Module | Scoring Category | Question Number | D | А | М | L |
|----|------------------------|--|--------------------|----------|------------|------------|--------|
| | | Additional climate- | C-CN6.6b | √ | Х | Х | х |
| | | related metrics (incl. verification) | C-CN6.6c | √ | <i>x</i> ✓ | X | X |
| | Emissions | | C6.7 | √ √ | X | X | X |
| | data | Scope 1 & 2 emissions (incl. | C6.7a | √ | X ✓ | X | X |
| | | verification) | C6.10 | · √ | · √ | X ✓ | X |
| ł | | | C7.1 | √ | √ · | X | Х |
| | | | C7.1a | ✓ | √ | X | X |
| | | | C7.2 | ✓ | ✓ | Х | Х |
| | | | C7.3 | ✓ | Х | Х | Х |
| | | | C7.3a | ✓ | ✓ | Х | X |
| | | | C7.3b | ✓ | ✓ | Х | X |
| | | Scope 1 & 2 | C7.3c | ✓ | ✓ | X | Х |
| | Emissions Breakdown | emissions (incl. | C7.5 | ✓ | ✓ | Х | Х |
| | | verification) | C7.6 | ✓ | Х | Х | Х |
| | | | C7.6a | ✓ | ✓ | Х | Х |
| | | | C7.6b | ✓ | ✓ | Х | Х |
| | | | C7.6c | ✓ | √ | Х | Х |
| | | | C7.9 | ✓ | ✓ | Х | Х |
| | | | C7.9a | ✓ | √ | ✓ | ✓ |
| - | | | C7.9b | ✓ | √ | Х | Х |
| | | | C8.1 | √ | ✓ | X | X |
| | | | C8.2 | √ | X | X | X |
| | _ | _ | C8.2a | √ | √ | √ | √ |
| | Energy | Energy | C8.2b | √ √ | X | X | X |
| | | | C8.2c | √ √ | X | √ | X |
| | | | C8.2d | | | √ | √ |
| ł | | A LEG LE C | C8.2e | ✓ | ✓ | ✓ | Х |
| | | Additional climate- related metrics (incl. verification) | C9.1 | Х | х | Х | х |
| | Additional | | C-CN9.6 | ✓ | ✓ | Х | Х |
| | metrics | Emissions reduction initiatives and low carbon products | C-CN9.6a | ✓ | ✓ | Х | Х |
| | | | C-CN9.10 | ✓ | Х | Х | Х |
| | | | C-CN9.10a | ✓ | ✓ | Х | X |
| | | | C-CN9.11 | √ | √ | Х | Х |
| | | Scope 1 & 2 emissions (incl. | C10.1 C10.1a | √ √ | × | √ √ | √ √ |
| | | verification) | C10.1a | √ ✓ | X | √ ✓ | ✓ |
| | Verification | Scope 3 emissions (incl. verification) Additional climate- | C10.1c | √ √ | X | √ | Х |
| | | related metrics (incl. verification) | C10.2a | √ √ | √ ✓ | X | X |
| ł | | verilication) | C11.1 | √ | Х | X | X |
| | | | C11.1a | ✓ | Х | Х | Х |
| | | | C11.1b | ✓ | ✓ | Х | Х |
| | Carbon | Control ordining | C11.1c | √ | ✓ | Х | X |
| | procing | Carbon pricing | C11.1d C11.2 | √ √ | √ X | √ X | X |
| | | | C11.2a | √ ✓ | X | ∧ | X |
| | | | C11.3 | √ | √ | √ | Х |
| ļ | | | C11.3a | ✓ | ✓ | ✓ | Х |
| | | | C12.1 | ✓ | ✓ | ✓ | Х |
| | | Value chain | C12.1a | ✓ | ✓ | ✓ | ✓ |
| | | engagement | C12.1b | ✓ | ✓ | ✓ | ✓ |
| | | | C12.1d | √ | Х | ✓ | Х |
| | | | C12.1e | √ / | √ / | √ | √ |
| | | | C12.3 | √ | √ / | X | X |
| | Engagement | | C12.3a | √ √ | √ | X | X |
| | | | C12.3b C12.3c | √ √ | X ✓ | X | X |
| | | Public policy engagement | C12.3d | √ ✓ | √ ✓ | X | X |
| | | 0.0 | C12.3e | √ | X | X | X |
| | | | C12.3f | ✓ | Х | √ | Х |
| | | | C12.3g | √ | × ✓ | X | X |
| | | Communications | C12.3g | √ √ | X | × ✓ | × ✓ |
| Į, | | Communications | 012.4 | V | ^ | V | · · |
| | Sign Off | Sign Off | C15.1 | √ | Х | ✓ | ✓ |

| Category mapping key | | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | | |
| Х | Question not scored at this level | | | | | | |
| Bold text | Sector specific questions | | | | | | |

Scope 3 emissions (incl. verification) Additional climate-related metrics (incl. verification)

Emissions data

C6.4 C6.4a

C6.5

C-CN6.6 C-CN6.6a ✓

✓

 \checkmark



CLIMATE CHANGE 2021: REAL ESTATE SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Real Estate Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

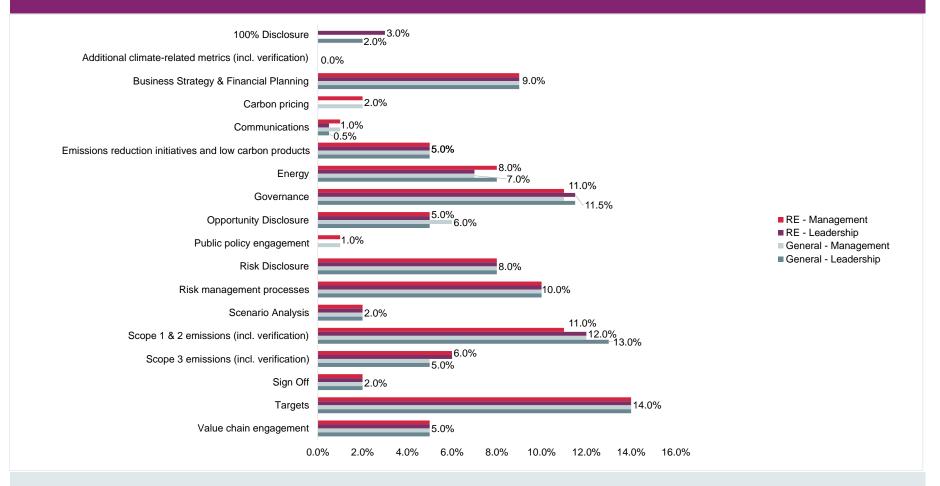
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Real Estate: Key Scoring Categories

Activities in the Real Estate sector operate at different points in the value chain spanning across finance, design, construction and life cycle maintenance. Buildings are currently responsible for 39% of global GHG emissions. The sizeable part of these emissions is attributable not only to the use of built assets – operational emissions (Scopes 1 and 2), but also to their construction – embodied emissions (Scope 3). With the present global building floor area set to more than double by 2060, there will be increased demand for construction materials for new buildings, extensions, renovations and infrastructure, creating significant and immediate carbon emissions before a project's completion. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category and the 'Scope 3' category.

Scoring categories and weightings: Real Estate Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the real estate climate change 2021 scoring methodology

| Deal Estate Cooring | | Mannad to ma | dules and questions |
|----------------------|---------------|--------------|---------------------|
| Near Lotate ocurring | y calegories. | Mapped to mo | uuico anu queonono |

| Module | Scoring Category | Question Number | D | Α | M | L |
|---------------|--|----------------------|----------|----------|----------|------------|
| | 100% Disclosure | C0.1 | Х | Х | Х | ✓ |
| Introduction | | C0.2 | X | Х | Х | X |
| | | C0.3 | X | Х | Х | X |
| | Not scored | C0.4 | X | Х | X | X |
| | | C0.5 | X | Х | X | X |
| | | C-RE0.7 | Х | X | Х | X |
| | | C1.1 | ✓ | ✓ | Х | Х |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ |
| | | C1.1b | ✓ | ✓ | ✓ | Х |
| Governance | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ |
| Governance | Governance | C1.2 | ✓ | ✓ | ✓ | ✓ |
| | | C1.2a | ✓ | Х | ✓ | X |
| | | C1.3 | ✓ | ✓ | ✓ | Х |
| | | C1.3a | ✓ | ✓ | ✓ | ✓ |
| | | C2.1 | ✓ | ✓ | Х | Х |
| | | C2.1a | ✓ | ✓ | Х | Х |
| | Risk management | C2.1b | ✓ | Х | ✓ | Х |
| | processes | C2.2 | ✓ | ✓ | ✓ | ✓ |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ |
| Risks and | | C2.2g | ✓ | ✓ | ✓ | ✓ |
| opportunities | | C2.3 | ✓ | Х | Х | х |
| | Risk Disclosure | C2.3a | ✓ | ✓ | ✓ | ✓ |
| | | C2.3b | ✓ | √ | √ | ✓ |
| | | C2.4 | ✓ | Х | Х | Х |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ |
| | Disclosure | C2.4b | ✓ | ✓ | ✓ | ✓ |
| | | C3.1 | √ | √ | х | х |
| | Business Strategy & | C3.1a | √ | √ | Х | Х |
| | Financial Planning | C3.1b | √ | 1 | √ · | √ · |
| | | C3.2 | √ | 1 | X | X |
| Business | Scenario Analysis | C3.2a | √ · | √ · | √ ✓ | <i>x</i> ✓ |
| Strategy | | C3.2b | √ | | | <i>'</i> |
| | | C3.3 | √ / | √ / | · / | √ · |
| | Business Strategy & Financial Planning | C3.4 | √ | | √ / | √ / |
| | | | | X | | |
| | | C3.4a C3.5 | X ✓ | X | X | X ✓ |
| | | C4.1 | √ ✓ | | √ | X |
| | | C4.1a | √ / | √ / | √ · | <i>×</i> |
| | | C4.1b | <i>'</i> | | · / | √ · |
| | | C4.1c | √ | √ / | √ / | √ · |
| | Targets | C4.2 | √ / | X | X | х |
| | | C4.2a | <i>'</i> | × ✓ | <i>^</i> | X |
| | | C4.2b | √ / | √ / | x | X |
| Targets and | | C4.2c | √ | √ ✓ | X | X |
| Performance | | C4.3 | √ ✓ | √ ✓ | ^ | X |
| | | C4.3a | √ / | √ / | √ / | ^ |
| | | | √ ✓ | ✓ ✓ | ✓ ✓ | |
| | Emissions reductions initiatives | C4.3b | √ √ | | | X |
| | and low carbon products | C4.3c | ✓ ✓ | X | X | X |
| | F. 2300.0 | C4.3d | | X | | |
| | | C4.5 | √ | X | X | X |
| | | C4.5a | √ | X | X | X |
| Emissions | Scope 1 & 2 | C5.1 | √ | X | X | X |
| Methodology | emissions (incl. verification) | C5.2 | √ | X | X | X |
| | | C5.2a | X | X | X | X |
| | | C6.1 | √ | X | Х | Х |
| | Scope 1 & 2 | C6.2 | √ | √ | Х | X |
| | emissions (incl. verification) | C6.3 | √ | √ | X | X |
| | , | C6.4 | √ | X | X | X |
| Emissions | Coope Comi | C6.4a | √ | ✓ | ✓ | Х |
| data | Scope 3 emissions (incl. verification) | C6.5 | ✓ | ✓ | Х | ✓ |
| | | C-RE6.6 | ✓ | ✓ | Х | Х |
| | | | ✓ | √ | Х | Х |
| | Additional climate- | C-RE6.6a | V | ٧ | Α | ^ |
| | Additional climate- related metrics (incl. verification) | C-RE6.6a C-RE6.6b | √ ✓ | Х | X | X |

| Emissions data Scope 1 & 2 | X ✓ | X | Х |
|---|----------|----------|----------|
| C6.7a C7.1a C7.2 C7.3 C7.3 | | | |
| C6.10 | ✓ | Х | Х |
| C7.1a | | ✓ | Х |
| C7.2 | √ | X | X |
| C7.3 ✓ | √ / | X | X |
| | √ x | X X | X X |
| C7.3a ✓ | | X | X |
| C7.3b ✓ | | X | X |
| C7.3c ✓ | √ | X | X |
| Emissions Breakdown Breakdown | ✓ | Х | Х |
| Breakdown verification) C7.6 ✓ | Х | Х | Х |
| C7.6a ✓ | ✓ | Х | Х |
| C7.6b ✓ | ✓ | Х | Х |
| C7.6c ✓ | ✓ | X | X |
| C7.9 ✓ | ✓ | X | Х |
| C7.9a ✓ | ✓ | ✓ | ✓ |
| C7.9b ✓ | √ | X | X |
| C8.1 ✓ | √ | X | X |
| C8.2 | X | X | X |
| Energy Energy C8.2b ✓ | X | X | X |
| C8.2c \ | X | ^ | X |
| C8.2d ✓ | | √ | √ |
| C8.2e ✓ | ✓ | √ | Х |
| Additional climate- related metrics (incl. C9.1 X | х | Х | Х |
| C-RE9.6 ✓ | ✓ | Х | Х |
| C-RE9.6a ✓ | ✓ | Х | Х |
| Additional Emissions reduction C-RE9.9 ✓ | Х | Х | X |
| metrics initiatives and low carbon products | ✓ | X | X |
| C-RE9.10 ✓ | Х | Х | Х |
| C-RE9.10a ✓ | ✓ | X | Х |
| C-RE9.11 ✓ | √ | X | X |
| Scope 1 & 2 emissions (incl. C10 1a | ✓ | √ | √ |
| emissions (incl. verification) C10.1a ✓ C10.1b ✓ | X | √ √ | √ √ |
| Verification Scope 3 emissions C10.10 | X | √ √ | X |
| Additional climate- C10,2 ✓ | √ | Х | X |
| related metrics (incl. verification) C10.2a ✓ | ✓ | Х | Х |
| C11.1 ✓ | Х | Х | Х |
| C11.1a ✓ | Х | Х | Х |
| C11.1b ✓ | ✓ | X | X |
| C11.1c ✓ | ✓ | Х | Х |
| Carbon pricing Carbon pricing C11.1d ✓ | √ | ✓ | Х |
| C11.2 | X | X | X |
| C11.2a ✓ C11.3 ✓ | X ✓ | √ / | X |
| C11.3 \rightarrow C11.3a \rightarrow C11.3a | √ √ | √ √ | X |
| C11.3a V | | √ ✓ | X |
| C12.1a ✓ | | √ ✓ | ^ |
| Value chain C12.1b / | <u>√</u> | √ | √ |
| engagement C12.10 V | Х | ✓ | х |
| C12.1e ✓ | ✓ | ✓ | ✓ |
| C12.3 ✓ | ✓ | Х | Х |
| Engagement C12.3a ✓ | √ | Х | Х |
| C12.3D V | Х | Х | Х |
| Public policy C12.3c ✓ | √ | X | X |
| engagement C12.3d ✓ C12.3e ✓ | √ | X | X |
| | X | X ✓ | X |
| C12.3f | X | | X |
| C12.3g ✓ | √ | X | X |
| Communications C12.4 ✓ | X | √ √ | √ √ |
| Sign Off C15.1 √ | ^ | V | V |

| Question scored at this level Question not scored at this level | Ca | ategory mapping key |
|---|-----------|-----------------------------------|
| | ✓ | Question scored at this level |
| | х | Question not scored at this level |
| Bold text Sector specific questions | Bold text | Sector specific questions |



CLIMATE CHANGE 2021: TRANSPORT (OEMS-EPM) SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Transport (OEMS-EPM) Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

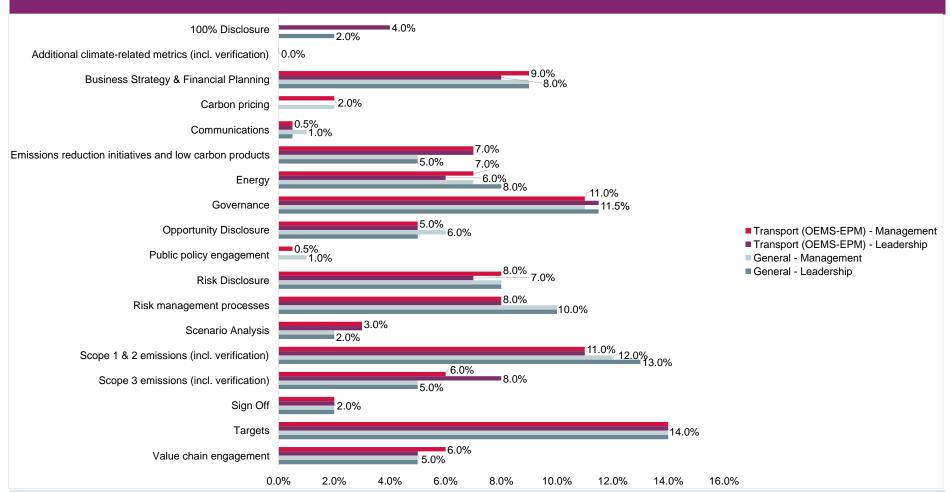
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Transport (OEMS-EPM): Key Scoring Categories

The transport sector is a high emitting and high energy sector. CDP's original equipment manufacturers (OEMs) transport sector includes industrial producers of transportation vehicles across five transport modes: Aviation, Light Duty Vehicles (LDV), Heavy Duty Vehicles (HDV), Shipping, and Rail. The transport sector is responsible for almost a quarter of global energy-related emission, with total energy use for transport having doubled in the last 35 years. Activity based accounting of Scope 1 and 2, and Scope 3 emissions category 'use of sold products' are particularly important for transport manufacturer organizations. Data assumptions and calculation methods used for Scope 3 figures should also be central to organizations in this sector. Organizations in this sector should have climate change and a low carbon transition plan integrated into their business strategy. These should be implemented through emissions reduction initiatives and the production of, and investment in, low-carbon transportation technologies. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.

Scoring categories and weightings: Transport (OEMS-EPM) Climate Change Methodology



The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the transport (OEMS-EPM) climate change 2021 scoring methodology

| Transport (OEMS-EPM) | Scoring cat | egories: Mann | ed to modules and | questions |
|----------------------|-------------|---------------|-------------------|-----------|
| | | | | |

| | | Tr | ansport (| (OEMS-EF | M) Scori | ng catego |
|--------------------------|---|--------------------|-----------|----------|----------|-----------|
| Module | Scoring Category | Question Number | D | Α | M | L |
| Introduction | 100% Disclosure points | C0.1 | х | х | х | ✓ |
| | | C0.2 | Х | Х | Х | Х |
| | Madagasad | C0.3 | Х | х | Х | Х |
| | Not scored | C0.4 | х | Х | Х | Х |
| | | C0.5 | х | Х | Х | Х |
| | | C1.1 | ✓ | ✓ | Х | Х |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ |
| | | C1.1b | ✓ | ✓ | ✓ | Х |
| Covernance | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ |
| Governance | Governance | C1.2 | ✓ | ✓ | ✓ | ✓ |
| | | C1.2a | ✓ | Х | ✓ | Х |
| | | C1.3 | ✓ | ✓ | ✓ | Х |
| | | C1.3a | ✓ | ✓ | ✓ | ✓ |
| | | C2.1 | ✓ | ✓ | Х | Х |
| | | C2.1a | ✓ | ✓ | Х | Х |
| | Risk management | C2.1b | ✓ | Х | ✓ | Х |
| | processes | C2.2 | ✓ | ✓ | ✓ | ✓ |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ |
| Risks and | | C2.2g | ✓ | ✓ | ✓ | ✓ |
| opportunities | | C2.3 | ✓ | Х | Х | X |
| | Risk Disclosure | C2.3a | √ | √ | √ | √ |
| | | C2.3b | ✓ | ✓ | ✓ | √ |
| | Opportunity Disclosure | C2.4 | √ | X | X | X |
| | | C2.4a C2.4b | ✓ ✓ | √ ✓ | √ √ | √ √ |
| | | G2.4D | V | · · | V | V |
| | Business Strategy & Financial Planning | C3.1 | ✓ | ✓ | X | X |
| | | C3.1a | ✓ | ✓ | Х | Х |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ |
| Business | | C3.2 | ✓ | ✓ | Х | X |
| Strategy | Scenario Analysis Business Strategy & Financial Planning | C3.2a | ✓ | ✓ | ✓ | ✓ |
| | | C3.2b | ✓ | ✓ | ✓ | ✓ |
| | | C3.3 | ✓ | ✓ | ✓ | ✓ |
| | | C3.4 | ✓ | Х | ✓ | ✓ |
| | | C3.4a | X | Х | Х | Х |
| | | C3.5 | ✓ | Х | ✓ | ✓ |
| | | C4.1 | ✓ | √ . | ✓ | X |
| | | C4.1a | √ | √ | √ | √ |
| | | C4.1b | √ | √ , | √ √ | √ |
| | Targets | C4.1c | √ √ | √ × | | √ |
| | | C4.2a | ✓ ✓ | X ✓ | X ✓ | X |
| | | C4.2b | √ ✓ | √ ✓ | X | X |
| Targets and | | C4.2c | √ ✓ | √ | X | X |
| Performance | | C4.3 | ✓ | √ | √ | X |
| | | C4.3a | ✓ | √ | 1 | √ |
| | | C4.3b | √ | √ | √ | х |
| | Emissions reductions initiatives and low | C4.3c | √ | Х | Х | Х |
| | carbon products | C4.3d | ✓ | Х | ✓ | ✓ |
| | | C4.5 | ✓ | х | х | х |
| | | C4.5a | ✓ | Х | Х | Х |
| | Scope 1 & 2 | C5.1 | ✓ | х | Х | Х |
| Emissions Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | Х | Х |
| | . I moduony | C5.2a | X | X | Х | Х |
| | | C6.1 | ✓ | Х | Х | Х |
| | Scope 1 & 2 | C6.2 | √ | √ | X | X |
| | emissions (incl. verification) | C6.3 | √ / | √ | X | X |
| Emissions | | C6.4 | ✓ ✓ | X | X | X |
| data | Scope 3 emissions | C6.4a C6.5 | √ √ | √ √ | X | X ✓ |
| | (incl. verification) | C6.5 | √ ✓ | X | X | X |
| | Scope 1 & 2 emissions (incl. | C6.7a | ✓ ✓ | ^ | X | X |
| | verification) | C6.10 | √ · | √ · | ✓ | X |
| | | | | | | , |

| Module | Scoring Category | Question Number | D | Α | M | L |
|------------------------|--|--------------------|----------|----------|----------|----------|
| | | C7.1 | √ | √ | Х | Х |
| | | C7.1a | √ | | X | X |
| | | C7.2 | √ | √ | X | X |
| | | C7.2 | √ ✓ | x | X | X |
| | | C7.3a | √ ✓ | ^ | X | X |
| | | C7.3b | √ ✓ | √ ✓ | X | X |
| | Scope 1 & 2 | C7.3c | √ | √ ✓ | X | X |
| Emissions Breakdown | emissions (incl. | C7.5 | √ | √ / | X | X |
| Dicardown | verification) | C7.6 | √ | X | X | X |
| | | C7.6a | √ | ✓ | X | X |
| | | C7.6b | √ | √ / | X | X |
| | | C7.6c | √ | √ / | X | X |
| | | C7.9 | √ | | X | X |
| | | C7.9a | √ | √ / | ✓ | ✓ |
| | | C7.9b | √ | √ | X | X |
| | | C8.1 | √ · | √ · | X | X |
| | | C8.2 | √ · | X | X | X |
| | | C8.2a | √ | √ | √ | √ |
| Energy | Energy | C8.2b | √ · | X | X | X |
| g, | - 57 | C8.2c | √ | X | √ | X |
| | | C8.2d | ✓ | √ | √ | √ |
| | | C8.2e | ✓ | √ | √ | Х |
| Additional | Additional climate- related metrics (incl. verification) | C9.1 | х | х | х | х |
| metrics | Emissions reduction | C-TO9.6 | 1 | √ | X | X |
| | initiatives and low carbon products | C-TO9.6a | · √ | √ | X | X |
| | Scope 1 & 2 | C10.1 | √ | √ | √ | √ |
| | emissions (incl. verification) | C10.1a | √ | Х | √ | √ |
| V '' '' | | C10.1b | ✓ | Х | ✓ | ✓ |
| Verification | Scope 3 emissions (incl. verification) | C10.1c | √ | х | √ | х |
| | Additional climate- related metrics (incl. | C10.2 | ✓ | ✓ | X | X |
| | verification) | C10.2a | ✓ | ✓ | Х | Х |
| | | C11.1 | ✓ | X | X | Х |
| | | C11.1a | ✓ | X | X | X |
| | | C11.1b | ✓ | ✓ | Х | Х |
| | | C11.1c | ✓ | ✓ | X | X |
| Carbon pricing | Carbon pricing | C11.1d | ✓ | ✓ | ✓ | Х |
| | | C11.2 | ✓ | X | X | Х |
| | | C11.2a | ✓ | Х | ✓ | Х |
| | | C11.3 | ✓ | ✓ | ✓ | Х |
| | | C11.3a | ✓ | ✓ | ✓ | X |
| | | C12.1 | ✓ | ✓ | ✓ | Х |
| | Value chain | C12.1a | ✓ | ✓ | ✓ | ✓ |
| | engagement | C12.1b | ✓ | ✓ | ✓ | ✓ |
| | | C12.1d | ✓ | Х | ✓ | Х |
| | | C12.1e | ✓ | ✓ | ✓ | ✓ |
| | | C12.3 | ✓ | ✓ | X | Х |
| Engagement | | C12.3a | √ . | √ | Х | X |
| | | C12.3b | √ | X | Х | Х |
| | Public policy engagement | C12.3c | √ | √ | X | X |
| | engagement | C12.3d | √ | √ | Х | Х |
| | | C12.3e | √ | X | X | X |
| | | C12.3f | √ | X | √ | X |
| | _ | C12.3g | √ | ✓ | X | X |
| | Communications | C12.4 | √ | X | √ | √ |
| Sign Off | Sign Off | C15.1 | ✓ | Х | ✓ | ✓ |

| Category mapping key | | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | | |
| х | Question not scored at this level | | | | | | |
| Bold text | Sector specific questions | | | | | | |



CLIMATE CHANGE 2021: TRANSPORT (OEMS) SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Transport (OEMS) Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

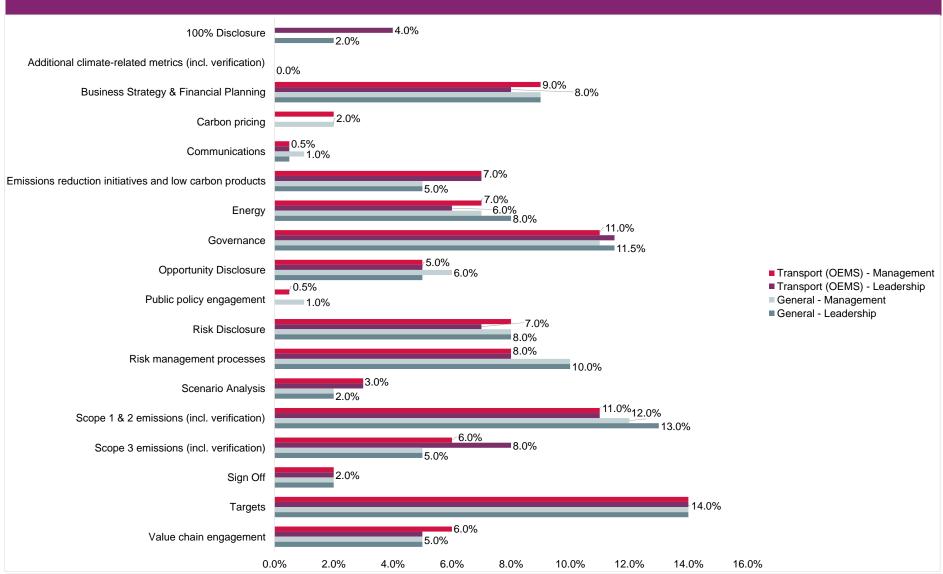
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Transport (OEMS): Key Scoring Categories

The transport sector is a high emitting and high energy sector. CDP's original equipment manufacturers (OEMs) transport sector includes industrial producers of transportation vehicles across five transport modes: Aviation, Light Duty Vehicles (LDV), Heavy Duty Vehicles (HDV), Shipping, and Rail. The transport sector is responsible for almost a quarter of global energy-related emission, with total energy use for transport having doubled in the last 35 years. Activity based accounting of Scope 1 and 2, and Scope 3 emissions category 'use of sold products' are particularly important for transport manufacturer organizations. Data assumptions and calculation methods used for Scope 3 figures should also be central to organizations in this sector. Organizations in this sector should have climate change and a low carbon transition plan integrated into their business strategy. These should be implemented through emissions reduction initiatives and the production of, and investment in, low-carbon transportation technologies. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.





The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the transport (OEMS) climate change 2021 scoring methodology

Transport (OEMS) Scoring categories: Mapped to modules and questions

| Module | Scoring | Question | D | A | M | L |
|----------------------------|--|----------------|----------|----------|----------|----------|
| | Category 100% Disclosure points | Number C0.1 | X | x | Х | √ |
| Introduction | points | C0.2 | X | X | X | X |
| | | C0.3 | X | X | X | X |
| | Not scored | C0.4 | Х | X | Х | X |
| | | C0.5 | Х | х | Х | X |
| | | C-T00.7 | Х | х | Х | X |
| | | C1.1 | ✓ | ✓ | Х | X |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ |
| | | C1.1b | ✓ | ✓ | ✓ | X |
| Governance | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ |
| | | C1.2 | ✓ | ✓ | ✓ | ✓ |
| | | C1.2a | √ | X | √ | X |
| | | C1.3 | √ | √ | √ | X |
| | | C1.3a | ✓ | √ | ✓ | ✓ |
| | | C2.1 | ✓ | ✓ | Х | X |
| | | C2.1a | ✓ | ✓ | Х | X |
| | Risk management processes | C2.1b | ✓ | Х | ✓ | X |
| | processes | C2.2 | ✓ | ✓ | ✓ | ✓ |
| | | C2.2a | ✓ | ✓ | ✓ | ✓ |
| Risks and opportunities | | C2.2g | ✓ | ✓ | ✓ | ✓ |
| opportunities | | C2.3 | ✓ | Х | Х | X |
| | Risk Disclosure | C2.3a | ✓ | ✓ | ✓ | ✓ |
| | | C2.3b | ✓ | ✓ | ✓ | ✓ |
| | Opportunity | C2.4 | √ | X | Х | X |
| | Disclosure | C2.4a | √ | √ | √ | √ |
| | | C2.4b | √ | √ | √ | ✓ |
| | Business Strategy & | C3.1 C3.1a | √ √ | √ √ | X | X |
| | Financial Planning | C3.1a | √ ✓ | √ ✓ | X ✓ | X ✓ |
| | | C3.10 | √ ✓ | √ ✓ | X | X |
| | Scenario Analysis | C3.2a | √ ✓ | √ ✓ | ^ | ^ |
| Business Strategy | Coordine 7 and yold | C3.2b | √ | √ | √ | √ / |
| Strategy | | C3.3 | √ | √ | √ | √ |
| | Business Strategy & Financial Planning | C3.4 | ✓ × | x | √ · | √ · |
| | | | | | | |
| | | C3.4a | X | X | X | X |
| | | C3.5 | √ √ | X | √ √ | √ × |
| | | C4.1 C4.1a | √ ✓ | √ ✓ | √ ✓ | × |
| | | C4.1a | √ √ | <i>y</i> | √ ✓ | √ ✓ |
| | | C4.1c | √ | √ | √ | √ |
| | Targets | C4.2 | √ ✓ | x | X | X |
| | | C4.2a | ✓ | √ | √ | X |
| | | C4.2b | ✓ | ✓ | Х | X |
| Targets and Performance | | C4.2c | √ | √ | Х | X |
| renomance | | C4.3 | ✓ | ✓ | ✓ | X |
| | | C4.3a | ✓ | ✓ | ✓ | ✓ |
| | Emissions reductions | C4.3b | ✓ | ✓ | ✓ | X |
| | initiatives and low | C4.3c | ✓ | Х | Х | X |
| | carbon products | C4.3d | ✓ | X | ✓ | ✓ |
| | | C4.5 | ✓ | X | X | X |
| | | C4.5a | ✓ | X | X | X |
| Emissions | Scope 1 & 2 | C5.1 | ✓ | X | X | X |
| Methodology | emissions (incl. verification) | C5.2 | ✓ | Х | Х | X |
| | , | C5.2a | Х | Х | Х | X |
| | | C6.1 | ✓ | Х | Х | X |
| | Scope 1 & 2 | C6.2 | √ | √ | Х | X |
| Emissions | emissions (incl. verification) | C6.3 | ✓ | ✓ | X | x |
| | , | C6.4 | ✓ | х | Х | X |
| data | Scope 3 emissions | C6.4a | √ | √ | ✓ | X |
| | (incl. verification) | C6.5 | √ | √ | X | ✓ |
| | Scope 1 & 2 | C6.7 | √ | X | X | X |
| | emissions (incl. verification) | C6.7a | √ | √ | X | X |
| | | C6.10 | ✓ | ✓ | ✓ | X |

| Module | Scoring | Question | D | Α | M | L |
|----------------|---|-----------------|----------|------------|----------|----------|
| | Category | Number C7.1 | √ | √ | X | х |
| | | C7.1a | J | | X | X |
| | | C7.2 | √ | √ | X | X |
| | | C7.3 | √ | X | X | X |
| | | C7.3a | · √ | √ · | X | X |
| | | C7.3b | √ | ✓ | X | X |
| | Scope 1 & 2 emissions (incl. | C7.3c | √ | ✓ | Х | Х |
| | verification) | C-T07.4 | √ | Х | Х | Х |
| Emissions | | C7.5 | ✓ | ✓ | Х | Х |
| Breakdown | | C7.6 | ✓ | Х | Х | Х |
| | | C7.6a | ✓ | ✓ | Х | х |
| | | C7.6b | ✓ | ✓ | X | Х |
| | | C7.6c | ✓ | ✓ | Х | Х |
| | | C-T07.7 | ✓ | Х | Х | X |
| | Scope 3 emissions (incl. verification) | C-TO7.8 | ✓ | ✓ | Х | Х |
| | Scope 1 & 2 | C7.9 | ✓ | ✓ | Х | Х |
| | emissions (incl. verification) | C7.9a | ✓ | ✓ | ✓ | ✓ |
| | , | C7.9b | √ | ✓ | Х | Х |
| | | C8.1 | √ . | √ | Х | Х |
| | | C8.2 | √ | X | X | Х |
| | F | C8.2a | √ | √ | √ | √ |
| Energy | Energy | C8.2b | √ √ | X | X | X |
| | | C8.2c | √ √ | X ✓ | √ √ | X ✓ |
| | | C8.2e | <i>J</i> | √ ✓ | <i>y</i> | |
| | | C-TO8.5 | √ ✓ | ✓ ✓ | X | X |
| | Additional climate- related metrics (incl. | C9.1 | X | X | X | X |
| Additional | verification) | C-TO9.3 | <i>×</i> | <i>X</i> ✓ | X | X |
| metrics | Emissions reduction | C-TO9.6 | √ | √ | X | X |
| | initiatives and low carbon products | C-TO9.6a | √ | √ | Х | Х |
| | Scope 1 & 2 emissions (incl. | C10.1 | √ | √ | √ | √ |
| | | C10.1a | √ | Х | √ | ✓ |
| | verification) | C10.1b | ✓ | Х | ✓ | ✓ |
| Verification | Scope 3 emissions (incl. verification) Additional climate- related metrics (incl. verification) | C10.1c | ✓ | Х | ✓ | х |
| | | C10.2 | ✓ | ✓ | X | X |
| | | C10.2a | ✓ | ✓ | X | Х |
| | | C11.1 | ✓ | X | X | Х |
| | | C11.1a | ✓ | Х | Х | Х |
| | | C11.1b | ✓ | ✓ | Х | Х |
| | | C11.1c | ✓ | ✓ | Х | Х |
| Carbon pricing | Carbon pricing | C11.1d | ✓ | √ | √ | Х |
| | | C11.2 | √ | X | X | X |
| | | C11.2a | √ / | X | √ / | X |
| | | C11.3a | √ √ | √ √ | √ √ | X |
| | | C11.3a C12.1 | √ √ | √ √ | √ √ | X |
| | | C12.1 | √ √ | √ ✓ | √ √ | X ✓ |
| | Value chain | C12.1a | √ √ | ✓ ✓ | ✓ ✓ | √ ✓ |
| | engagement | C12.1d | √ ✓ | × | √ ✓ | X |
| | | C12.1e | √ | ^ | √ / | ✓ |
| | | C12.3 | √ | √ / | X | x |
| | | C12.3a | √ | √ | X | X |
| Engagement | | C12.3b | ✓ | Х | X | X |
| | 5.1. | C12.3c | ✓ | ✓ | х | х |
| | Public policy engagement | C12.3d | ✓ | ✓ | х | х |
| | | C12.3e | ✓ | х | х | х |
| | | C12.3f | √ | х | ✓ | х |
| | | C12.3g | ✓ | ✓ | Х | х |
| | Communications | C12.4 | ✓ | х | ✓ | ✓ |
| Sign Off | Sign Off | C15.1 | √ | Х | √ | √ |

| Category mapping key | | | | | | | |
|----------------------|-----------------------------------|--|--|--|--|--|--|
| ✓ | Question scored at this level | | | | | | |
| х | Question not scored at this level | | | | | | |
| Bold text | Sector specific questions | | | | | | |



CLIMATE CHANGE 2021: TRANSPORT SERVICES SCORING METHODOLOGY CATEGORY WEIGHTINGS

This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 Transport Services Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

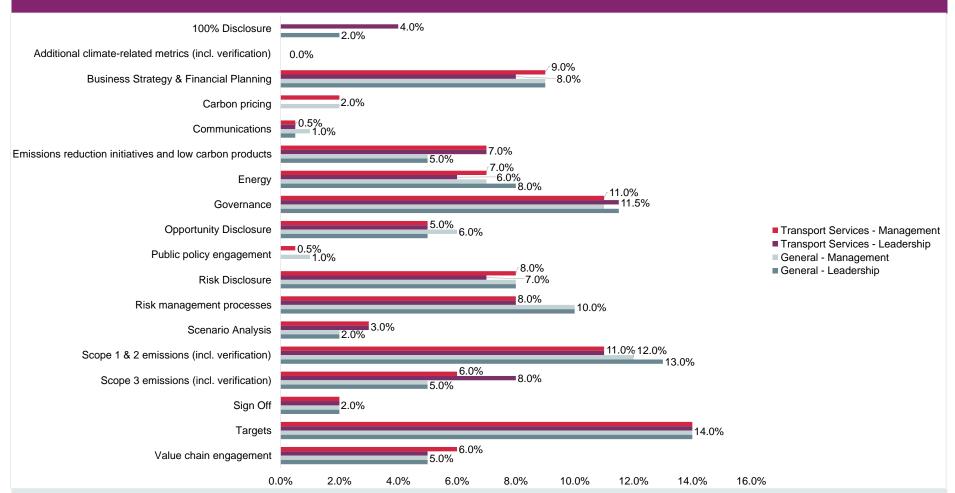
Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are subgroups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Transport Services: Key Scoring Categories

The transport sector is a high emitting and high energy sector. The CDP's transport services questionnaire relates to the transport of either passengers or freight by one of five transport modes: Aviation, Light Duty Vehicles (LDV), Heavy Duty Vehicles (HDV), Shipping, and Rail. The transport sector is responsible for almost a quarter of global energyrelated emission, with total energy use for transport having doubled in the last 35 years. Activity-based accounting of emissions intensities in Scope 1, Scope 2, and Scope 3 emissions category 4 'upstream' emissions from transportation' are particularly important for transport services organizations. Organizations in this sector should have climate change and a low carbon transition plan integrated into their business strategy, implemented through emissions reduction initiatives and value chain engagement for the adoption of low-carbon transportation technologies across the fleet. Environmental stewards in this sector will use scenario analysis to inform their business strategy. The importance of reporting transparent sector specific metrics is emphasised by the increased weighting of the '100% Disclosure points' category.





The bar chart above shows the % weighting applied to each of the scoring categories at Management and Leadership levels for the transport services climate change 2021 scoring methodology

| | | Trans | port Ser | vices So | coring ca | ategories | : Mapped to | modules and o | questions | | | |
|----------------------------|--|---------------|----------|----------|-----------|------------|----------------|---|---|------|-------|---|
| Module | Scoring | Question | D | Α | М | L | Module | Scoring | Question | Г | | |
| Wodule | Category | Number | | ^ | IVI | _ | Wodule | Category | Number | | | |
| | 100% Disclosure points | C0.1 | Х | Х | Х | ✓ | | | C7.1 | | | |
| | politis | C0.2 | Х | Х | Х | Х | | | C7.1a | | | |
| Introduction | | C0.3 | Х | Х | Х | Х | | | C7.2 | | | |
| | Not scored | C0.4 | X | Х | X | X | | | C7.3 | | | |
| | | C0.5 | X | Х | X | X | | | C7.3a | | | |
| | | C-TS0.7 | Х | Х | X | X | | | C7.3b | | | |
| | | C1.1 | ✓ | ✓ | Х | X | | | C7.3c | | | |
| | | C1.1a | ✓ | ✓ | ✓ | ✓ | Emissions | Scope 1 & 2 | C-TS7.4 | | | |
| | | C1.1b | ✓ | ✓ | ✓ | X | Breakdown | emissions (incl. verification) | C7.5 | | | |
| Governance | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ | | | C7.6 | | | |
| | | C1.2 | ✓ | ✓ | ✓ | ✓ | | | C7.6a | | | |
| | | C1.2a | ✓ | Х | ✓ | Х | | | C7.6b | | | |
| | | C1.3 | √ . | ✓ | √ | X | | | C7.6c | 4 | | |
| | | C1.3a | √ | √ | ✓ | ✓ | | | C-TS7.7 | 4 | | |
| | | C2.1 | √ | ✓ | Х | X | | | C7.9 | | | |
| | | C2.1a | √ | √ | X | X | | | C7.9a | | | |
| | Risk management processes | C2.1b | √ | X | √ | X | | | C7.9b | + | | |
| | F | C2.2 | √ | √ | √ | √ | | | C8.1 | + | | |
| | | C2.2a | √ √ | √ √ | √ √ | √ ✓ | | | C8.2 C8.2a | | | |
| Risks and opportunities | | C2.2g C2.3 | √ ✓ | X | X | X | | | C8.2b | + | | |
| | Risk Disclosure | C2.3a | √ ✓ | ^ | ^ | ^ | Energy | Energy | C8.2c | | | |
| | Nisk Disclosure | C2.3b | √ ✓ | √ ✓ | √ ✓ | √ ✓ | Lifergy | | C8.2d | | | |
| | | C2.4 | √ ✓ | X | x | X | | | C8.2e | | | |
| | Opportunity | C2.4a | √ / | ✓ | √ × | X ✓ | | | C-TS8.2f | + | | |
| | Disclosure | C2.4b | <i>'</i> | <i>'</i> | | <i>'</i> | | | C-TS8.5 | H | | |
| | | C3.1 | √ | √ · | X | X | | | Additional climate- related metrics (incl. | C9.1 | | |
| | Business Strategy & Financial Planning | C3.1a | ✓ | ✓ | х | Х | Additional | verification) | C-TS9.3 | T | | |
| | | C3.1b | ✓ | ✓ | ✓ | ✓ | metrics | cs Emissions reduction initiatives and low | C-TS9.6 | T | | |
| | | C3.2 | ✓ | ✓ | Х | X | | carbon products | C-TS9.6a | T | | |
| Business | Scenario Analysis | C3.2a | ✓ | ✓ | ✓ | ✓ | | Scope 1 & 2 | C10.1 | | | |
| Strategy | | C3.2b | ✓ | ✓ | ✓ | ✓ | | emissions (incl. verification) | C10.1a | | | |
| | Business Strategy & Financial Planning | C3.3 | ✓ | ✓ | ✓ | ✓ | Verification | · | C10.1b | | | |
| | | C3.4 | ✓ | Х | ✓ | ✓ | verification | Scope 3 emissions (incl. verification) | C10.1c | | | |
| | | C3.4a | X | Х | Х | X | | Additional climate- related metrics (incl. | C10.2 | | | |
| | | C3.5 | ✓ | Х | ✓ | ✓ | | verification) | C10.2a | | | |
| | | C4.1 | ✓ | ✓ | ✓ | X | | | C11.1 | | | |
| | | C4.1a | ✓ | ✓ | ✓ | ✓ | | | C11.1a | | | |
| | | C4.1b | ✓ | ✓ | ✓ | ✓ | | | C11.1b | | | |
| | Targets | C4.1c | √ | √ | ✓ | ✓ | | Carbon pricing Carbon pricing | C11.1c | | | |
| | | C4.2 | √ | Х | Х | Х | Carbon pricing | | C11.1d | | | |
| | | C4.2a | √ | √ | ✓ | Х | | | C11.2 | | | |
| Targets and | | C4.2b | √ | √ | Х | X | | | C11.2a | + | | |
| Performance | | C4.2c | √ | √ / | X | X | | | | | C11.3 | - |
| | | C4.3 | √ √ | √ / | √ / | X | | | C11.3a | ₽ | | |
| | | C4.3a | | √ / | √ / | √ × | | | C12.1 | ₽ | | |
| | Emissions reductions initiatives and low | | √ √ | √ | √ ∨ | X | | Value chain | C12.1a | F | | |
| | carbon products | C4.3c | √ √ | X | X ✓ | X | | engagement | C12.1b C12.1d | F | | |
| | | C4.5d | √ ✓ | X | X | X | | | C12.1d | H | | |
| | | C4.5a | ✓ ✓ | X | X | X | | | C12.1e | H | | |
| | | C5.1 | √ / | X | x | X | | | C12.3a | Ħ | | |
| Emissions | Scope 1 & 2 emissions (incl. | C5.2 | √ · | X | X | X | Engagement | | C12.3b | | | |
| Methodology | verification) | C5.2a | X | X | X | X | | 5 | C12.3c | f | | |
| | | C6.1 | √ | X | x | X | | Public policy engagement | C12.3d | f | | |
| | | C6.2 | ✓ | √ | Х | X | | | C12.3e | f | | |
| | Scope 1 & 2 emissions (incl. | C6.3 | ✓ | ✓ | Х | x | | | C12.3f | f | | |
| | verification) | | | | | | | | | H | | |
| | | C6.4 | √ | X | X | X | | 0 | C12.3g | H | | |
| Emissions | Scope 3 emissions | C6.4a | ✓ | √ . | ✓ | X | | Communications | C12.4 | H | | |
| data | (incl. verification) | C6.5 | ✓ | ✓ | Х | ✓ | Sign Off | Sign Off | C15.1 | | | |
| | Scope 1 & 2 | C6.7 | ✓ | х | х | X | | | | | | |
| | emissions (incl. | C6.7a | ✓ | ✓ | Х | X | Ca | tegory mapping ke | у | | | |
| | verification) | C6.10 | ✓ | ✓ | ✓ | х | ✓ | Question scored | at this level | | | |
| | Additional climate- related metrics (incl. verification) | C-TS6.15 | √ | ✓ | X | x | Х | Question not score | ed at this level | | | |
| · | | | | | | | Bold text | Sector specific | questions | 1 | | |

| | Seering | | | | | |
|------------------------|---|--------------------|----------|----------|----------|----------|
| Module | Scoring Category | Question Number | D | Α | M | L |
| | | C7.1 | √ | √ | х | х |
| | | C7.1a | ✓ | ✓ | Х | Х |
| | | C7.2 | ✓ | ✓ | Х | Х |
| | | C7.3 | ✓ | Х | Х | х |
| | | C7.3a | ✓ | ✓ | Х | Х |
| | | C7.3b | ✓ | ✓ | Х | Х |
| | | C7.3c | ✓ | ✓ | Х | х |
| | Scope 1 & 2 | C-TS7.4 | ✓ | Х | Х | х |
| Emissions Breakdown | emissions (incl. | C7.5 | ✓ | ✓ | Х | х |
| D. Garago III. | verification) | C7.6 | ✓ | х | Х | Х |
| | | C7.6a | √ | √ | Х | х |
| | | C7.6b | √ | √ | х | х |
| | | C7.6c | ✓ | 1 | X | Х |
| | | C-TS7.7 | √ | х | X | X |
| | | C7.9 | √ ✓ | × ✓ | X | X |
| | | C7.9a | √ | √ / | ^ | ^ |
| | | C7.9b | √ | √ ✓ | | |
| | | | <i>J</i> | √ √ | X | X |
| | | C8.1 C8.2 | √ √ | - | X | X |
| | | | | X | X | X |
| | | C8.2a | √ | √ | √ | √ |
| _ | Energy | C8.2b | √ | Х | X | X |
| Energy | | C8.2c | ✓ | Х | ✓ | Х |
| | | C8.2d | ✓ | √ | ✓ | ✓ |
| | | C8.2e | ✓ | ✓ | ✓ | Х |
| | | C-TS8.2f | ✓ | ✓ | X | Х |
| | Additional climate- | C-TS8.5 | ✓ | ✓ | Х | Х |
| | related metrics (incl. verification) | C9.1 | X | X | Х | Х |
| Additional | · · | C-TS9.3 | ✓ | ✓ | Х | Х |
| metrics | Emissions reduction initiatives and low | C-TS9.6 | ✓ | ✓ | Х | Х |
| | carbon products | C-TS9.6a | ✓ | √ | Х | Х |
| | Scope 1 & 2 | C10.1 | ✓ | ✓ | ✓ | ✓ |
| | emissions (incl. verification) | C10.1a | ✓ | Х | ✓ | ✓ |
| Verification | | C10.1b | ✓ | Х | ✓ | ✓ |
| verilication | Scope 3 emissions (incl. verification) | C10.1c | ✓ | Х | ✓ | Х |
| | Additional climate- related metrics (incl. | C10.2 | ✓ | ✓ | Х | Х |
| | verification) | C10.2a | ✓ | ✓ | Х | Х |
| | | C11.1 | ✓ | Х | Х | Х |
| | | C11.1a | ✓ | Х | Х | х |
| | | C11.1b | ✓ | ✓ | Х | х |
| | | C11.1c | √ | √ | Х | Х |
| Carbon pricing | Carbon pricing | C11.1d | √ | √ | √ | х |
| | | C11.2 | √ | х | Х | Х |
| | | C11.2a | √ | X | √ × | Х |
| | | C11.3 | √ | ✓ | √ / | X |
| | | C11.3a | · √ | √ / | √ / | X |
| | | C12.1 | √ | √ | √ ✓ | X |
| | | C12.1a | √ ✓ | √ | √ ✓ | ^ |
| | Value chain | C12.1a | √ ✓ | √ ✓ | √ ✓ | √ ✓ |
| | engagement | | | | | |
| | | C12.1d | √ / | X | √ / | X |
| | | C12.1e | √ | √ | √ | √ × |
| | | C12.3 | √ | √ | X | X |
| Engagement | | C12.3a | ✓ | ✓ | Х | Х |
| Lingagement | | C12.3b | ✓ | Х | Х | Х |
| | Public policy | C12.3c | ✓ | ✓ | Х | Х |
| | engagement | C12.3d | ✓ | ✓ | х | Х |
| | | C12.3e | ✓ | X | Х | Х |
| | | C12.3f | ✓ | х | ✓ | Х |
| | | | ✓ | √ | | |
| | Communication | C12.3g | | | X | X |
| | Communications | C12.4 | √ | X | √ | ✓ |
| Sign Off | Sign Off | C15.1 | ✓ | X | ✓ | ✓ |
| | | | | | | |
| Cat | tegory mapping ke | У | | | | |

| Category mapping key | | | |
|----------------------|-----------------------------------|--|--|
| ✓ | Question scored at this level | | |
| Х | Question not scored at this level | | |
| Bold text | Sector specific questions | | |



CLIMATE CHANGE 2021: MINIMUM TIER SCORING METHODOLOGY CATEGORY WEIGHTINGS

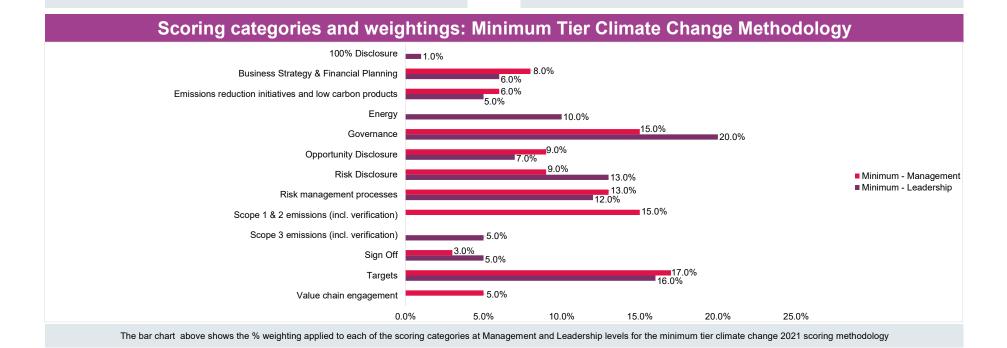
This 'summary sheet' outlines the 2021 Climate Change scoring categories and the weightings that will be applied to these categories for companies responding to CDP's 2021 General Climate Change questionnaire. If your company is responding to a different sector specific or the general questionnaire, please refer to the summary sheet for that questionnaire. It is recommended that the 2021 scoring introduction document is read in advance of reading the weighting 'summary sheets'.

Scoring categories & weightings: an overview

Scoring categories are groupings of questions by topic. They are sub-groups of the 2021 questionnaire modules and are consistent across all sectors. Weightings are applied to scoring categories at the Management and Leadership levels only. Weightings reflect the relative importance of each category in an organization's progression towards environmental stewardship, within the boundaries of the CDP questionnaire and available scoring criteria. As such, the weighting applied to each category varies across sectors to highlight the areas most important to environmental stewardship in specific sectors.

Minimum Tier Scoring categories

The 13 scoring categories for the Minimum Tier methodology are: 100% Disclosure points, Governance, Risk management processes, Risk Disclosure, Opportunity Disclosure, Business Strategy & Financial Planning, Targets, Emissions reductions initiatives and low carbon products, Scope 1 & 2 emissions (incl. verification), Scope 3 emissions (incl. verification), Energy, Value chain engagement, and Sign off.



Minimum Tier scoring categories: Mapped to modules and questions

| Module | Scoring Category | Question Number | D | A | M | L |
|------------------------|--|--------------------|----------|----------|----------|----------|
| | 100% Disclosure | C0.1 | х | х | х | ✓ |
| Introduction | | C0.2 | Х | Х | Х | х |
| | Not Scored | C0.3 | Х | Х | Х | Х |
| | | C0.4 | Х | Х | Х | Х |
| Governance | | C1.1 | ✓ | ✓ | х | х |
| | Governance | C1.1c | ✓ | ✓ | ✓ | ✓ |
| | | C1.2 | ✓ | ✓ | ✓ | ✓ |
| | | C1.3 | ✓ | ✓ | ✓ | Х |
| | Risk management | C2.1 | ✓ | ✓ | Х | х |
| | processes | C2.2g | ✓ | ✓ | ✓ | ✓ |
| | Risk Disclosure | C2.3 | ✓ | Х | Х | Х |
| Risks & | | C2.3a | ✓ | ✓ | ✓ | ✓ |
| opportunities | | C2.3b | ✓ | ✓ | ✓ | ✓ |
| | | C2.4 | ✓ | Х | Х | Х |
| | Opportunity Disclosure | C2.4a | ✓ | ✓ | ✓ | ✓ |
| | | C2.4b | ✓ | ✓ | ✓ | ✓ |
| Business | Business Strategy | C3.1 | ✓ | ✓ | ✓ | ✓ |
| Strategy | & Financial Planning | C3.5 | ✓ | х | ✓ | ✓ |
| | Targets | C4.1 | ✓ | ✓ | ✓ | Х |
| | | C4.1a | ✓ | ✓ | ✓ | √ |
| | | C4.1b | ✓ | ✓ | √ | х |
| | | C4.1c | √ | √ | √ | ✓ |
| | | C4.2 | √ | х | x | х |
| Targets and | | C4.2a | ✓ | ✓ | ✓ | х |
| Performance | | C4.2b | ✓ | ✓ | х | х |
| | | C4.2c | √ | ✓ | х | х |
| | Emissions | C4.3 | ✓ | √ | √ | х |
| | reductions initiatives and low | C4.3b | √ | √ | / | Х |
| | carbon products | C4.3d | ✓ | 1 | 1 | √ |
| Emission | | C5.2 | ✓ | Х | Х | Х |
| Methodology | | C5.2a | Х | Х | Х | Х |
| | Scope 1 & 2 | C6.1 | √ | Х | Х | Х |
| | emissions (incl. verification) | C6.2 | √ | ✓ | Х | Х |
| Emissions data | verification) | C6.3 | √ | √ | х | х |
| | Scope 3 emissions (incl. verification) | C6.5 | √ | √ | х | √ |
| | Scope 1 & 2 emissions (incl. | C6.10 | √ | ✓ | ✓ | х |
| Emissions breakdowns | verification) | C7.9 | √ | ✓ | х | х |
| | | C8.2 | ✓ | Х | Х | Х |
| Energy | Energy | C8.2a | √ | √ | √ | √ |
| Value chain engagement | Value chain engagement | C12.1 | √ | √ | √ | Х |
| Sign Off | Sign Off | C15.1 | ✓ | Х | ✓ | ✓ |

| Category mapping key | | |
|----------------------|-----------------------------------|--|
| ✓ | Question scored at this level | |
| х | Question not scored at this level | |
| Bold text | Sector specific questions | |